

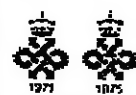
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On time
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On site

FINANCIAL TIMES

No. 26,667

Thursday May 15 1975

الشرق الأوسط



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Tel: 021-552 3351
Telex 33273

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NEWS SUMMARY

GENERAL
Marsh: Free State industry
In a sharp attack on Government intervention in nationalised industries policy yesterday Mr. Richard Marsh, chairman of British Rail, said the railways could be restored to financial stability in two or three years if given freedom to manage their business in a clear and consistent policy framework.

He said at a House of Commons lunch that political interference was the major cause of the financial problems of nationalised industries generally. Members of Parliament bear far more responsibility for the current level of public expenditure, including the demands of the nationalised industries, than any other group in the country. It was a "schizophrenic approach" to aim at holding down fares but also cutting costs.

Concern over tea workers
The committee of three Labour and three Tory MPs investigating the Granada TV programme on tea plantation conditions found them "disturbing, with wide misrepresentation, rising child death rate and pay often too low to buy a family's basic proteins".

EEC poll result 'next day'
Sir Philip Allen, chief counting officer in the Common Market referendum on June 5, said the result should be clear by the evening of Friday June 6, unless the margin was very close. By 7 p.m. at least one of the vote should be declared.

U.S. A-blast
America made her most powerful underground nuclear explosion so far this year, the north-at Nevada test site yesterday. A U.S. spokesman said Russia had had "three presumed tests" in 1975.

Basque battles
Four people were killed, including a Civil Guard lieutenant, in shooting between Basque Nationalists and Spanish police, at Guernica, Civil Guards besieging a flat, faced machine guns fire. Three guerrillas died.

Lebanon protests
Lebanon protested to U.N. Secretary-General Kurt Waldheim against Israeli attacks across the frontier, listing over a dozen incidents, and said the action if they continued.

Lisbon pay clamp
Portugal announced a 31 per cent. rise in the national statutory minimum wage from June 1, set a ceiling of about \$600 a month and froze all pay above \$200 a month till the end of the year.

People and places
King Hussein of Jordan and Queen Alia left Heathrow for home under tight security, including troops, after a four-day private visit.

Pub bomb in Carmarthen
Pub bomb in Carmarthen Road, Belfast, hurt five people, none seriously.

Man who cut down 94 trees
Man who cut down 94 trees without a licence was fined \$6,000 at Bradford-on-Avon, Wilt.

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No crew on board - marines land on island

U.S. marines recapture ship

BY PAUL LEWIS and ADRIAN DICKS, WASHINGTON, MAY 14

THE WHITE HOUSE announced late tonight that U.S. marines have seized back the American merchant ship Mayaguez captured by Cambodian gunboats in the Gulf of Thailand on Monday. However, a Pentagon spokesman said none of the 39 crew was on board.

The announcement came less than an hour after a broadcast by Phnom Penh radio in which the new regime's Information Minister had announced that the ship would be freed.

The White House Press Secretary, Ron Nessen, also announced that President Ford had ordered marines to land on Koh Tang Island, 30 miles from the Cambodian coast, where the Mayaguez is anchored "in order to rescue any crew members as may be on the island."

The aircraft carrier Coral Sea was ordered to begin military operations in support of the marines action.

The White House sent a message to the Cambodian Government, through an undisclosed channel, saying it had heard the Radio Phnom Penh broadcast that the Khmer Rouge was prepared to release the Mayaguez, although it was not clear whether this meant that the crew would be freed as well.

The American message said that "as you know, we have seized the ship," and added that the U.S. was prepared to promptly stop military operations if the vessel's 39 crewmen were released unconditionally and immediately.

The Phnom Penh announcement was the first public reference by Cambodian Communists to the seizure of the Mayaguez since it was captured.

According to UPI, it said: "Our RGNOC (Royal Government of National Union in Cambodia) will order the Mayaguez to withdraw from Cambodian territorial waters and will warn it against further espionage or provocative activities. This applies to the Mayaguez or any other ships, like the ship lying the Panamanian flag which was released on May 9."

The attack was made by a task force of ships and marines that had been dispatched to the captured freighter after U.S. aircraft had sunk three of the Cambodian gunboats guarding it. Congressional leaders to an "emergency meeting" at the White House, among increasing signs that the U.S. was planning to take back the Mayaguez by force if the Cambodians had not surrendered it quickly.

Last night's attack brought the U.S. back into action in Indochina scarcely two weeks after he had declared its involvement there definitely over.

The attack on the gunboats was made by A-7 and F-4 (Phantom) fighters from the U.S. bases in Thailand as well as an AC-130 gunship—all using 20mm. cannon. First reports claimed that another four Cambodian gunboats had been immobilised, but the Pentagon later retracted this.

An attempt to rescue survivors had been beaten off by Cambodian gunfire—although the American pilots did not see any of the crewmen in the sunken boats.

Despite the recourse to force, the White House had been careful

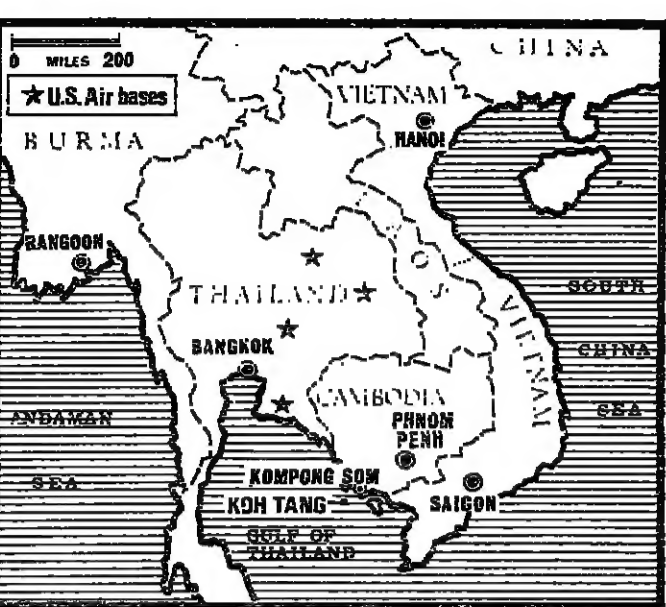
not to close the door completely on a diplomatic solution to the crisis to-day—and it revealed that the U.S. Secretary-General had been asked to bring his influence to bear on the Cambodian Government.

At the same time as the Pentagon announced the sinking of the gunboats, it pointedly revealed that the U.S. destroyer Holt had already reached the island—with other ships of the Seventh Fleet, including the aircraft carrier Coral Sea expected to join it there early to-morrow morning.

Meanwhile, 1,100 U.S. marines who were put on standby alert in Okinawa yesterday, had arrived by air this morning at a U.S. base in Thailand.

They were immediately greeted by protests from the Thai Government which is trying to mend its fences with its newly acquired Communist neighbours—and which said it would not allow the U.S. to launch an attack against Cambodia from its soil.

It ordered the marines to leave within 24 hours. Relations between Washington and Bangkok were further strained by news that the planes had come from Thailand.



Continued on Back Page
More South-East Asia news, Page 7

April's £289m. trade deficit shows better export trend

BY WILLIAM KEEGAN, ECONOMICS CORRESPONDENT

THE announcement of a better trend in the U.K.'s overseas trade figures, coupled with some further modest support for sterling by the Bank of England, enabled the U.K. authorities yesterday to hold the depreciation of the pound to 25.1 per cent. below December 1974 levels, against 25.3 per cent. on Tuesday.

Although the trade deficit in April bounced back to £289m. from the freakishly low £118m. recorded in March, this is much lower than had been expected until the Prime Minister gave an advance hint about the improvement in his week-end broadcast.

It means that, taking the three months February-April together—to iron out the distortions caused by the London dock strike—the annual rate of deficit on current account was down to £1.35bn. compared with one of £1.5bn. in the previous three months.

While this is a welcome improvement, it still leaves the U.K. running a very high rate of deficit by any standards.

Much of the reduction is attributable to the U.K. recession. With manufacturers cutting back on stocks, the volume of imports has fallen 64 per cent. in the past three months. The reduction in the tonnage of crude oil imported is a sizeable 21 per cent.

Meanwhile, despite the world recession, the cutback in the physical volume of exports has been less substantial—they were down only 13 per cent. in February-April.

This reflects two factors:

1. The backlog of export orders won last year when world market conditions and U.K. competitiveness were better than in recent months; and
2. The fact that at last, after a very slow start, U.K. exports to the oil exporting countries are beginning to take off—they jumped by 27 per cent. in value between November-January and February-April.

On Tuesday, however, the Confederation of British Industry suggested that export orders had been harder to win in recent months; and that the pace of U.K. wage inflation was having a serious effect on export competitiveness.

It was precisely to adjust to this declining competitiveness that the U.K. authorities showed no serious inclination to arrest the recent fall in the pound on the foreign exchange markets until Tuesday.

By the time sterling had fallen to 25 per cent. below December 1974 levels on Monday—compared with 21.8 per cent. at the end of 1974—the authorities decided that the slide was enough for the time being, and supported the pound to the tune of over \$200m. deficit for 1975 is still put at close to £3bn. and will have been prepared in consultation with the Treasury.

BALANCE OF PAYMENTS CURRENT ACCOUNT FOR THE MONTH OF APRIL, 1975					
		Visible Balance: Trade in Goods		Invisible Balance: Services and other current transactions	
Gm.	£m.	Petroleum and petroleum products	Other goods	Total	
per month seasonally adjusted	Current Balance				
1974	-3,828	-3,446	-1,813	-5,259	+1,431
1974 1st	971	770	509	1,279	+306
2nd	985	881	435	1,316	+331
3rd	797	876	334	1,210	+412
4th	7075	919	535	1,454	+375
1975 1st	323	781	+98	683	+360*
1974 Nov.	474	305	295	600	+124*
Dec.	232	287	72	359	+127*
1975 Jan.	155	312	+37	275	+120*
Feb.	170	263	290	120*	
Mar.	+2	204	+88	118	+120*
Apr.	169	213	76	289	+120*
1974 Nov.	862	904	331	1,235	+373*
1975 Feb.	337	682	15	697	+360*

* Projections. * One-third of the appropriate calendar quarter's estimate. * Figure for visible trade in March and April were distorted by the industrial dispute at the Port of London.

£15m. State aid for Ferranti

BY NICHOLAS LESLIE

GOVERNMENT proposals for supporting Ferranti, the electronics group which has been hit by a liquidity shortage, envisage the injection of £15m. in exchange for 80 per cent. voting control, up to two seats on the Ferranti Board and appointment of a new chief executive and a new finance director.

It is also apparent that the Government, if necessary, is prepared to underwrite the losses of Ferranti's troubled transformer division—for which a long-term future has still to be worked out and which in recent years has been incurring losses at an average annual rate of some £1m. A listing of Ferranti's shares within a few years is also likely.

Mr. Anthony Wedgwood Benn, the Industry Secretary, outlining the support plans in the Commons yesterday, said the Government's aim was to establish a viable company, preserving employment and maintaining a British capability in the areas where Ferranti had a high reputation. The alternative was receivership, which "at a time when the company's prospects depended on confidence in their continuing operation would not be the right course for us to adopt."

Mr. Benn's statement on Ferranti met with approval from Labour MPs, but Mr. Michael Heseltine, the Opposition industry spokesman, maintained that it was "an unnecessary and expensive deal," with no indication being given of how profitability was to be achieved or any indication of commitment by the unions that they would help to achieve profitability.

The proposals clearly represent a favourable situation for the Ferranti brothers, Sebastian and Basil, who at present control 56 per cent. of the voting shares and who will end up with half that voting power once the scheme is implemented. Precisely how they used their bargaining power is unclear, and the company's advisers, County Bank, would give no indication yesterday.

The £15m. of finance will be made up as to £5.7m. in exchange for £4m. ordinary voting shares at 150p each and 2.7m. new non-voting shares at 100p each. The balance of £5.3m. will be subscribed by way of a loan stock dated 1983-87, the coupon to be at an "appropriate commercial" rate.

With its non-voting shares, the Government will own 621 per cent. of the total equity, and these non-voting shares will be enfranchised on October 1, 1978, or earlier if Ferranti seeks a Stock Market share listing.

If a listing is sought, the Continued on Back Page
Tri-ang details, Page 8

TUC rules out wage 'vetting'

BY JOHN WYLES, LABOUR REPORTER

THE PROSPECT of any major changes in the social contract's pay guidelines, being recommended to the annual Trades Union Congress in September, was virtually ruled out by senior TUC leaders yesterday.

At the end of a key meeting of the economic committee, TUC leaders agreed on the need to step up their efforts to persuade unions to abide by the contract, but decided that these moves should stop short of any attempt to introduce a formal system of "vetting" wage claims.

This means that the committee's review of the social contract's operation, being prepared for this year's congress, is likely to urge a tighter union adherence to the guidelines without proposing any fundamental changes in the pay policy.

Meanwhile, the TUC will press ahead with moves designed to emphasise both the continued importance of the social contract and union anxiety about aspects of Government policy.

The committee decided yesterday to seek a meeting with the Chancellor of the Exchequer and call for urgent action against rising unemployment, together with selective import controls, and a separate meeting with Mrs. Shirley Williams, the Prices Secretary, to emphasise increasing union concern at spiralling prices.

At the same time, next week's TUC general council meeting is being urged by the committee to issue a statement reaffirming the central importance of the social contract and rejecting any form of statutory pay control.

Mr. Len Murray, the general secretary, emphasised after yesterday's meeting that the TUC did not believe that the Government intended "to go down that path," but it wanted to counteract the "barrage" from some sections of the Press suggesting that a statutory pay policy was probable.

Although the diminishing prospect of the TUC producing a tougher version of the pay guidelines will disappoint some Ministers, the economic committee may still produce a statement aimed at clarifying the guidelines, intensifying and strengthening their effectiveness.

Mr. Murray's statement yesterday that the guidelines were "perfectly satisfactory and adequate" was generally in line with views expressed by members of the committee. Mr. Murray added that he saw no reason to believe that Congress would want to change the guidelines.

But union leaders did, nevertheless, express concern yesterday at the present 30 per cent. rate of pay settlements and the committee may well decide next month to urge unions against using special case pay settlements as a basis for comparable demands.

TUC leaders were also agreed yesterday on the need to re-emphasise the importance of the guideline urging a 12-month gap between settlements. They believe that rising prices are putting this under increasing pressure.



If you're drinking Löwenbräu you must be somewhere nice.



CHIEF PRICE CHANGES (Prices in pence unless otherwise indicated)	
RISKS	
Romania Gd 44pc 13 £113 + 5	
Allied Irish Banks 122 + 15	
Cussons 69 + 8	
Hawker Siddeley 280 + 8	
NBS Newsagents 94 + 15	
Peterson Leachmans 400 + 20	
Royal Insurance 302 + 12	
Royal Sovereign 46 + 4	
Sanderson Weston 80 + 13	
Steala Romana 34 + 6	
Zinc Alloy 91 + 3	
McLeod Russell 62 + 10	
Anglo-UEC New 100 + 10	
Charles Jones 201 + 7	
Durbin Deep 512 + 11	
West Driffield 223 + 22	
Associated News 102 + 4	
BSR 69 - 5	
Barclays Bank 284 - 6	
Bejam 76 - 8	
Bugs 241 - 6	
Fisons 370 - 10	
Land Secs 210 - 4	
Lyons (J.) A 142 - 6	
Manhrie & Garton 127 - 5	
Metal Box 274 - 7	
Mothercare 162 - 4	
Peachey Property 373 - 43	
Pearson (S) 130 - 5	
Reardon Smith 440 - 40	
Reed Int 273 - 6	
Tarnage 146 - 7	
Tate & Lyle 284 - 9	
Trust Houses Forte 108 - 7	
Ud. Real Property 245 - 10	
Wilkes (J.) 49 - 10	
Wood Hall Tst 92 - 6	
Gopeng. Cons. 258 - 7	
Messina 380 - 15	
Pot. Plate 206 - 6	

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David Williams, Bill Fraser, Christopher Cazenove, Barbara Jefford, Peggy Marshall, Jeffery Holland and Keith Mitchell in Christopher Fry's translation of 'Cyrano de Bergerac', which opened the Chichester Festival Theatre season last night

Record Review

The 20th century sound

by KEVIN HENRIQUES

"The new music, referred to as avant-garde jazz, colloquially, is to-day the pre-eminent cosmopolitan art form, reflecting more faithfully than any other the quality of life in the 20th century and the mutual dependence of the human community upon one another."

his, rather ponderous. Deeply significant sentence, by one of the most important of the six albums reviewed here, a note accompanying one of the four which can be truthfully said to be out of the main stream of jazz. Generally speaking most of the jazz LPs considered on this page since 1970 have reflected the tastes of the majority of listeners and buyers. However, it is important that those who normally keep to the "new music" and "avant-garde" should at least be aware of what the innovators are doing. Who knows: as well as broadening their musical horizons and experience they might find something they like.

This has certainly been my experience over a number of years and while it would clearly be foolish—and dishonest—to say that all the noises made by the somewhat over-exposed "new music" are of high value and lasting quality, it is not unbearable to hear what is needed, paradoxically, is less ideology and less rejection of the new sounds, but a more balanced, unbiased approach to the directions the pre-eminent cosmopolitan art form is taking.

English alto-saxophonist and pianist Mike Osborne is a suitable starting point. He has been involved with many of the round-breaking figures in British jazz and also leads his own trio which is featured on *Crossing* (Ogun OG 300, 240), recorded live in a pub in 1974.

Possibly Osborne's most telling tribute is his controlled, unassuming, allied with a tone which

though never far from the higher register, is always warm but which never boils over the cauldron of intense musical expression. On seven tracks of varying length (six are his own compositions) he plays with constant invention, seemingly finding it easy to avoid any musical blind alley.

Anyone doubting the qualities of some contemporary jazz could do no better than open a music store and listen to the album opening track, "Ken's Tune," a 4 min. 46 sec. delight enhanced by a resonant, bounding bass line from Harry Miller and crisp, firm but never obtrusive drumming from Louis Moholo. These two are not mere ciphers and neither jazz nor classical music. A huge array of musicians, string players and jazz instrumentalists form the orchestra which plays Ogerman's composition.

Evans, uses the normal jazz instruments with much imagination. The title track which comprises the first side, is in four movements. The first, in 6/8 time, has a flute solo with rhythm section and then the notable Swedish pianist Bengt Hallberg playing celeste as the piece builds up. The second movement is a blues with Bill Evans-type flute and muted trumpet writing, highlighted by a muted trombone solo in a crisp style plus some poetic trumpet work from Jan Allan, bringing to mind Miles Davis of yore. The third part is in medium tempo with a tenor solo against brass which again builds tension. The final movement is really a showcase for the excellent Jan Allan, a true lyricalist of his instrument.

gives a life-like sound picture of the many talents of Ray Nance. Finally, no less enthusiastic mention (albeit some months after its release) of an LP featuring the man whose name identifies the most famous jazz club in Britain. Often, when more well-known attractions are playing at his club, Ronnie Scott will front the supporting group, usually drums and organ. Too often the clientele is unconcerned to appreciate that Scott remains one of the best tenor-saxophonists in the country and that, with drummer Bobby Gein and organist Mike Carr, he leads one of the most listenable small groups around.

Scott at Ronnie's (RCA LPLI 5056, £2.25) is a good sample of the type of jazz they play: all moods, always full-blown, always excellent. Scott himself plays probably with plenty of feeling. Gein is always more than a functionary and Mike Carr is an accompanist of the topmost quality. His feet and pedal work has for long amazed me—listen to it on "Lou's Piece."

Book Reviews appear on Page 18

tion. Bill Evans and his exquisite trio play improvised passages which could quite easily exist outside the context of Ogerman's writing.

Ogerman mentions, perhaps inevitably, on the sleeve note, Bartok and Stravinsky. He adds, rather ironically, "My only desire was to somehow reach the listener." Just who "the listener" will be is a matter of conjecture because Bill Evans fans will find *Symbiosis* insipid and disappointing while classicalists will discover little new to interest them except, one hopes, Evans' undoubted skill as a piano player.

Much more interesting and successful is a Swedish album, *Rainbow Sketches* (CAM, CMLP 5906, obtainable only on import) on which the Swedish Radio Jazz Group plays two extended compositions by the Czech-born bassist and composer Georg Riedel, now resident in Sweden, as well as Duke Ellington and Ornette Coleman tunes.

Riedel owes no little in inspiration in his colourings and textures to Gil Evans and, like

Rowan

Martin Naylor by WILLIAM FEAVER

The stage is set, in Martin Naylor's show at the Rowan, with lot and action confined to the scenery. Six flats, in the theatrical sense, extend from the walls towards the centre of the floor, joining the gallery into compartments. One of them, at the far end, is painted black, but you don't see this at first, only the narrow wooden plank each other off, one after another, and are reiterated in

the drawings downstairs. Passing them by, noticing from the corner of one's eye the way the profiles shift and alter, the whole assembly fits together nicely and raises further associations.

There is, as usual in Naylor's work, a deceptively makeshift air as though the detailing had simply come about doodle fashion. He likes the idea of producing surfaces, with a history to them, scrawled,



David Hillman (The Shepherd), Peter Knapp (King Roger) and Janet Gail (Roxana) in Karol Szymanowski's 'King Roger' by the New Opera Company at Sadler's Wells Theatre. Ronald Crichton's review of last night's British premiere will appear in to-morrow's paper

scratched and dabbed, every marking a reminder. I have sometimes felt that these procedures were a bit too contrived, as though he were emulating a repro-furniture maker, laboriously giving each object a well-used finish. But there's more to them than that. They serve as punctuation marks and as signs, guiding hand and eye over previously uncharted surfaces.

In these recent objects they also supply cross-connections, linking painting, drawing construction, and throwing out hints about their art historical antecedents. And whereas much of Naylor's previous work has been little more than tentative (and made a virtue of it) this lot seems altogether more assured. Though the markings remain cryptic they no longer look like titillations and each object, as a whole, appears resolved.

It is difficult in gallery or even studio circumstances to make out whether each of them is self-sufficient. I suspect that they need to be seen as a sequence or, at the very least, in pairs. For without a certain amount of repetition and interplay the detailing is likely to turn a little perfunctory. As they stand the six pieces are dramatic: you half expect to come upon Dr. Caligari gibbering among their neo-Expressionist nooks and shadows. They are, in effect, an installation rather than a show of items; and what gives them strength in numbers may well prove lacking when they come to be dispersed.

Comedy

A Touch of Spring by B. A. YOUNG

Here is Hayley Mills in her first modern stage comedy—saucy little-girl face beneath hair styled more for the discotheque than the drawing-room, waist you could encircle with your two thumbs and middle fingers, skirts stopping just short of kneecaps as smoothly outlined as melting ice, the very ideal of the old-fashioned British ingénue. As Alison Ames in Samuel Taylor's *A Touch of Spring* you do not question her acting ability too closely: her part consists largely of romantic clichés that she could encompass in her sleep, and when she seems, as she does, to be putting too much into the little cadenzas the author gives her from time to time, it is only needful to remember that Alison is a young, inexperienced English actress and this is perhaps how she would behave.

No doubt there are scores of people willing to sit and watch a kiss in anything she cares to give them, and there are worse ways in which they could spend time in the theatre. I have to say, though, that *A Touch of Spring* is as far from being my cup of tea as that bitter frothy Japanese liquid was from the Queen's other contrivance Diana has to fly back to the States for her sister's wedding, leaving Sandy and Alison to conduct their

research together. Egged on by Baldassare, the local universal pimp and go-between, they conduct other things together with little delay. To keep the denouement at bay as long as possible, Mr. Taylor has made Baldassare gay, with a penchant for Sandy, and has introduced a film director who on the strength of Baldassare's imitation of Alison doing a television commercial engages her for a film about Alexander the Great to be shot in Spain.

A romance of this kind needs a strong seasoning of wit, as in the similarly-entitled film *A Touch of Class*, if it is to rise above the trivial. Mr. Taylor's wit is itself pretty trivial, also predictable. The players, under Allan Davis's effervescent direction, do what they can. Peter Donat is a decent American ready-made, Jill Melford rather wasted in a small part as an American matron. Baldassare, though composed of every comedy-Italian cliché under the Mediterranean sun, is winningly played by Leigh Lawson, and there is an effective cameo sketch of a fat, amorous film director by Anthony Merton. Carmen Dillon is the designer; in the lack of another credit in the programme, I suppose she did Miss Mills's dresses, and they are enchanting, at any rate when Miss Mills is in them.

The Entertainment Guide is on Page 18

Italian atmosphere. Nor real, observant Italian atmosphere, but comic-paper atmosphere where the foreigners are shown to be foolish or silly, where the fittings don't work and only a sharp word from an Anglo-Saxon can get anything done properly. In the suite are Diana and Sandy Claiborne, rich Americans in Rome to arrange the correct disposal of Sandy's father, who has been killed in a motor accident and subsequently mislaid. Alison Ames is looking for her mother, killed in the same accident. By somewhat forced contrivance Diana has to fly back to the States for her sister's wedding, leaving Sandy and Alison to conduct their

Festival Hall

Marilyn Horne

by GILLIAN WIDDICOMBE

A skimpy audience for the LSO on Tuesday, James Levine, crisply gifted young American conductor masked a grimace that was obviously asking "Why? The pound? Miss Horne? Or me?" And the first part of the concert was an unduly grim, mechanical affair. A brusque, breathless performance of Mendelssohn's Ondine overture, The Fair Melusina, played with shaggy vigour and a potteddash sound instead of seductive string tone. A shame, since the piece can seem so deft and pretty. It needs imaginative, catchy pacing, or all is lost to—"Not that theme again!" Wagner exaggerated the problem—that's the theme he pinched for his Rheingold Ondine.

Next, Schubert's Sixth Symphony, the Little C major, and the LSO warmed slowly. But Levine, for all his accuracy and efficiency (ensemble smack on the downbeat, string staccato light and jiggy), failed to woo the sun, singing, lit—the Viennese chamber's manner—which makes the slighter Schubert so endearing. He ended the concert spectacularly, however, with a virtuosic performance of the second suite from Daphnis et Chloe. Levine is not one of those helix conductors weaving filmy veils over all and sundry, and it was an uncommonly explicit, rhythmic reading, fast

Eileen Gray

by WILLIAM PACKER

Eileen Gray is one of the small company of artists and designers that does us credit, yet which we neither encourage nor even acknowledge. She has lived in Paris since before the first World War, and her scope has always been international rather than local. Her architecture, and particularly her interior and furniture design, have had a seminal influence upon twentieth-century movements in design, especially so between the Wars. Her steel furniture of that time, her rugs and lamps, cups and saucers, seem now to be as beautiful as once they were simple, radical and effective. Now in her later nineties, she is still producing work of originality and distinction.

Misses Monika Kinley and Prunella Clough have put together a small tribute to an important figure, a retrospective that takes in the rugs of the twenties, chairs of the thirties, collages of the fifties, and a magnificent cork screen made only a year or two ago. It all may be viewed by appointment at 54, Digby Mansions, Lower Hall, W8 6JF (748 8865), and those interested in the wider aspects of the art of our time should try to see it.

New cast for 'The Norman Conquests'

A new cast for Alan Ayckbourn's trilogy *The Norman Conquests* at the Globe Theatre will take over on June 2. They will be: Ronald Pickup, Sheila Ballantine, Ivor Danvers, Bright Forsyth, Julian Holloway, and Julia MacKenzie. The plays are directed by Eric Thompson and produced by Michael Codron.



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WORLD TRADE NEWS

Danish machinery export campaign in China

BY HILARY BARNES

COPENHAGEN, May 14

DENMARK'S EAST ASIATIC Company, which probably does more trade with China than any other company in the world, is about to launch a new export campaign in the People's Republic of China. This time for cement-making plant and food processing machinery and equipment. Both campaigns will take place in co-operation with Danish companies, but the Danish side of East Asiatic's trade with China is only a fairly small part of the whole.

The company is regarded as the largest trading unit in Europe with a 1974 turnover of Kr.18.7bn. (£1.6bn.). It has offices all over the world, including four—in Copenhagen, New York, Vancouver and Hong Kong—which specialise in trade with China.

East Asiatic acts as agent for many leading European and U.S. companies such as Du Pont, International Harvester, Cessna and Sweden's ASEA. Since the thaw in relations between China and the U.S. the company has had to emphasise on getting trade moving between the two countries.

Officials declined to put a figure on the level of trade with China, partly because it is difficult to provide a meaningful assessment and partly because they feel the need for discretion. But the figure would be "astronomical" if all the trade with China in which East Asiatic has a hand was added up, an official said.

For example, the company has been responsible for handling about two-thirds of Canada's wheat sales to China in recent

years, although it only receives a commission.

The strong position is partly attributable to the fact that it never pulled out of China. Even at the height of the cultural revolution its ships still plied Chinese ports. "We are unusual in that we did not give up when other companies did," Mr. Mogens Pagh, chairman of the Board and chief executive, told me to-day.

No company to-day is allowed a permanent office in Peking, but the authorities there will willingly renew residential permits of officials from companies of which they approve. For the past five years, therefore, East Asiatic has had two men more or less permanently based in Peking.

Two-way deals

The company has a long history of trade with China, buying from as well as selling to China. This assists East Asiatic because the Chinese like to have some sort of balance in their trade with individual companies. "It is always useful to be able to point out when trying to sell something to the Chinese that we have been buying from them as well," said Mr. Pagh. Textiles, soyabean and oils are among the traditional exports from China handled by East Asiatic, but to-day the product range is considerably wider.

Although a substantial proportion of the West's trade with China is handled by the company, it considers it is only

making a start. "We are working for the long-term. What we get out of our trade with China to-day is quite modest, but we look forward to a time when there will be considerable potential in the market," explained Mr. Pagh. "It is a work of patience."

Symposia, or as the Chinese prefer to call them technical exchange meetings, are the mainstay in doing trade with China to-day. This will be the method when the company launches its new export effort.

East Asiatic and F. L. Smith, the Danish company which is among the world's leading suppliers of cement making plant, have arranged a ten-day symposium on cement technology, factories and equipment. Among food processing plant which will be presented in coming months are slaughterhouses, fish meal factories, freeze and spray drying plant, sugar glucose, ice cream and chocolate manufacturing plant. Past symposia, always arranged in cooperation with the State trading corporations in China, have often resulted in substantial orders.

The company has never expected an explosive development in China's foreign trade, if only because of the Chinese principle that bilateral trade must be in balance and the reluctance to finance foreign trade with credit. But East Asiatic does not expect a big setback to trade with China in the wake of the oil crisis. It expects that the value of China's foreign trade will rise from about \$10bn. last year to around \$14bn. this year.

Credit problems may hinder U.K. trade growth with Poland

BY DAVID LASCELLES, EAST EUROPE CORRESPONDENT

BRITAIN'S TRADE with Poland, its largest East European customer, seems set for further growth following the recent visit to Warsaw by Mr. Peter Shore, Secretary of Trade, in the opinion of officials of both sides. It was decided to double Anglo-Polish trade in the coming year, although credit-related problems could act as a brake on expansion.

The main obstacle is Britain's unwillingness to offer Poland a credit agreement similar to that extended to the Soviet Union in February, when Mr. Harold Wilson, the Prime Minister, guaranteed the Russians \$250m. worth of export credit at heavily subsidised rates.

A request for a similar deal was turned down by Mr. Shore in his talks with the Poles, who were headed by Mr. Jerzy Olaszewski, the Foreign Trade Minister. Polish requests for finance to meet the local costs of large projects currently under negotiation with British companies were also turned down.

Western pact

The British side gives as its reason the so-called gentlemen's agreement between Western countries to keep subsidised export rates above 7.5 per cent. The Russian deal was said to be a "fact of life" following similar deals by the French and Japanese.

The extent to which this refusal will weaken Britain's chances of winning some of the large contracts Poland is currently negotiating with the West remains to be seen. But Britain has assured Poland that it will keep its credit rates competitive.

A three-company consortium headed by Petrocarbon Developments, a company with previous Polish experience, is negotiating

to build a PVC plant at Wroclaw. The foreign content of the plant will be about 40 per cent, but the Poles want subsidised finance for local costs as well as for equipment and "know-how." A French-Japanese consortium and a German company are also competing for the order, and the bidding is expected to test Western solidarity concerning credits.

President Giscard d'Estaing of France is expected in Warsaw this summer, and there are fears that such a top level contact could sway the Poles in favour of France.

The second project concerns a pulp and paper mill at Kwidzyn, which the Poles say could produce contracts worth \$500m.

Walmsleys of Bury, again a company with East European experience, is leading a consortium which has been discussing the project for some time.

One reason for the delays is the Poles' changing requirements, but a decision is now expected this summer or autumn on delivery of four machines. The competition here is from Scandinavia.

Also under negotiation is the second phase of the redevelopment of the Urus tractor plant, for which Massey-Ferguson won the main order last year. This Phase, worth about £25m., would be for an extension to manufacture six cylinder engines.

An announcement will be made shortly on the British Steel Corporation's intention to buy

beef production at the expense of pork. This restructuring of agriculture, which forms part of a major Polish drive to get food production on a sounder footing, could hold opportunities for British equipment and "know-how" in the intensive farming field.

Finally, the British Petroleum contract to deliver 3m. tons of oil a year for ten years to Poland, negotiated in 1971, comes into operation this summer with the scheduled completion of the Gdansk oil refinery on the Baltic coast. Despite the lapse of time and the upheavals in oil markets, the contract is understood to be going ahead at new world prices, which, including the heavy cost of transporting crude to the Baltic, could cost Poland about £14m. a year.

This last item will further unbalance Poland's trade with Britain, which was £28m. in the red last year. Pressure is mounting for further British purchases from Poland. The need for this has become more acute with Poland's declining bacon sales following Britain's entry into the EEC, although by a curious twist of the Common Agricultural Policy, Polish sales of bacon to EEC members are currently being subsidised by Brussels.

Metals

The best opportunities seem to lie in non-ferrous metals, particularly copper. Poland is developing. But the British side admits to some doubt as to what major purchases Britain could make from Poland.

The picture could become clearer when Mr. Olaszewski pays a return visit to London, probably in June. He will discuss an industrial and economic co-operation agreement. Some details of Poland's next Five Year Plan, which starts in 1976, should emerge at this meeting.

SWISS MACHINERY INDUSTRY

Strong franc hits competitive power

BY NORRIS WILLATT

SWITZERLAND'S MACHINERY industry, the largest in the country both in terms of output and exports, is suffering from the appreciation of the Swiss franc in terms of the currencies of its competitors, including Britain, West Germany, and the U.S. Now that this situation is being compounded by international recession and stagnation in the domestic economy, 1975 is proving to be a difficult year.

Movements in exchange rates alone have increased the prices of Swiss machines, on average, by 14 per cent. in the case of exports to West Germany; by 21 per cent. to France; 26 per cent. to Britain; 28 per cent. to the U.S.; and 37 per cent. to Italy, according to the Swiss Bank Corporation. That is without taking into account the impact of dearer materials, most of which the Swiss have to import.

As it happens, this development is of great significance for the whole Swiss economy. The machinery industry exported about 70 per cent of its output worth Sw.Frs. 12.5bn. in 1974, accounting for 35 per cent of total shipments. For some sectors the export percentage was even higher—80 per cent in the case of machine tools and 90 per cent for machines used by the textile, paper, food and flour milling industries.

Because of the long lead-time between the placing and delivery of orders in the capital goods industry, the effect of the changed situation is not immediately evident. Thus, on the basis of a survey by the Society of Swiss Machinery Builders,

turnover of the industry in the fourth quarter of 1974, at some Sw.Frs. 3.3bn. (£40m.), was higher than the Sw.Frs. 3.4bn. (£570m.) at the same point in 1973.

Orders were also considerably higher at Sw.Frs. 14bn. (£2.3bn.), compared with only 11.2bn. (£1.5bn.). Where there was an adverse trend was in the volume of new orders, which fell to Sw.Frs. 3.7bn. (£46m.) from Sw.Frs. 4.05bn. (£57m.). On the other hand, new export orders booked were slightly higher at Sw.Frs. 2.21bn. (£350m.).

However, again according to the Swiss Bank Corporation, the overall figures tend to obscure certain particular adverse trends. For example, the new orders booked for textile machinery, on the basis of the results of ten leading companies, were 20 per cent lower in the fourth quarter than in the third, and 43 per cent down compared with the time was down to 16.6 from 17.4.

The most telling evidence of a changed climate is to be found in the fourth quarter was 30 per

cent, lower than the third, and a similar drop had been experienced by food machinery. A more pointed warning of possible problems ahead lay in the reduction in the time lag between placing and delivery of orders, promised delivery of orders by

the end of 1974, those in the Swiss machinery industry were markedly less confident than even three months earlier. A survey of 542 companies by the Machinery Builders' Association last September found 285 (45 per cent.) regarding the outlook as good and 187 (37 per cent.) satisfactory. Only four (1 per cent.) called it bad.

Three months later, however, at the end of the year, only 11 companies (40 per cent.) thought the prospects looked good, and 209 (32 per cent.) considered them only satisfactory. The biggest change was in the number who found themselves in a situation of uncertainty, which had increased from 32 (17 per cent.) to 136 (26 per cent.). The outlook had doubled to 2 per cent., or 19 concerns.

The industry is not directly hurt by the rise in the price of its products on world markets by reason of the strength of the national currency. It all suffers, however, from the competitive prices of the products of other countries whose currencies have declined. In this respect, U.S. machinery manufacturers are an important competitor of the Swiss, and for whom the decline in the value of the dollar is as much as nearly 30 per cent against the Swiss franc, has created a very favourable situation.

Guthrie considers Indonesian venture

By Our Asia Correspondent

GUTHRIE MANAGEMENT SERVICES is considering setting up a joint venture company in Indonesia to help "potential foreign investors" and the earliest way through the red tape of setting up investment projects in the country.

The concern, part of the Guthrie trading group, already operates a management service company in Malaysia, which it believes is the only one offering total management services in the area.

Mr. J. T. Shaw, director and general manager of Guthrie Management Services, said yesterday in London: "We took on all the headaches of a company which wishes to set up in Malaysia." Guthrie provides investment advice, help in clearing the way to get investment approval, assists with site selection and negotiations for setting up a factory, and recruits local staff.

The concern has already helped several West German companies to set up factories in Malaysia, including a Siemen components plant at Malacca. Mr. Shaw estimated that if foreign company had to do the work itself not only would have been much more costly, but the process of getting the necessary official permission in setting up the plant would have taken months longer.

British companies, apart from the British-based multinational, are interested in the Guthrie group, exploring promising investment opportunities in the South East Asia region.

IN BRIEF

German exports

West German exports to the Soviet Union increased over 5 per cent in the first three months of 1975 compared with the same period in 1974, the Economics Ministry states. Exports rose 5.2 per cent, while imports from Russia were only 1.1 per cent. Shipments to the Eastern Communist bloc as a whole were 2.1 per cent higher, while imports increased 0.4 per cent.

Credit to Yugoslavia

Barclays Bank International has arranged a \$2m. line of credit for Yugoslavia through the Yugoslav Investment Bank to finance further purchases of U.K. capital equipment. Britain provides 1 per cent of Yugoslav capital equipment imports from the EEC.

ICC Congress

The 25th Congress of the International Chamber of Commerce opens in Madrid on June 1 bringing together 1,500 businessmen from 60 countries. The theme will be "Market Economy—more than Competition and Profit." The theme is sub-divided into four sections, including growing social responsibilities, business, and consequences. Government interference in the market economy. Sir Rex Giddes, chairman of the British National Committee, will lead the U.K. delegation of 45.

Contracts Abroad

STORK-WEKSPOR SUGAR (VME Stork group) will build a 550m. cane sugar plant with refining capacity of 30,000 tons of cane per day for Karun-Arj Industry, Tehran. Commissioning is set for 1977. The refinery is claimed to be the world largest.

COSTAIN AUSTRALIA has won a contract to build a 250,000 sq. ft. public school, gymnasium, college extension, governors' offices and a hostel.

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AMERICAN NEWS

Quebec PM stands firm against threat to Olympics

QUEBEC PREMIER Robert Bourassa told the province's National Assembly yesterday that he was prepared to sacrifice the 1976 Montreal Summer Olympic Games if necessary to restore trade union order in the province.

Mr. Bourassa told reporters outside the National Assembly that the Olympic Games would either be held in 1976, as I am convinced they will, or they will not be held at all. Social order comes before everything, all events, no matter how important they are.

The premier was replying to questions about legislation introduced last Friday to restore order to the province's construction industry. Mr. Bourassa's Liberal Government yesterday proposed a motion invoking emergency procedures to allow the assembly to give top priority to legislation which would put Quebec Federation of Labour (KFL) unions under trusteeship.

Introduction of the bills has sparked walkouts by about 5,000 construction workers at the Olympic site in Montreal and Louis Laberge, President of the QFL, has warned that the games may have to be held in 1977 if the measures are written into law.

But Mr. Bourassa said yesterday that he had talked with an official of the International Olympic Committee in Rome who had told him that "there is no question of postponing the games until 1977."

In Rome, Lord Killanin, President of the International Olympic Committee (IOC), today denied reports that the IOC held an emergency meeting during the night about the statement by Premier Bourassa. "We will await the normal report of the President of the Organising Committee, Mr. Rouseau and the Mayor of Montreal during the IOC meetings in Lausanne next Thursday. No decision will be made before then," he said.

QUEBEC CITY, May 14. M. Simon Saint Pierre, executive Vice-President of the Organising Committee, said: "Of course we were disappointed when the strike began last week, and the situation could become critical. But we have the assurance that the Provincial Government is fully aware of the situation and is doing its best."

Mr. James Worrall, Canadian member of the IOC, said that a postponement until 1977 was impossible. "I told Mr. Bourassa this is not a question at all. I repeat that the rules of the IOC are very clear on this."

He added that the IOC was not considering any alternative sites. "There are no contingency discussions at present," he said. There have been unconfirmed reports that Tehran and Los Angeles have been suggested in alternative sites, or else that the games might be split among various Canadian cities. Agencies

Firestone may have to recall 1m. tyres

WASHINGTON, May 14. THE TRANSPORTATION Department has made its expected announcement of an initial finding that Firestone Tyre and Rubber's bias-ply steel belt 600 tyres do not comply with federal safety standards. The Department's National Highway Traffic Safety Administration said that its finding is based on tests which indicate the tyres do not meet endurance and high speed performance requirements.

The Agency will hold a public hearing on June 12 and could then order Firestone to recall nearly 1m. tyres involved in the case. The tyres are no longer being produced. It is understood that in Safety Administration testing of the Firestone tyre for high-speed and endurance requirements, 43 of 80 tyres failed the test.

General axed in Argentina

By Our Own Correspondent. BUENOS AIRES, May 14. THE REPLACEMENT of the Army's commanding general, Leandro Enrique Anaya, by General Alberto Numa Lapina, who will be sworn in tomorrow, has opened new uncertainties on the Argentine political scene.

General Lapina is closely identified with Jose Lopez Rega, who apparently with this top-level shift in the Army command has gained still more power. Mr. Lopez Rega is President Maria Estela Menem's private secretary, closest adviser and the most controversial person in Government. Astrologist Lopez Rega is widely referred to here as "The Sorcerer."

The Army Command in a communiqué today confirmed that Defence Minister Adolfo Mario Saravio has asked for General Anaya's retirement from active service.

Canada Ministers fail in wages talks

BY VICTOR MACKIE

FINANCE MINISTER John Turner and Labour Minister John Munro have failed in critical attempts to convince the labour movement to agree, immediately, to voluntary wage restraints to beat inflation. Both Government and labour sides instructed their working groups to continue to meet on technical points under discussion.

Mr. Turner, who wants pay rises limited to 12 per cent a year, said that he would evaluate the opposition and report back to the Cabinet. He is scheduled to meet with business representatives today.

The Finance Minister is planning a new anti-inflation Budget for June 2, or perhaps June 9. Both he and Mr. Munro said after their meetings with Labour that at least the latter was adopting a positive role in the talks and intends to continue discussions.

Mr. Turner, in a tough public speech at the weekend said that it was to be either restraints as proposed by the Government or he would have to consider adopting alternatives. The two alternatives left open are mandatory controls or a harsher restrictive budget with higher taxes and tighter credit. Mr. Turner has already warned the Cabinet that he may have to recommend to soon the imposition of a compulsory control plan because Canada is no longer fighting an inflation imported from overseas but its own domestic pressures, such as soaring wages and prices.

The Canadian dollar was down to 96.66 cents (U.S.) in the foreign exchange market on Tuesday. Earlier on Monday it was down to 96.48 U.S. cents, the lowest level since it was freed to float in June, 1970.

Its decline has worried Finance Department officials and is recognised as a reflection of the general state of the Canadian economy, now wrestling with severe inflation. Heavy buying of U.S. dollars for future delivery by commercial interests is believed to have been behind the unprecedented drop on Monday.

Need for foreign cash

BY OUR FOREIGN STAFF

THE CANADIAN High Commission in London, Mr. Paul Martin, yesterday defended his Government's policy towards foreign investments.

The recent Foreign Investment Review Act was not intended as a barrier to foreign capital, but only to regulate the orderly development of the nation's resources," he told an audience of the Canada-U.K. Chamber of Commerce, indeed, during the next decade, Canada would need \$115bn. for the development of new energy sources alone, and another \$800bn. for other capital investment, he said.

"If Canada is to maintain the rapid pace of economic development it has set for itself, it must attract far more direct investment capital than is available from within the country," Mr. Martin said. At the same time, his Government wanted more processing of raw materials to take place in Canada. The legislation would take that factor into account, as well as participation

by Canadians and the likelihood of increased exports, in assessing potential investments or take-overs.

"The Canadian Government has now decided we will no longer give carte blanche for Canadian resources to be shipped abroad in raw form, when they can be processed competitively by Canadians in Canada," he said.

Dominican Republic President backed

RANKING officers of the Armed Forces have pledged their "strict respect" for the authority of President Joaquin Balaguer, whose Government has been shaken by the resignation of the four top military leaders.

The commanders of the army, navy and air force and the armed forces chief of staff resigned at the weekend AP-DJ

LATIN AMERICAN GROWTH STRATEGY

The poor to fight poverty

BY HUGH O'SHAUGHNESSY, RECENTLY IN PORT OF SPAIN

LATIN AMERICA, one might say, is worried but not frightened. Fearing a new monetary crisis which could make nonsense of its plans for growth, and despairing of effective outside help for its problems of development, the region, with a confidence born of its new industrial power and its importance to the rest of the world, has decided to pull itself up by its own bootstraps.

Such, in the briefest terms, is the outcome of the deliberation of the region's most important think tank, the UN Economic Commission for Latin America (ECLA) which has just ended its 16th session in Port of Spain. As Sr. Enrique Iglesias, the young Uruguayan executive secretary of the commission, reminded delegates last week, Latin America has transformed itself in the past decade or so and is no longer a part of the world whose fate the developed countries could safely ignore.

Since 1950 for instance the total gross regional product has almost quadrupled to \$200bn.; over the same period steel production has increased 15-fold and power production eight-fold. By 1985 Latin America's economy should have doubled in size again, making the region comparable in economic weight to the European Community of 1950. By the end of this decade the annual increase in manufacturing production will be equal to the total production of the region's factories in 1950.

Latin America is importing goods worth \$30bn. a year, and in terms of a market for capital goods, consumer durable and chemicals it is several times more important to the U.S. than Japan, for instance.

Despite this growth the region has not yet found a way to satisfy its needs for capital goods, consumer durable and chemicals. The main driving force of the economic system has fundamentally come in the past from the consumption by high and middle income groups of society. This has its limits, and tends to dry up, the incorporation of the masses in the production and consumption process is bound to establish a new dynamism with side and cumulative effects on the system as a whole.

It is this active incorporation of the poor in the production process which will help to solve a social and economic problem." Sr. Iglesias argued in

his opening speech in Port of Spain. But, he went on to say, the process of increased self-reliance should not end there. Regional integration which started with the simple tariff cutting ideas of the Latin American Free Trade Area, now stalled, should be amplified, as is happening among the six nations of the Andean Pact, into the concept of industrial programming on a regional scale. Latin America will have to pool its efforts to establish industries catering to the whole region, particularly in the field of chemicals and fertilisers, capital goods, and intermediate goods which now make up 65 per cent of Latin America's industrial imports.

As regards the outside world, Sr. Iglesias suggested that the region must capitalise on the fact that it is such a large purchaser of the developed nations' goods

and use the fact as a major negotiating weapon in its dealings with these countries, not least with the EEC which should give Latin America the privileges it has given its former colonies through the Lomé Convention. Having assimilated the proposals, the sceptic might well ask what if any relevance it has to the practical world of the manufacturer, trader or banker, within or without the region. Has not ECLA in the past been no more than an inconsequential sounding board for a more or less fashionable procession of ideas which have been taken up and discarded at the whim of the executive secretaries from Sr. Raul Prebisch, the Argentine patriarch of ECLA, to the present incumbent? In any case is not ECLA too fragile an organ, lumping as it does Brazil, the Spanish-speaking republics, the English-speaking Caribbean world, not to mention the U.S. and Canada, and Britain, France, and the Netherlands.

The political vulnerability of ECLA was certainly demonstrated clearly when the

difference between Cuba, Brazil, and Chile flared up into a bitter verbal row and when the host, the increasingly erratic and unpredictable Dr. Eric Williams, Prime Minister of Trinidad and Tobago, started a quarrel with the Lating which scared off a number of distinguished visitors who might otherwise have come to Port of Spain.

But fortunately the conference recovered its balance and ended up with some very concrete proposals for action. The first, mentioned by Sr. Iglesias, supported by the now increasingly radical Sr. Prebisch, and contained in the pre-conference report of a committee of high level government experts who met in Bogota in March, was the setting up of a number of Latin American multinational companies to get industrial integration going. ECLA has welcomed the establishment of a multilateral

offered by the international financial institutions and the developed countries, and an extension of the swap arrangements which are beginning to be worked out among Latin American central banks themselves. The \$4bn. which ECLA sources are hopeful might be put together by the end of the year, would represent about one third of the average current account deficit of the non-oil producers, as estimated for 1974-76.

The suggestions for Latin America multinationals and for a safety net indicate that ECLA is beginning to mix economic analysis with ideas for concrete projects. At the same time the holding of one of ECLA's biennial sessions in a country of the English speaking Caribbean also underlines the increasing collaboration of the latter area with Latin America proper. Sr. Iglesias's ideas for industrial integration and for special new payments assistance were mirrored in a similar scheme for the Commonwealth Caribbean floated by Mr. William Demas of the Caribbean Development Bank, and by the Secretary General of Caricom.

Meanwhile the developed members of the Commission had little option but to sit back and accept the flow of Latin argument swirling around them, a fact which seemed to be causing some unease in Washington. The U.S. delegation, after making a conciliatory first speech, demanded a vote on the Bogota document, the basic plan of action of the conference, in which it found itself in a minority of one. The Europeans voted in favour of the ideas as expressions of Latin intentions, but reserved their own positions.

One final question mark remained as the delegates dispersed from Port of Spain: how many Governments are there in Latin America which are really committed to the idea of eradicating poverty and redistributing income, which Sr. Iglesias suggested as the key to a new dynamism, and how many can overcome their mutual suspicions in order to cooperate in a new regional wide industrial conglomerates?

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Preliminary Results for year ending 31st March 1975

	1974	1975
Turnover	13,128,000	12,278,000
Trading Profit before Taxation	2,208,000	1,459,000
Taxation — 52% (1974 — 52%)	1,158,000	766,000
Profit after Taxation	1,040,000	673,000
Extraordinary Item	—	663,000
Profit after Taxation and Extraordinary Item	1,040,000	1,336,000
Dividends		
First Interim of 0.887 pence per share paid on 9th January 1975 on Capital of £800,000. (1974 — 0.817 pence per share on Capital of £800,000)	73,000	37,000
Second Interim of 2.968 pence per share paid on 4th April 1975 on Capital of £617,228 (1974 — Final dividend of 2.6398 pence per share on Capital of £800,000).	211,000	113,000
Transfer to Share Capital and Reserves for shares issued in lieu of dividends	—	172,000
Total Dividends	284,000	322,000
Add Transfer from Share Premium Account in respect of scrip dividends	—	28,000
Profits Retained	756,000	1,042,000
Earnings per Share before Extraordinary Items	13.01p	8.38p

The calculation of earnings per share is based on earnings of £673,000 (1974 — £1,040,000) and on the weighted average of 8,039,491 shares in issue during the year (1974 — 8,000,000).

The extraordinary item relates to a net surplus arising on the disposal of a liability.

Dividends

Two interim dividends were declared during the year amounting to 3.956 pence per share (total dividends for 1974 — 3.5568 pence per share) which, together

with the tax credit, correspond to a gross dividend of 59.05% compared with 52.50% last year. This is the maximum dividend permitted under the Government's policy on restraint on dividends. Accordingly, your Directors are unable to recommend the payment of a final dividend this year.

Borrowings

Borrowings of £1,000,000 were obtained during the year to complete the building of our new factory at Victoria Road, Acton, which is now operational.

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EUROPEAN NEWS

Lisbon freezes most wages, raises minimum by 21%

BY JANE BERGEROL

LISBON, May 14

THE GOVERNMENT has announced a 21 per cent. increase in the national statutory minimum wage, to take effect from June 1, set a ceiling of Esc.35,000 net on monthly wages (roughly £600 a month), and frozen all wages and salaries above £200 a month until the end of 1975.

In a series of further nationalisations, all provided for in the original economic reform programme, tobacco, cement and paper pulp companies have been nationalised, except for those shares under foreign ownership. The CUF group, Portugal's largest conglomerate, is hit under all three sections with interests in the Celbi Pulp Company, the Leiria Cement works and in tobacco groups.

Timing of the announcement of the measures is presumably linked to the troubled labour front. The rise in the national minimum wage was forecast by the Minister of Labour on May Day, but its announcement has been held back, presumably for use as a conciliatory carrot to pressure some of the more intransigent unions calling off strikes planned for this week and

Inflation

There are signs that, after fairly well controlled price rises last year, the inflation spiral is picking up speed. With OECO figures putting Portugal's March rate at 1 per cent. compared with an annual average rate of 9 per cent. previously.

More importantly, Portugal's private industry must decide how it is going to meet its higher wage bill. It is not clear whether this week makes it illegal for any concern which has received government credits to go bankrupt. Since virtually every Portuguese company, great or small, has had either before or since April 25, 1974 some form

of state assistance, subsidy or credit, this makes it almost impossible for any employer to declare himself bankrupt.

While clearly a measure to stave off further unemployment, already at the 10 per cent. mark, the bankruptcy ban will not delay these higher wage packets. The confederation of Portuguese industry, clearly stunned by the size of the increase, would not comment on the measures to-day. But Dr. Alvaro Cunhal, the Communist Party Secretary General who has been pressing for the increase for weeks now, was already talking over a month ago of over 300 companies being in severe difficulties, with a payroll of more than 200,000 workers between them.

It would seem obvious that more of the medium and small firms will find themselves in an impossible position and be forced to go to the government and ask for state intervention. This may or may not entail further nationalisations. The Armed Forces Movement (AFM) leaders are known to believe that it is time to sit back and digest the already lumps of nationalised industry they headed on their plates since March 11.

Teng warns U.S.-Soviet rivalry will lead to war

By Giles Merritt

PARIS, May 14

STRESSING the need for European unity and strengthened ties between Europe and the People's Republic of China, Mr. Teng Hsiao-ting, the Chinese Vice-Premier, forecast here that the rivalry between the U.S. and Soviet Union will one day end in war.

Speaking at a dinner given in his honour by French President Valéry Giscard d'Estaing, which followed soon after a wide-ranging two-hour meeting between the two leaders, Mr. Teng singled out the Soviet Union as the chief threat to world peace and underlined his earlier comments to French Premier Jacques Chirac: that the Soviet-backed European Security Conference in Helsinki this summer deliberately threatens European independence.

Mr. Teng emphasised that even when China develops fully to superpower status, there was no question that it would attempt to impose the same hegemony throughout the world as the U.S. and Soviet Union. He also criticised the apparent "entente" between the two major powers was only superficial and that both sides were still seeking to extend their respective dominions over other countries.

Although Mr. Teng's six-day official visit to France, which began on Monday, has already resulted in several straightforward bilateral agreements—notably the decision to hold regular consultations at the Minister level—his chief preoccupation seems the discussion of world strategic questions.

This afternoon he again met President Giscard d'Estaing at the Elysée Palace, which for the second day running was the scene of the Red Flag, to end their talks. Mr. Teng begins a provincial tour tomorrow, returning to Peking on Saturday.

The most revealing indication of Mr. Teng's views has been his referring to China's decision to send an ambassador to the EEC. Teng stressed that his country would be actively promoting the cause of unity in Western Europe.

Mr. Teng also rather surprised observers when he appeared to take a soft line on U.S. foreign policy. Or, at any rate, much softer than he seems prepared to take on the Soviet Union's. He implied that China did not oppose a U.S. presence abroad, provided that it was welcomed by the countries involved.

On Wednesday, Mr. Teng does not appear to have questioned the continuing sovereignty of South Vietnam, which suggests that Peking does not intend to push for reunification.

POWER STRUGGLE AT ENI

The business of politics

BY ANTHONY ROBINSON, ROME CORRESPONDENT

FIERCE controversy has broken out over the chairmanship of one of Italy's major state corporations, ENI, which reveals some of the complications which the inter-marriage between politics and business has created. The mandate of Sig. Raffaele Girotti as chairman of ENI expired in October. Since then he has carried on as acting chairman, while a decision on whether to reappoint him or choose another man has become the subject of fierce political infighting among the various factions of the Christian Democrat party and between that party and the Socialists.

Last week Sig. Girotti wrote a letter of resignation to his formal political overlord, Sig. Antonio Bisaglia, Minister of Shareholdings, in an attempt to end the uncertainty and if possible ensure his own reappointment in the post. This has brought the struggle into an acute phase. It is a classic example of the Italian system at work, reflecting the fact that 20 years of Fascist dictatorship, followed by 30 years of an uninterrupted post-war hegemony of the Christian Democrat Party and its allies, have undermined Italy's traditionally fragile concept of the state, and created a system in which appointments to key posts throughout the state apparatus, as well as in banks, state controlled industries, and other power centres have been made not on the basis of a well-defined set of rules but on the outcome of the sort of factional infighting now taking place.

This does not mean that the men elected for such posts are necessarily incompetent or mere party hacks. But it does mean that their loyalty is split between the organisation concerned and the political faction to which they owe their position in it. The resulting ambiguity has also given an extraordinary freedom of manoeuvre and power to top managers of that highly profitable breed like the late Sig. Enrico Mattei and Sig. Eugenio Cefis who created the post-war state industries, and who know how to run the nominally state enterprises as effectively as personal empires by becoming better at politicians' games than most politicians.

ENI itself developed from an act of political disobedience by Sig. Mattei, who just after the war was given the job of winding up an unsuccessful State oil exploration company set up by Mussolini. Instead, Sig. Mattei, convinced that oil and gas lay beneath the Po valley, decided to determine that neither the international oil companies, nor the chemical company, Montecatini, should exploit it, turned this shell into what eventually became the Ente Nazionale Idrocarburi (ENI). From the very start this force-

ful man realised that to get his own way he needed political cover and he was prepared to pay for it. It coincided with the Christian Democrat party's search for an alternative source of funds to the traditional one, the industrialists' association, Confindustria. They found it in ENI and the tradition of ENI being a major financier of the political parties and the CD party in particular, has been carried on and refined by Sig. Mattei's successor, Sig. Cefis and Sig. Girotti.

These circumstances help to explain why the chairmanship of ENI is such an important position. But the state controlled industries have grown out of all recognition since the heroic period of post-war reconstruction. The kind of political manoeuvres used initially to gain freedom for a swashbuckling policy of growth now appears to have degenerated into manoeuvring for its own sake in which the economic viability of the state industries themselves could become the first victim. ENI, for example, is not only an important source of political power and finance, it is also a major economic pillar of the state's largest multinational company. Some 16,000 of its 82,000 employees work abroad. Its 1974 turnover of L.5,796bn. (£3,350m.) from oil, chemical, textile, engineering, and nuclear activities, was twice that of Fiat and 10 per cent. more than Montedison's. ENI is, or has been, engaged in negotiations with major oil producers like Iran, Saudi Arabia, Libya, and Iraq, and is also involved in promising oil and gas exploration in the Po valley. These promises in increase its economic and political weight still further.

What is more, ENI companies have continued to invest heavily despite political intrigue at the top, and have proved their efficiency by winning substantial foreign contracts.

On paper ENI made a loss of L.10,68bn. last year, compared with a L.37,68bn. profit in 1973. Textiles, the acquisition of the former Shell Italiana and the need to buy large quantities of spot crude at peak prices to comply with Government orders accounted for most of the losses. But the official loss masked a significant rise in cash flow, as seen by a rise from L.259bn. to L.427bn. in depreciation.

The Girotti crisis has provoked an open revolt of managers in the chemical subsidiary, ANIC, while the politically inspired takeover of two bankrupt textile companies, Macqueen and Foschi, has been delayed, indicating the difficulties involved in maintaining economic viability in the face of political pressure.

Importance ENI is also the largest single shareholder in Montedison which, under the chairmanship of Sig. Cefis, is another major provider of funds

to politicians and newspapers. The point of this link that Sig. Girotti was not reconfirmed as chairman of ENI last October. Failure to renew the mandate then meant that ENI's power to assert the weight of its shareholding in Montedison was sharply reduced. This left Sig. Cefis with his hands free to exert the maximum pres-

sure on the Christian Democrat. The important thing to note is that the man chosen to replace him with a man more pliable to their own wishes.

Another factor in the complex situation is the fact that the present controversy over ENI also has the merit, from the Christian Democrat point of view, of diverting attention away from the scandalous situation at EGAM, the state minerals agency, whose functions appear to be that of assuming an autonomous source of support in particular for the Doroteo faction of the CD party. The present State Shareholdings Minister, Sig. Bisaglia, is a Doroteo, as was his predecessor, Sig. Antonio Giolitti, and his predecessor in turn, Sig. Flaminio Piccoli, the political "godfather" of EGAM. In its four years of life, EGAM has expanded rapidly through a policy of acquisitions and verticalisation. But while turnover has quadrupled, losses have topped £5,000m. in four years and its purchase of a 33 per cent. stake, with option of control, in

the Gona shipping, insurance and newspaper group, Villain e Fasso, has raised an enormous outcry. This is partly because of the suspicion that EGAM paid an above market price for Fasso (using state funds and bank loans) in order to control the two newspapers of the Fasso group, and partly because the purchase provided an excellent opportunity for private industry to ask pointedly just where the commission of state enterprises was to stop.

Returning to ENI, a closer look at the pro or contra Girotti line-up reveals that what appears to be an open personal and factional infighting, reflects at another level different political attitudes and different proposals for the future shape of the energy and chemical industries. The political groupings in the state apparatus are the wider manoeuvring for power within the Christian Democrat party with a view to the forthcoming regional elections. They are likely to be closely followed by a difficult government crisis and struggle for the party leadership, particularly just where the commission of state enterprises is under attack.

Then there are the various left-wing positions whose common thread is that the public role in the chemical industry in which the state has invested several hundred billion lire must be preserved and strengthened. This is a theme which links the left wing CD leader, Sig. Carlo Donat Cattin, Prime Minister Aldo Moro and elements in the Socialist and Communist parties. One idea is for ENI to "regenerate" its oil and energy activities, leaving the chemical part, now grouped under the ANIC umbrella, to be hived off and reorganised into a state petroleum chemical agency incorporating parts of both ANIC and Montedison. The important thing in this case is that the man finally chosen to be chairman of ENI must be prepared to accept this kind of solution.

But various Communist, Socialist, and Republican spokesmen have gone further and are trying to make the ENI situation a test case for the future shape of the state sector in general. They are trying to establish the precedent that all promotions to public positions be openly discussed and approved in parliament, that the accounts of the state controlled companies be open and subject to public scrutiny, and that the policy of the state should be to "decentralise" and "democratise" industry generally by handing down by a competent economic planning authority, which has still to be devised. These demands are political dynamite because they would attack at the root the power base of the Christian Democrat party in particular, the whole system of power under which it has been ruled since the war.

Basque gun battles kill Guardia Civil officer, 'ETA members'

BY ROGER MATTHEWS

MADRID, May 14

ANOTHER four people were killed during gun battles in Spain's Basque region early to-day, among them a lieutenant in the para-military Guardia Civil. The other three were a married couple and a young man, who, police said, were involved with the Basque separatist organisation ETA.

Emphasising the rising tide of violence in the provinces of Guipuzcoa and Vizcaya, there were overnight attacks on properties belonging to suspected Basque nationalist sympathisers. At least two bomb attacks and a machine-gunning were reported, bringing to more than 50 the number of incidents within a week.

Three priests have also been viciously beaten, one critically. He had been arrested by police on Thursday under the 18-day-old State of Emergency, which permits suspects to be held indefinitely without charge or trial. Two days after his arrest he was transferred to hospital suffering from badly damaged kidneys and internal bleeding. He has been given the Catholic Church's last rites and a doctor was quoted as saying there was little medical that could be done to save his life.

Newspaper reports in Madrid to-day did not mention that the priest had been in police custody

and added that he had stated from his hospital bed that he did not wish to identify his assailants.

Formal press censorship has been introduced in the Basque region, and several journalists have been hounded out of the area by repeated telephone calls threatening their safety. There is considerable anxiety in Madrid that more than 30 attacks by supposed Right-wing vigilante groups should have been carried out without any apparent police moves. With so many police and Guardia Civil now in the region and with the main towns under constant vigilance it is certainly remarkable that no detentions have been made.

Generals

Senior generals are undoubtedly watching the situation closely. The very real fear and tension that exists in the Basque country is reopening old wounds at the moment when the country urgently needs to sink its past differences.

Any suspicion that the Government is even marginally failing to maintain total control over the police could have profound consequences. So far the introduction of the State of Emergency has led to a serious culture.

deterioration of the situation and has played directly into the hands of the ETA, which is presumably hoping for just such a response.

To-day's four killings took place near the town of Guernica, though details are scarce. Two ETA members allegedly opened fire from a car on a Guardia Civil barracks. Later a "house" was surrounded and in subsequent shooting the Guardia Civil officer and the married couple were killed. A third gunman brought the death of an ETA activist and the wounding of another, who escaped.

Four other people have also been arrested as a result of the incidents.

Hundreds of riot police were in action this morning in Madrid, breaking up demonstrations by more than 1,000 students at the university. The students shouted slogans in support of the Basque clergy, also mentioning Bishop Anoveros of Bilbao, who has been seen visiting the critically injured priest.

Official attempts were made last year to expel the Bishop from the country, and he was placed under house arrest for writing a sermon that urged a greater degree of freedom for the Basque language and gency has led to a serious culture.

Giscard to see Shah, Kissinger

By Robert Mauthner

PARIS, May 14

PRESIDENT Giscard d'Estaing of France will have talks here within the next two weeks with both the Shah of Iran and Dr. Henry Kissinger, the U.S. Secretary of State, triggering off speculation that France might be preparing a new initiative to reconvene a conference between oil producers and consumers.

The President has invited the Shah to lunch at the Elysée Palace next Tuesday and he will be seeking Dr. Kissinger on May 27, when the American Secretary of State will be in France for a meeting of the governing Board of the International Energy Agency and of the OECD Ministerial Council.

Although official spokesmen have declined to give any details of the subjects to be discussed by Mr. Giscard and his visitors, it can be taken for granted that world economic problems and particularly those of energy and other raw materials, will figure high on the list. The French have never considered the breakdown of the preparatory meeting between oil producers and consumers in Paris in April, which they sponsored, to be final, maintaining that agreement was very close and could have been reached easily if the major participants, and not least the U.S., had shown the necessary political will.

The preparatory conference in fact broke down because the U.S. wanted priority to be given to energy questions at any subsequent plenary meeting between the producer, consumer and developing nations, while the producer and developing nations, led by Algeria, wanted all commodity problems to be discussed.

Since the failure of the preparatory meeting, however, the French think there is concerned a greater willingness on the part of the U.S. to broaden the agenda of the proposed conference. Following the setbacks which American policy has recently suffered in India, China and the Middle East, the French appear to feel that the U.S. would now take a less intransigent stand on proposals made by the developing nations.

The Shah, who is one of the more moderate leaders among the oil producers, could also play a crucial role in bringing the two sides together, it is thought here.

Irish action on public spending

BY DOMINICK J. COYLE

DUBLIN, May 14

AN UNAMBIGUOUS and long overdue official acknowledgement that the rapid rise in State spending in recent years had contributed greatly to the present "crisis" level of inflation came to-day from Mr. Liam Cosgrave, the Prime Minister, when he spoke to the Confederation of Irish Industry (CII) here.

In a major speech which was generally conciliatory to industry but realistic in regard to the many major problems now facing the economy, the Prime Minister, in effect, invited the main economic interests in the country, including the CII and the trade unions, to participate in the formulation of future budgetary policy on both capital and current account and in determining the level of many incomes generally.

This participation is to be formalised in a special working party, which will also include representatives of the farming organisations and a number of senior ministers. But Mr. Cosgrave warned that inflation would not be beaten by a repetition of previous sectoral proposals to Government "involving either further public expenditure cuts or reductions in taxation, and often both together."

Dealing specifically with the growth in public expenditure, Mr. Cosgrave noted that, in ten years, spending by the central government had risen from about 37 per cent. of GNP to over 50 per cent.

Whatever one's belief about the wisdom of the policy embodied in Cabinet Government, it must give pause that taxation and spending decisions on behalf of the nation are now so highly centralised—and so remote from the individual or firm.

The country, he added, had reached the stage where it was essential to consider seriously future levels of public expenditure, in their totality, and what was to be achieved with this expenditure.

The Prime Minister noted some recent relaxations in official price control policy, and hinted at further early concessions by the Minister for Industry and Commerce, particularly on the question of the extent to which increases in depreciation and interest charges should be admitted for price compensation purposes.

Mr. Cosgrave anticipated a period of general world expansion commencing later this year or in 1976, but he said that the "unpleasant reality" was that grave doubts existed as to whether Ireland was in a position to take advantage of such an upswing. Other countries were reducing their inflation; Ireland's had been going up.

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IN BRIEF

'Middle-classes' to strike in Belgium

Belgian small businessmen and self-employed people known collectively in Brussels as the "middle-classes," will strike for 24 hours on June 11, writes David Curry.

They are protesting at what they consider inadequate Government attention to their grievances, particularly "depression" announced two-month price freeze. The "middle classes" are infuriated because it was imposed without consultation and would prevent small businesses from recouping increased social security and taxes charges.

However, the Government has already conceded many "middle class" demands, including the easing of social security charges on smaller businesses, the relaxing of some book-keeping regulations, and further limitation of hypermarket development.

Danish GNP 'to rise'

No GNP growth in Denmark this year but a 4 per cent. growth next year. This was predicted yesterday in a report by the three joint chairmen of the country's Economic Advisory Council, writes Hilary Barnes from Copenhagen. The report expects the payments deficit to fall from Kr.5bn. last year to Kr.2.5bn. this year, rising again to Kr.4bn. next year.

BIS pays maximum

The Bank for International Settlements (BIS) recommended payment for 1974 of the maximum statutory dividend of 9 pence, writes John Wicks from Zurich. The sum of 90.25 Swiss francs per share would be converted into Sw.Frs.75.05 on the basis of the Swiss currency's official solid parity.

Oslo-Moscow talks

A Norwegian delegation will begin preliminary discussions in Moscow on May 26 about Norway's plan to extend its fish zone. The Norwegian Minister for Foreign Affairs, Mr. Olaf Norheim, said the talks, which were not expected to last "more than a week," would prepare the ground for further discussions.

Strikes in Austria

Last year was one of Austria's best post-war years in terms of working time lost due to strikes, writes Paul Jendral from Vienna. A statistical breakdown published by the Austrian Trade Union Federation shows that only 7,250 of the 2.6m. labor force were involved in strikes, causing the loss of 7,250 working days. Thus, only 0.3 per cent. of gainfully employed persons were in work stoppages, of which the average duration was less than eight hours.

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OVERSEAS NEWS

War again if peace talks fail, says Sadat

KUWAIT, May 14. PRESIDENT ANWAR SADAT of Egypt today implied that the Arabs would go to war with Israel if resumed discussions in Geneva failed to bring peace to the Middle East.

President Sadat was speaking at a Press conference here before leaving for Baghdad on the second leg of a tour which will also take him to Amman and Damascus. The Egyptian leader, who arrived yesterday for talks with Kuwaiti leaders, was asked what would happen after his meeting with President Ford in Salzburg on June 1 and 2.

"He said it was inevitable that all efforts should be directed towards resuming the Geneva peace conference now that U.S. Secretary of State Henry Kissinger's shuttle diplomacy had failed."

"We want to try all possible opportunities of achieving peace. But if no peace is achieved, we will have to face our destiny as we did in October 1973," he said, referring to the fourth Arab-Israeli war.

President Sadat said he wanted to know if the U.S. protected Israel within its 1967 boundaries or within the land it was now occupying.

"Unless I receive a clear answer to this question I will be very difficult for me to find any substance to discuss with President Ford," he added. However, he welcomed any efforts by the U.S. to solve the Middle East problem.

REUTERS

Leadership shake-up in Damascus

By Husein Hilazi

BEIRUT, May 14. IMPORTANT Government and other changes have taken place or are planned in Syria within the next few days.

According to reliable sources, Mr. Mahmoud al Ayyubi, the Prime Minister, has been appointed Assistant Secretary of the Damascus-based Pan-Arab Command of the ruling Baath Party in preparation for removing him from the Premiership. The sources said that in the new post Mr. al Ayyubi will be close adviser to President Hafez Assad on Arab affairs. It is not yet known whether Mr. al Ayyubi will retain his other post of Vice-President. He lost in the elections last month to a new Syrian command of the Baath Party.

Consultations are already apparently under way in Damascus to form a new Cabinet. Mr. Abdullah al Ahmad, the second-in-command in the party leadership after President Assad, has been tapped to head it. Changes are not expected in the basic portfolios. Major-General Mustafa Tlas remaining as Defence Minister and Abdel Halim Khaddam as Foreign Minister. Another significant change has been the transfer of Major Hafez Assad, the brother of the President, from the armed forces to undertake Baath Party business. Major Assad was elected to the new party leadership, and henceforth will be preoccupied solely with functions within the party, the sources said.

Rioters attack U.S. offices in Luang Prabang

VIENTIANE, May 14. RIOTERS detained three U.S. officials and smashed up offices during a series of anti-American demonstrations in Laos today, diplomatic sources reported. The outbursts were at the royal capital of Luang Prabang and in the southern town of Savannakhet.

A crowd of students stormed into the house of the provincial governor of Savannakhet and held three U.S. officials who were inside, the sources said. Precise details of the incident were not immediately known in Vientiane. It was believed that U.S. officials were being held while an American embassy delegation was sent from Vientiane to discuss the students' demands. The students were said to be demanding the expulsion of American aid workers and other U.S. officials from Laos. Shortly after word of the demonstration reached Vientiane, radio contact between the American embassy and Savannakhet was lost.

The U.S. aid offices were also a main target of demonstrators at the royal city of Luang Prabang. Students smashed windows, broke up furniture and occupied.

"Unless I receive a clear answer to this question I will be very difficult for me to find any substance to discuss with President Ford," he added. However, he welcomed any efforts by the U.S. to solve the Middle East problem.

REUTERS

Moscow woos Thais on joint security

BY OUR ASIA CORRESPONDENT

THE SOVIET UNION is making renewed efforts to woo Thailand and has been urging the new Bangkok Government to support Soviet proposals for an Asian collective security system.

According to Bangkok radio reports monitored by the BBC, Mr. Ivan Chevro, head of a Pravda bureau, met Mr. Kukrit Praneel, Thailand's Prime Minister, and suggested that Thailand might support the collective security idea.

The Russians have been hawking round their ideas for such a system for several years without success. They are now trying to draw the Americans to support their plan. In the West the collective security plan is regarded as an attempt to create a Soviet-dominated Asian bloc against China.

The response of the Thais was dusty. Maj-Gen. Chantchal, the Foreign Minister, reported that with the restoration of peace to South East Asia, there was no longer any need for such a system. Moreover, the concept might be misleading. Thailand already belonged to Sento and would not consider any new arrangements.

Thailand is also committed to the Malaysian inspired idea of a neutral South East Asia. The new Government in Bangkok is clearly nervous of the new turn of events in the area and is arguing the Americans to withdraw their troops from Thailand. Mr. Kukrit has also protested against the sending of marines to U-Tapao.

REUTERS

Malay drills stopped

BY WONG SULONG

KUALA LUMPUR, May 14. EXXON has announced it is suspending its drilling operations in Malaysia because of what it describes as the "uncertain future" of the company in the country, following the breakdown of its talks with the Malaysian Government's national petroleum company, Petronas, over a production-sharing agreement.

An Exxon spokesman in Kuala Lumpur said the suspension would affect drilling at its offshore concessions in Sabah and Trengganu. The company has also suspended construction of two offshore production platforms now being built at the cost of \$50m. each in Japan for installation in the late half of this year on its oilfield 150 miles off Kuala Trengganu. Production from its Tembung field in Sabah, which began producing commercial quantities of oil last October, should continue.

REUTERS

Japanese upturn at last

BY CHARLES SMITH, FAR EAST EDITOR

TOKYO, May 14. THE JAPANESE economy is at last beginning to show signs of turning upwards, according to officials at the Economic Planning Agency, but recovery is extremely gradual and is limited to certain sectors.

The industrial production index, though still running some 16 per cent. below the level of a year ago, recorded an 0.8 per cent. increase in March compared with the month before. This follows a period of 15 months in which the quarterly average of industrial production has shown a continuous decline. An 0.6 per cent. rise may be regarded as being too small to be significant, but the Ministry of International Trade and Industry is forecasting much faster increases for April and May.

The recovery of production evidently reflects the fact that Japanese companies are at last getting their inventories of sold products back to something like normal levels. Another positive element in the economic scene is public expenditure, which began to rise shortly before the end of last year and was running 30 per cent. ahead of the previous year's level during the first quarter of 1975.

The weak elements in the economy are consumer spending which has been picking up much more slowly than the Government originally hoped, and private investment which is still falling from month to month. The slackness of private investment is attributed to the fact that Japanese industry as a whole is still operating at less than 80 per cent. of capacity (76.7 per cent. in February).

Japanese officials do not expect a full-scale investment recovery until next year, and are somewhat dubious even about the prospects for consumer spending. It is admitted that this year's relatively modest national wage increase (provisionally estimated at 13.4 per cent. by the Japanese employers' federation) will rule out any rapid resumption of consumer spending in the next few months.

Although economic recovery has been very gradual to date, officials still say they hope to achieve the real growth target of 4.3 per cent. set by the Government in its plan for the current fiscal year (ending next March). The growth target, however, enjoys a lower priority than the Government's price stabilisation target (which is to bring the year-to-year rise in the consumer price index down to less than 10 per cent. growth target), it is tacitly admitted.

From Saigon Stewart Dalby describes the problems confronting the Provisional Revolutionary Government after the heady days of military victory

Tackling the economy

THE TAKEOVER of Saigon must have been one of the smoothest victories in military history: the defeated South Vietnamese forces abandoned their uniforms and melted away into their homes, and the forces of the Provisional Military Government of South Vietnam moved in with a transition remarkably for its speed.

Within hours almost all the basic utilities were working and after two days the Saigonese had overcome their initial fears: shops reopened and the street markets were crammed with goods and people. Gradually the Military Management Committee got on top of a crime wave. Street committees were formed to keep streets clean and to see to it that signs associated with the Americans are torn down: signs over bars, signs saying that marriages and visas could be arranged, and so on.

The trade unions have been asked to set up Workers' Committees, and political indoctrination classes, where the works of Ho Chi Minh, among other things, will be taught, are to be held. Last week-end the Management Committee started to register all foreign nationals still in Saigon, and it also began to get all former army officers and South Vietnamese politicians to check into special camps. Though many of these officers are obviously nervous, about what is going to happen to them, there has not been a single report of reprisals, or of looting by the liberation soldiers, or even of drunkenness. The discipline of liberation soldiers is extraordinary.

However, it is probably fair to say that the hard part is only just about to begin. Whether the Military Management Committee does give way to a civilian government made up of members of the current Provisional Revolutionary Government (PRG), or whether a speedy reunification with the North is attempted, great economic problems face the new leaders. Whatever form of economic system is decided upon—collectivisation of agriculture, workers' collectives for the small industries, perhaps—there are going to be difficulties.

Distorted

The long war and the American presence in South Vietnam did not, surprisingly perhaps, completely bankrupt the country, but they did distort and misshape the economy to such a degree that it became heavily dependent on American aid. Under the old French scheme of things, what industry there was, was located in the North. South Vietnam is almost totally agricultural. There are a few small-scale industries located just outside Saigon as well as various processing plants, such as two Japanese-built shrimp processing operations for example. But there is virtually no heavy industry, or no oil refineries or fertiliser plants.

At the height of the American presence, the private spending of Americans in Vietnam amounted to \$500m. a year. The

Americans served to create a large number of service industries: some 200,000 Vietnamese were employed as waiters, cooks at bases, or as bar girls and hostesses. Men worked as maintenance men or chauffeurs. When the Americans left there was a severe recession. By the time of liberation, between 40 and 50 per cent. of South Vietnam's population lived in towns where there was hardly any work for them. The country became heavily dependent on imports. In 1974 South Vietnam imported nearly \$1bn. worth of goods, and managed to export just over \$80m. worth. The difference was made up almost entirely by American aid or private spending by Americans still in Vietnam. South Vietnam's foreign exchange reserves in October 1974 stood at \$150m.

Some of the results of the open door policy towards imports are still clearly visible in Saigon's markets. Stalls are crammed with Martell brandy and Beefeater gin. There are numerous drug stalls selling everything from antibiotics to aspirin. Other stalls are overflowing with Nikon and Pentax cameras as well as Sony stereo equipment and Seiko watches. There are cassettes and records, brand new fridges and cooking equipment. All this merchandise belies the real poverty of the country. Without American money these goods would disappear.

Soon the three or four French restaurants which have re-opened will find that they can no longer get the good wines that their customers like. Already it is almost

impossible to get any foreign beer, and soon the local brewery will run out of the chemicals it needs to make its brew.

These luxuries, however, made up only part of the import bill. South Vietnam needed and needs to import all its fuel requirements. The oil price increases forced South Vietnam to pay well over \$100m. a year for that alone.

In the long term Vietnam's prospects should be good, since there may be oil to be found off the South's shores. However, exploiting it, as well as other natural assets, the country will need lots of foreign capital. The Provisional Revolutionary Government has already called for aid, and has suggested that it will accept it from any country irrespective of its politics. The Japanese might want to invest in some fishing projects as well as get their hands on the numerous hard and soft woods in the Central Highlands, but whether other countries, particularly the U.S., will lend or invest on a sufficiently large scale remains to be seen.

For the moment, Russia and China are reported to be helping out with various forms of aid. But in the short-term the South Vietnamese, particularly the superficially affluent Saigonese, are clearly going to have to do some belt-tightening and may find their lives radically changed. Many of them seem totally unprepared for that. They rice imports amount to 100,000 tonnes of rice, for example, it needed to import only 100,000 tonnes of rice, equivalent to around 10 per cent. of its needs. At least on paper. South Vietnam could feed itself in the next couple of years.

REUTERS

U.K. fate uncertain

BY STEWART DALBY

THE FATE of British interests and property in South Vietnam continues to hang in the balance. The Military Management Committee has announced a wide-scale programme of nationalisation and that all former American property is to be confiscated.

But General Tran Van Tra, the president of the committee said at a recent Press conference that the fact that South Vietnam has one, still, stippling their feet sea or of the highest birth rates in the

world. Its population is growing by 3.5 per cent. a year, and North Vietnam's growth rate is thought to be as high or even higher. The chances of significantly improving yields per acre must also be slight until South Vietnamese find some way of getting fertiliser. The Americans paid well over \$100m. a year for that alone.

In the long term Vietnam's prospects should be good, since there may be oil to be found off the South's shores. However, exploiting it, as well as other natural assets, the country will need lots of foreign capital. The Provisional Revolutionary Government has already called for aid, and has suggested that it will accept it from any country irrespective of its politics. The Japanese might want to invest in some fishing projects as well as get their hands on the numerous hard and soft woods in the Central Highlands, but whether other countries, particularly the U.S., will lend or invest on a sufficiently large scale remains to be seen.

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REUTERS

Saigon prepares 'Uncle Ho' celebrations

BY STEWART DALBY

SAIGON, May 14. INTENSE preparations are going on here for a three-day holiday of victory parades to celebrate the liberation of Saigon, now called Ho Chi Minh City, two weeks ago.

After the victory celebrations, which are due to take place tomorrow for three days, there will be a one-day break before the birthday of Ho Chi Minh is celebrated on May 19. This is one of the most important dates in the Communist calendar. For the forthcoming festivities the Sai- gonese have been told to display pictures of Ho and also the red and yellow North Vietnamese flag. Already framed, tinted portraits of Ho beam out from almost every shop and the red, blue and yellow flag of the Provisional Revolutionary Government (PRG) flutters from many first-floor windows.

Thousands of North Vietnamese and Viet Cong troops are being driven into the city, ready for the victory parades, and tanks and artillery pieces are reported to be ready on the city outskirts. Outside the former presidential

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Ward White to sack 750 as shoe demand declines

BY RHYS DAVID

WARD WHITE, one of the leading U.K. shoe manufacturers, is to dismiss about 750 of its total labour force of 7,500 because of continued low levels of demand in the shops and strong competition from low-cost imports.

The redundancies, which follow nearly nine months of short-time working in the group, will affect three main centres—Ballymena in Northern Ireland, Anstey in Leicestershire, and Bristol.

The biggest blow is to fall on the operations at G. Britton, manufacturers of Tuf and Gliv brand shoes. A total of 400 people will lose their jobs at Ballymena as a result of the complete closure of the plant and the transfer of production to other centres. Another 200 Britton workers at Kingswood in Bristol will also be dismissed.

Some 150 jobs will be lost with the closure of the G. H. Palmer plant at Anstey, which manufac-

tures boys' footwear. Palmer, which moved into the Anstey plant last year, was merged with another group company, Little Duke footwear, last autumn and production will now be concentrated at the Desborough and Melton Mowbray plants of Little Duke.

Ward White, with other U.K. shoe manufacturers, has been suffering from greater foreign competition, particularly in higher quality men's footwear, at a time when the market has shrunk as a result of the recession.

The industry has been particularly concerned at increased imports from Comecon countries and has been pressing the Government to take action to prevent dumping. Production of footwear in the U.K. fell by about 7 per cent. last year, but importers managed to increase their total sales by 2m. pairs in the year to 80m.

In the first three months of this year imports totalled 28.1m. pairs compared with 24.1m. pairs in the same period last year, an increase of 16 per cent. The value of imports went up from £28m. to £38m. If continued at this rate the industry reckons imports will capture some 40 per cent. of the market this year against about one third over the past few years.

The British Footwear Manufacturers' Federation, together with the footwear unions, yesterday sent a telegram to Mr. Anthony Wedgwood Benn, the Industry Secretary, drawing attention to the continued crisis in the industry and asking for urgent action to control imports. Ward White itself managed to increase its sales by 14 per cent. last year from £43.2m. in 1973 to £49.3m.—and its trading profit from £2.7m. to £3.1m. but, with interest charges rising steeply, the pre-tax profit was cut from £1.78m. to £1.3m.

Chrysler chief tells MPs of plans in private session

BY TERRY OODSWORTH

AGAINST A background of growing rumour about Chrysler's future in the U.K., Mr. Gilbert Hunt, chairman and chief executive, stressed again yesterday that the company had new models under consideration, that it may approach the Government for help and that it is still receiving aid from its U.S. parent.

He also confirmed that he and other top executives, including Mr. John Riccardo, president of the parent company, had met the Prime Minister for discussions about Chrysler's financial problems.

But at the Commons committee inquiry into the motor industry, Mr. Riccardo reported that Chrysler might design and develop tooling for a new U.S. car as "pure speculation."

Chrysler's decision to attempt the introduction of a new model, announced in talks with the trade unions last week, is a distinct reversal of its policy as outlined by Mr. Hunt at his last appearance before the committee. He told MPs then that there were no plans for a new car at present.

The extent of the change of thinking, however, is not clear. The committee went into private

session to discuss model policy; in public Mr. Hunt did not elaborate on whether the next U.K. car would be designed with the U.S. or Iranian markets in mind, or what market slot it was aimed to fill.

It is also unclear how new developments will be financed. Mr. Hunt confirmed yesterday that the U.S. company had provided two further support loans to Chrysler U.K. since January this year, following its £15.3m. backing in the last six months of last year.

The company is also approaching Finance for Industry, the City lending institution, for a £25m. loan, believed to be linked with its Iranian exports, although Mr. Hunt would not confirm this yesterday. In addition, talks are going on with banking institutions, he said.

However, a new model—whether it used some existing components or not—would probably cost over £30m., and Department of Industry help may well be vital to the project.

Last night the DT said that normal discussions were continuing with Chrysler, but so far there had been no request for aid.

Index-linked savings plan worries building societies

BY MICHAEL CASSELL

BUILDING SOCIETIES are becoming increasingly concerned about the effect the Government's new index-linked savings scheme may have on their ability to attract funds.

Mr. Leonard Spier, chairman of the Building Societies Association, told the association's annual conference in Torquay yesterday that the movement had made "the strongest possible objections" about certain aspects of the Government's plans.

Next month, it introduces a savings scheme for pensioners which offers interest in line with the prevailing rate of inflation after the first year on sums of up to £500. An additional save-as-you-earn, index-linked scheme is due to be introduced in July and will offer similar interest rates to anyone who is prepared to save up to £20 a month for four years or more.

Objections

Mr. Boyle told the conference that at the end of 1974, the association was asked whether it wished to participate in the new scheme but the societies inquired whether the Government was prepared to make some form of contribution towards meeting the high cost of such a plan. He continued: "We were told this was not possible and we then made the point that we were the strongest possible objections on two counts.

"First, the Government had always insisted that terms offered on SAYE accounts by the department of National Savings and ourselves must be identical and a situation had now developed where it was

enabling the department to offer a scheme which it was patently obvious societies could not possibly match without an increase in the mortgage rate.

"Second, the competition of the new scheme might have a pronounced effect on the rates of interest we need to offer our investors—and consequently charge our borrowers—if it were found that savings were being diverted from finance for housing."

Mr. Boyle warned that if inflation continued at its present rate, it would mean that holders of the new index-linked account would earn the equivalent of 20 to 25 per cent. tax free and that the only way the Government could meet this would be "either to print more money or to impose still higher taxes."

The building society movement, despite the index-linked savings threat, is nevertheless confident that 1975 will be a record year for lending, with net receipts from investors in the first four months of this year almost reaching the total recorded for the whole of 1974.

Mr. Boyle predicted that advances this year will be well over £4bn., against only £2.9bn. in 1974. It was surprising, he admitted, that at a time of rapid inflation the public appeared to be satisfied with an investment made in the Park where there was no hope of capital appreciation and where the interest return would almost certainly be less than the inflationary rate prevailing.

Such a situation, he claimed, clearly demonstrated the confidence placed in societies by a public whose first priorities were safety, security and availability."

Scottish Tories order headquarters shake-up

BY CHRIS BAUR, SCOTTISH CORRESPONDENT

BIG ORGANISATIONAL changes in the Scottish Conservative Party—notably a drastic diminution of its central office in Edinburgh—will be explained to party activists by the chairman, Mr. George Younger, MP, at the annual conference which opens in Dundee to-day.

The most important is the appointment of a new Scottish director. The party hierarchy, which faces considerable rank and file criticism about organisation—has chosen Mr. Graham Macmillan, a senior Glasgow-born regional agent who has headed the party's Yorkshire office in Leeds for the past 14 years.

Mr. Macmillan, who takes up his post on September 1, will direct a central office operation with only three or four full-time officials, which is about one third of its peak strength in the late 1960s.

Among the senior posts which will disappear are those of director of information and research, and director of organisation.

It is the party's intention to sharpen constituency-level organisation in an effort to regain the 600,000 votes and 20 seats which have been lost in the last two decades, to leave only 16 Scottish constituencies with Tory MPs. The most dramatic losses have been to the Scottish National Party in the last two elections.

A senior official of the party said that the organisational

shake-up "reflects a very substantial determination to take the constituencies by the scruff of the neck and shake them until the agents' teeth rattle."

The nature of the changes would also seem to denote a reduction in the autonomy of constituency organisation, perhaps affecting such matters as candidate selection, and a simultaneous requirement by the central office for a greatly improved financial performance.

During the last three years, there has been an increasing failure by constituencies to meet their quota contributions to central funds.

The party's target of £30,000 a year has remained unchanged, but the constituency contributions have fallen from 62 per cent. in 1972 to 54 per cent. in 1973, and finally to 29 per cent. last year—though the latter figure was heavily influenced by the retention of funds to fight two general elections.

Mr. Macmillan's experience in Yorkshire is of similarly fluctuating fortunes. The Conservatives held 18 of the region's 55 seats, though their peak was 23 seats in 1958.

He commented: "My job is to help reverse the political trend in Scotland by encouraging organisations to be more alert, and to build up membership and finance in preparation for the next General Election."

"The Conservative Party is changing its accent and putting its organisation at the front line."

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C. Gray (Volkswagen) Limited. Fleet Sales Executive: Mr. P. Godfrey. Fleet Service Adviser: Mr. A. Adams. Wakefield Road, Ossett, Yorkshire WF5 9LB. Ossett (062 43) 6921.

Green Arrow Garage (Hull) Ltd. Fleet Sales Executive: Mr. J. Booth. Fleet Service Adviser: Mr. T. Todd. 17/19 Boothferry Road, Hessle, Yorkshire HU13 9AZ. Hull (0482) 641224.

H. Hayselden Ltd. Fleet Sales Executive: Mr. M. Atkinson. Fleet Service Adviser: Mr. D. Wroe. Service Garage, Brampton Road, Wath-on-Deane, Rotherham S63 6BB. Rotherham 873306.

Hebble Auto Services Ltd. Fleet Sales Executive: Mr. A. Jackson. Fleet Service Adviser: Mr. P. Dyson. 75/81 Bradford Road, Huddersfield, Yorkshire HD1 6DN. Huddersfield (0484) 21639.

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Gibson of Dundee. Fleet Sales Executive: Mr. R. Christie. Fleet Service Adviser: Mr. F. Milne. 60/68 Constitution Street, Dundee, Angus DD3 6NE. Dundee 25301.

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Gerry Hill (Volkswagen) Ltd. Fleet Sales Executive: Mr. M. Sanders. Fleet Service Adviser: Mr. A. Jones. Gorseinon Road, Penllyn, Gorseinon, Swansea SA4 1GN. Gorseinon 4151.

J. B. (Volkswagen) Ltd. Fleet Sales Executive: Mr. R. Hill. Fleet Service Adviser: Mr. J. Bevan. 115/119 City Road, Cardiff, Glamorgan CF2 3BP. Cardiff (0222) 20311.

M & S lowers Paris prices

BY ELINOR GOODMAN

MARKS AND SPENCER is to reduce its prices by between 10 and 20 per cent. in its Paris store to reflect the devaluation of the pound against the French franc. Despite reports that sales in the company's much publicised first overseas store are disappointing, Marks maintains that the price cuts are not a sales promotion exercise. Margins, the company says, will be maintained at their present level and the lower prices will be a continuation of the company's policy of passing on to the consumer the benefits of lower costs.

The company admits that sales have fallen off since the opening on the Boulevard Haussmann 11 weeks ago. The chairman, Sir

Marcus Sieff, says this was to be expected and that he is "satisfied" with the progress in Paris. He claims that it is too soon to be "categorical" about the store's profitability.

However, reports from Paris, indicate that now the novelty of "Le shopping" has worn off, sales are flagging and that the original profit targets have had to be modified. Without a network of M & S shops at which to exchange goods, French shoppers are said to be reluctant to buy clothes without first trying them on.

The company is believed to be looking at sites in the suburbs of Paris but is finding it difficult to locate the kind of shopping centres which surround London.

Sir Marcus admits to be considering other sites but says that no decision as to whether to expand further in France will be made for several months. The opening in Lyons is to go ahead as planned in September, incorporating a food department in addition to the other departments offered in Paris.

Sir Marcus concedes that M & S has encountered problems in Paris but says these are to be expected when opening abroad. In many ways, he says, he has been surprised by how few major problems there have been, while the local management says the store's sales per square metre are higher than those of its immediate competitors.



Mills hit as paper and board demand continues to fall

BY LORNE SARLING

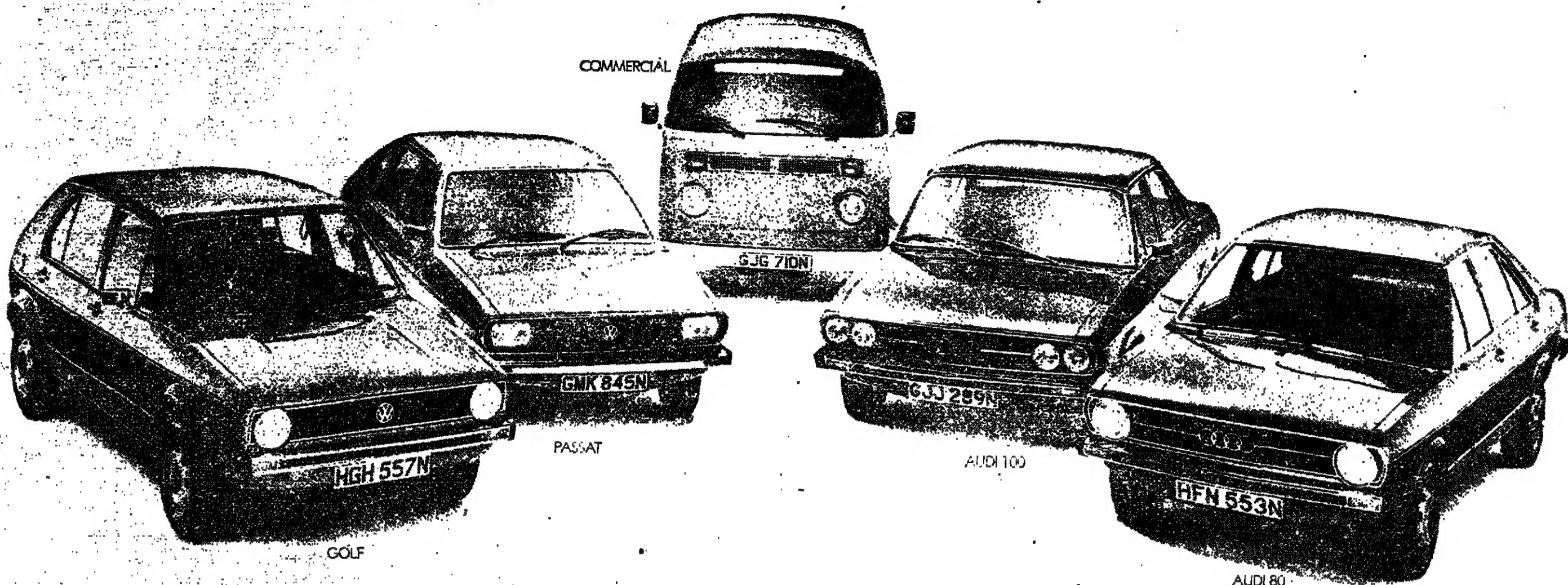
U.K. PAPER and board production has continued to decline in the early part of this year and most mills are now working at below 60 per cent. of capacity, according to the British Paper and Board Industry Federation.

At the same time demand is still declining as de-stocking by converters and end users continues. It had been hoped that this would by now have ended.

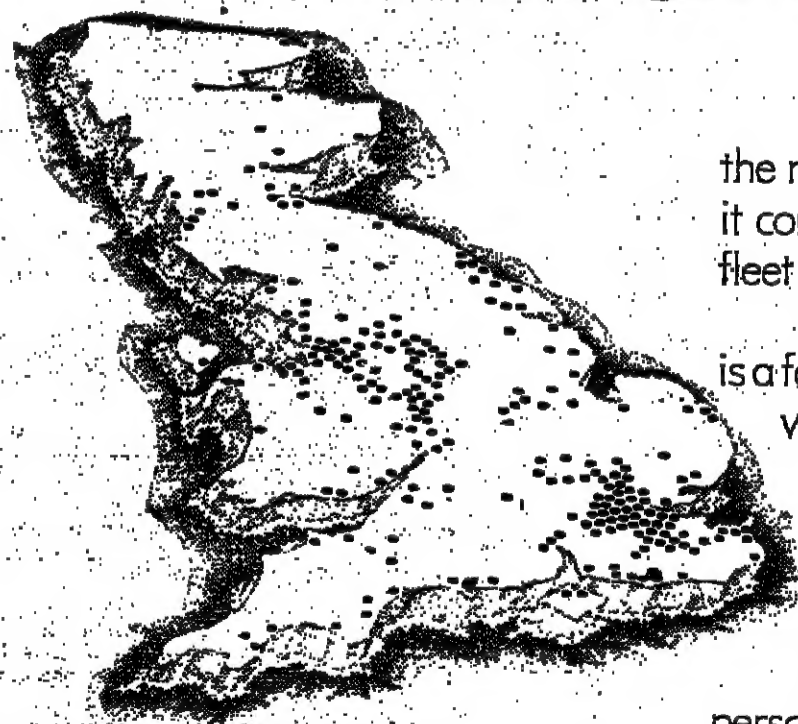
"Due to a general fall in demand, de-stocking is continuing at a slow pace and there is evidence that future 'normal' levels may be pitched somewhat lower by the industry's customers," the federation said.

It is thought that some benefit from an end of de-stocking may be felt within a few months, but no marked upturn is expected until the end of the year.

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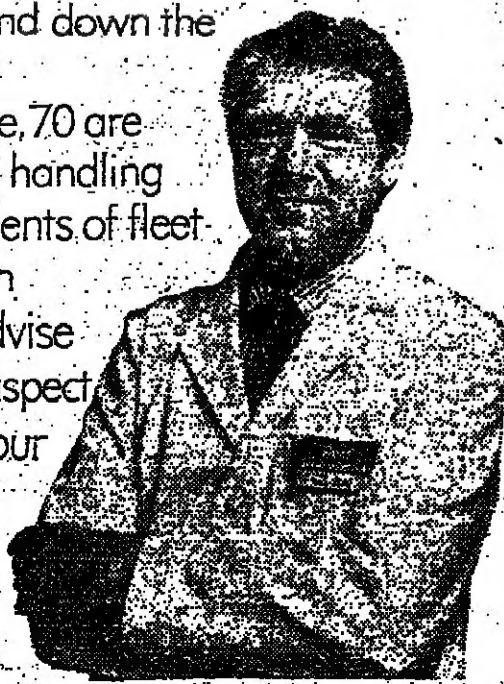
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Why counting the votes is a headache

BY MALCOLM RUTHERFORD

ANNOUNCING THE details of the referendum count yesterday, Sir Philip Allen, the Chief Counting Officer, said it had become clear the arrangements would be "a nightmare" and "not fully contemplated."

Sir Philip also said about the foreign exchange markets. Whether they would be open or closed on Friday, June 6—the day the first results come out—was a question that had been taken up with the Treasury. The Treasury denies this. A spokesman said afterwards there were "no plans whatsoever" to close the markets and, in any case, the markets would take a view of the referendum in advance.

More doubts
Sir Philip thought the question of the markets could become very much more real if there had to be a recount—presumably stretching through Monday, June 9, and perhaps beyond.

But again the Treasury insisted that there were no plans to close them. The markets don't work like that, said a spokesman. Even the timing of the first result is in some doubt. This is expected to come from the Isles of Scilly around noon on Friday,

June 6, but the qualification is "subject to the winds and the rain."

Some areas have yet to decide where the count will take place. Manchester toyed with the idea of the local zoo, but has now come down in favour of the city exhibition hall. The South Yorkshire count will take place on Doncaster race course, and that for London in Earl's Court, employing around 1,000 counting officers.

Sir Philip himself will be at Earl's Court throughout. Each county result will be telephoned to him and, provided he is satisfied that all is well, he will then allow it to be announced locally—giving the local people their moment of glory.

There is also the question of security, which Sir Philip did not want to go into too deeply. "Obviously," he said, "we are conscious that the scope for mischief is much greater than normal—including simple hoaxes." Sir Philip said all this was being looked after.

Peart stands by claim of no more cheap food outside market

FINANCIAL TIMES REPORTER

MR. FRED PEART, Minister of Agriculture, reacted vigorously to the charge by an anti-Marketeer from New Zealand that he had told an "anti-market" group that there would be no more cheap food from overseas, even if Britain left the European Community.

In a statement issued from his Ministry, Mr. Peart said: "I wish to repudiate the statement made yesterday by a representative of the New Zealand Common Market Association. 'He suggested that I had told an "anti-market" group that there would be no more cheap food from overseas, even if Britain left the European Community. I have never said anything of the kind. It would be foolish to suppose that we can return again to a situation of some years ago and rely on cheap supplies from overseas. So far as dairy products are concerned, it is true that New Zealand is an important producer. But she supplies only part of our import requirements. New Zealand's costs of pro-

duction and of transport have been increasing. The New Zealand Government has been pressing for increased returns from the U.K. market. Moreover, during the past year, we have seen a rampanant market opening up in the U.S. for cheese, the New Zealand Dairy Board understandingly sent supplies there rather than to the U.K."

"As the Government White Paper on renegotiation explains, we have negotiated a significant improvement in the access arrangements for New Zealand under Protocol 13 of the Accession Treaty. Throughout these negotiations we have been keeping in the closest touch with the New Zealand Government."

"A junior Minister warned yesterday that Britain inside the Common Market faced a never-ending escalation in food prices. Mr. Eric Deakin, Parliamentary Under-Secretary of State for Trade, said: "The rise so far is

only the beginning of what we are bound to suffer if we remain inside the EEC."

Speaking at a news conference in London, organised by the National Referendum Campaign, he added: "Food prices in the EEC will keep rising year by year in a process that will never end."

Britain was still a transitional member and, in addition to annual inflationary rises, she would have to bear extra increases designed to align our prices with the Market by 1978.

Citing the Minister said EEC nations were trying to close an earnings gap between agricultural and industrial workers which had so far only widened.

Food costs in Britain and Ireland had soared 46 per cent. in the last three years compared with 23 per cent. in Norway and 18.4 per cent. in Sweden, both co-member States.

Britain 'strengthens EEC will to aid developing nations'

BY IAN DAVIDSON

BRITISH MEMBERSHIP has increased both the will and the ability of the European Community to carry out its worldwide responsibilities towards the developing countries, according to a pamphlet, *Europe's Wider Horizons*, published today by the Federal Trust.

Its author, Mr. Uwe Kitzinger, Ford Fellow in European Policy and former adviser to the Cabinet of Sir Christopher Soames, vice-president of the European Commission, concedes that the Community has not gone

far enough in the new directions in which it has begun to turn.

He claims, however, that the Lomé Convention with the 46 developing countries in Africa, the Caribbean and the Pacific (many of them from the Commonwealth) marks a major step forward.

Mr. Kitzinger concludes that the Community offers the best prospect for implementing the British aspirations of a more constructive policy towards the developing world.

"There are thousands of men and women in Britain with progressive ideas on how the whole relationship between the world's poor and rich nations—and those in between—should be constructed for the future."

"It is in and through the Community that they will have more power to bring about the changes they could in Britain that had withdrawn from the common task."

Europe's Wider Horizons, by Uwe Kitzinger, Federal Trust, 12a Maddox Street, London, W.1.

Nautical warning from Heath; plainer talk from Crosland

BY JOHN BOURNE, LOBBY EDITOR

MR. EDWARD HEATH yesterday endorsed the argument put forward by Mr. Anthony Crosland, Secretary for the Environment, on Tuesday that leaving the Community would deprive Britain of a raft of "not even a shred of seaweed at which to clutch," said Mr. Heath—in an uncertain economic world.

The former Tory leader was inevitably the one to use the nautical metaphors, but the Secretary for the Environment had explained the matter in plainer terms. "We cannot afford any more uncertainty," said Mr. Crosland at a London dinner. "We now have to judge the case for staying in against a background that is infinitely more serious than any of the crises we have faced over the past 20 years. I am sure we can best face it from within the EEC."

He had asked whether there was any doubt that a decision to withdraw would add enormously to the uncertainty of Britain's economic position. "We cannot know what new trading agreements, if any, we would be able to make with EEC—and it would take a long time for these to be negotiated. Time is a commodity we do not have."

"So our industry would have no secure base from which to plan the expansion of investment and exports we so badly need. We should have to write off in an EEC future for Britain without the time to build an adequate substitute."

Mr. Crosland added that Britain would still need to borrow from abroad because it could not pay its way by its own efforts. "We need the confidence of others in our ultimate ability to solve our economic problems. Can we afford the risk—that others, particularly our European partners, but also our Commonwealth partners, would feel less confident in us and therefore less willing to take risks to help

us out? I believe a decision to withdraw would be an act of self-denial."

Speaking in Southend, Mr. Heath said that outside the Community, in the present choppy, sometimes turbulent waters, Britain would be at the mercy of every wind, every gale, every hurricane. "We are now living in a new world of uncertainty and danger. More and more our lives are directly affected by events over which we have little or no control."

Community bureaucracy 'not excessive'

THE COMMON Market has four officials for every 100,000 EEC citizens while Britain has 300 for every 100,000 Britons, the EEC Commission said today.

It added that every EEC citizen pays the equivalent of 50p to support the Community bureaucracy while each Briton pays £24 to support the British Civil Service.

"The costs of the Community bureaucracy, therefore, are not an excessive burden on the British population," Commissioner Albert Borschette told the European Parliament.

British Conservative Parliamentarians asked Mr. Borschette and other commissioners a series of questions in the hopes of receiving pro-Community answers before the British referendum.

STASBOURG, May 14. The Commission also said that British food prices would be much higher if the country had not joined the EEC.

Mr. Pierre Lardinois, the farm commissioner, said the prices of beef and dairy products in Norway, not a member of the Community, were 50 per cent. higher than in Britain. Bread prices were 30 per cent. higher.

The Common Agricultural Policy must take the credit for keeping Community food prices down, he claimed, adding that the price of sugar in Britain was about half the world market price.

GLC advises Londoners to vote Yes

The Labour-controlled GLC voted yesterday in favour of a Conservative motion "urging the people of Greater London in the referendum on June 5 to vote Yes to our continued membership of the European Community."

The voting was 44-28, a majority of 16. Sir Reg Goodwin, Labour leader of the Council, voted with the Conservatives in a free vote. Earlier, a Labour amendment which would have meant that the Council would not have taken a decision was defeated 41-24, a majority of 17.

Sinking under a wave of apathy

In the East End, it is a struggle to arouse public interest, finds William Keegan

REFERENDUM REPORT—EAST LONDON

EVEN IN 1975 the image of East London is a weird amalgam of Petticoat Lane, the docks and Foris at Dagenham, shrouded in vestigial memories of Sherlock Holmes and assorted detectives confronting foggy villains among the wharves of Limehouse. In fact the typical resident of the area is more likely to work in central London or one of hundreds of firms—engineering and chemical works; furniture factories; and a host of light industrial and service activities—which operate in the area.

The ragged ribbon development of the Eastern Avenue seems to epitomise the way the referendum has hit the local Labour parties in this stronghold of theirs. The Labour MP for Hackney South and Shoreditch, Mr. Ron Brown, who, like his brother Lord George Brown, is a passionate pro-Marketeer. The local party's stand on the Common Market was described to me as "nothing in the interests of party unity," and the party is not participating formally in the campaign at all.

Despite his known pro-European stance, Mr. Brown does not, at this stage, have any known public speaking engagements within his constituency on the subject of the referendum. This is being interpreted as a deliberate decision not to risk widening the fissures in the local party.

Up the road in Hackney Central the local Labour Party, like its MP, Mr. S. Clinton Davis, is anti-EEC. Yet between them these constituency Labour Parties have produced a lot of members of the ad hoc alliance Hackney For Europe, whose committees include a Labour president, Conservative chairman and Liberal secretary.

In the solidly working class Dagenham division of Barking, like its MP, Mr. J. Glyn Jones, we have a pro-market MP. Mr. John Parker, whose local party voted anti-EEC by a narrow majority of three. The Dagenham Labour Party is not campaigning against the EEC as a party, although its anti-Market leaders have teamed up with the local Get Britain Out group, led by the ABUW. Meanwhile Mr. would scream.



Shoppers at a London Co-operative Society Newham store receive anti-EEC literature from (left) Mr. Alf Lomas, Political Secretary of the London Co-op, and Mr. Jack Smith, its eastern area political committee organiser.

Parker, like Mr. Ron Brown in Shoreditch, appears to be keeping "a low profile."

Various interpretations are being put on the emergence of "all party" alliances during the referendum campaign. Mr. Ben Dixon, the Liberal chairman of the Hackney For Europe group, says members of local parties were wary of getting together; it was only when pro-market Labour people came forward that the Liberals were prepared to be seen aligning themselves with the Conservatives in the group.

"One wonders now why we're all in different political parties," says Mr. Dixon, who is actively canvassing their support whether we're all going to break up after the referendum."

The popular impression that most of industry and commerce is pro-European is correct. But this does not necessarily mean firms are actively canvassing their workers. Indeed, one of the most famous companies in this region is at pains to avoid saying what everybody knows it believes. As one shop steward put it: "If the company was guilty in the slightest way of trying to persuade the workforce, the boys would scream."

Efforts at persuasion under the Get Britain Out umbrella are emanating in particular from the London Co-op Political Committee and the London Trade Union Anti-Common Market campaign. The Transport and General Workers Union, the Amalgamated Union of Engineering Workers, and Mr. Clive Jenkins's Association of Scientific, Technical and Managerial Staffs are all prominent in the union campaign in east London.

Emphasising that it is neither anti-European nor anti-Common Market, the Co-op in East London has been campaigning vigorously against our staying in. What is more, it has been handing out leaflets to its own shoppers, reminding them—as if they need it—that prices are rising, and putting the blame squarely, if not fairly, on the Common Market. In doing so, the Co-op has pinpointed one of the central issues of the referendum. For in the view of a remarkably high proportion of people—especially wives—canvassed by the pro and anti Europe groups the coincidence of the worst rate of U.K. inflation and record and EEC membership is

quite simply, a case of post hoc ergo propter hoc.

In this nation's declining years people are going to blame someone, and the Common Market is the perfect scapegoat. It is the way one canvasser put it. The fact Britain has moved from a position of such absurdity in the EEC as the hutter mountain or the dumping of meat in east Europe which comes back as goulash at twice the price.

The anti-European campaign also plays on British conservatism. I have had to modify—but not necessarily alter completely—my own personal view that the country's natural conservatism, which might have been the highest barrier in EEC entry if there had been a referendum three years ago, is now going to keep the country in.

The "conservative" view I expected to hear—"I was against going in, but now we're in we might as well stay in"—was echoed all the way from Spitalfields to Dagenham, but not all that often. On the other hand, there are many people for whom the "loss of sovereignty" argument, in various guises, and the threat of almost anything that

Brussels might cause to happen, are powerful influences. So, however, is the fear fomented by the pro-Europeans of a naked, friendless Britain whose goods could suddenly be unacceptable to other EEC countries.

Indeed, it becomes increasingly obvious as one talks to people that the two sides in the campaign will be attempting not so much to influence minds as matter—in the shape of the "put reaction" which appears to be at the centre of the nominal referendum issue. I stress "nominal," because it is certainly not an abstract theory of Mr. Wilson's London cocktail party circuit that for many people—including moderate trade unionists—the question "shall we stay in Europe?" has been as home and dry as the question "do we want Mr. Wedgwood Benn?"

As to who is benefiting on balance from the interplay of all these factors, the answer, in East London, appears to be that the pro-market side has by no means as home and dry as the opinion polls suggest. There is no direct correlation between, for example, membership of the T&GWU and being against the market; and I have met pro and anti-market shop stewards at Foris, for example, who think the "yes" have it. But the impression of campaigners from such varying standpoints as the London Co-op and the Newham in Europe group is that the underlying support for the Britain Out is much stronger than the opinion polls suggest.

But the most common theme of both sides in the East London campaign so far is the one the pro-market side has feared for so long: apathy. Admittedly there are three weeks still to go. But both the canvassers' findings in the field, and the attendances, or lack of them, at meetings point uniformly to a low level of public interest in the referendum. So far, by comparison with the obsessive interest in Italy last year in the divorce referendum—when one could not escape the posters and heated discussions anywhere—the EEC divorce referendum has generated about as much public interest in East London as the average paving stone.

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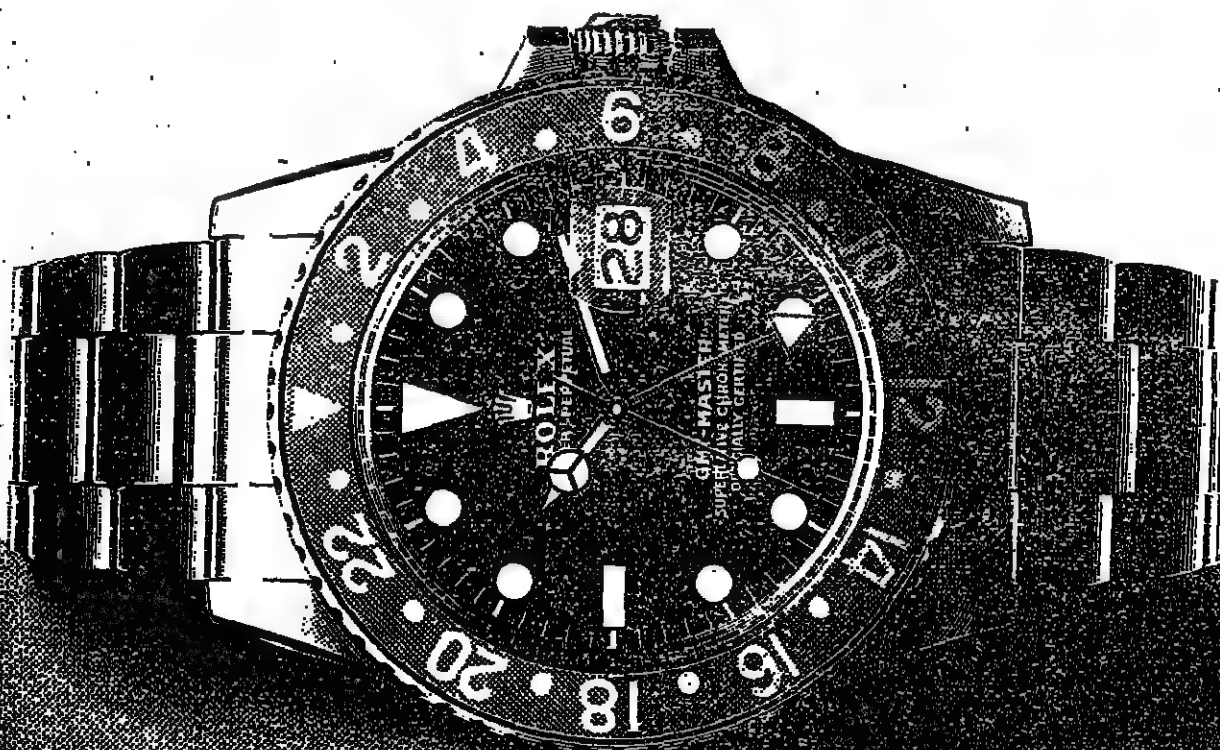
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Peer wants tighter animal tests law

SOAP AND SHAMPOO and things which washed white but which were tested on animals, Lord Houghton of Sowerby, said in the Lords yesterday.

Lord Houghton added, "You must not think that animals will have been forced to eat it, have it put in their eyes, have it injected, or have their fur shaved to see its effect on their skin." He claimed that the Home Office had widened the interpretation of the 1976 Toxicity to Animals Act beyond the bounds that had been tested on rabbits, not by having their fur washed in it, but by having it instilled into their eyes.

"Nine rabbits are tested by having shampoo put in their eyes. Six have their eyes washed, but the other three are not so fortunate. Their eyes are assessed at intervals of 24, 48 and 72 hours, and four and seven days, or as long as the injury persists."

Lord Houghton urged the Government to undertake to prepare legislation on the recommendations of the Littlewood Committee on experiments on living animals. As an alternative, he suggested the setting up of a Select Committee to investigate the Littlewood report.

Lord Platt, former president of the Royal College of Physicians, said the subject raised important moral issues. He said that during his membership of the Home Office advisory committee on animal welfare from 1961 to 1972 it had met only five times and advised on 19 cases.

Since he had resigned from the committee, he understood it had met only once to consider two cases.

Lord Platt urged the setting up of a Select Committee to consider the Littlewood committee, and asked if the Government would look kindly on a Private Member's Bill to revise the 1976 Act, if they were not prepared to draft legislation of their own.

Cabinet colleagues remark withdrawn Opposition seize on Benn 'slip' in redundancies row

BY JOHN HUNT

MR. ANTHONY WEDGWOOD BENN, the Industry Secretary, was the centre of uproar in the Commons yesterday when he claimed that not only Conservative leaders, but members of the present Labour Cabinet as well, had a passion for redundancies which was motivated by a hatred of the working class.

He hastily corrected this reference to his own Government colleagues and explained that it was a slip of the tongue made in the heat of the moment. But he then followed it with a further qualification which indicated that his criticisms could well be applied to some members of his own party.

Mr. Benn's slip came at the end of exchanges following his announcement that the Government was putting £15m. of new capital into Ferranti, thus acquiring effective control over the company.

Up to that point, he had not put a foot wrong. Rejoicing to a Tory attack led by Mr. Michael Heseltine, the party's industry spokesman, he delighted his own Left-wingers with denunciations of the bankruptcy of Tory industrial policy.

The trouble started when Mr. Winston Churchill (C. Sireyford) wanted to know if many redundancies would be required now to make the company prosperous.

Mr. Benn replied: "The passion for redundancies by secure and well-paid people like you, including Cabinet Ministers of the present party opposite, or even present Cabinet Ministers, indicates that underlying their apparent claim for efficiency lies a hatred of working people."

At this, the Tory benches erupted in fury with Rear Admiral Morgan-Giles (C. Winchester) leaping up and down, pointing at Mr. Benn and shouting: "You ought to be ashamed of yourself."

As the Speaker urged the Rear Admiral to restrain himself, Labour MP, apparently missing Mr. Benn's point about their own Cabinet Ministers, shouted back at the Tories.

Eventually, Mr. Enoch Powell intervened to put his former colleagues in the Conservative party on the spot with an awkward question.

He asked Mr. Benn to tell the Conservatives: "That they can neither defend nor expound capitalist enterprise until they are prepared to proclaim that there is no substitute for bankruptcy."

Mr. Benn declined to be drawn into this "historic dispute" but observed that it seemed to reveal that the Conservative attachment to bankruptcy had now extended to their own policy.

However, his earlier remarks were too tempting for the Opposition to resist. Sir Anthony Royle (C. Richmond-upon-Thames) wanted to know if Mr. Benn really meant that members of the present Cabinet favoured redundancies.

Mr. Benn replied that if he had given the impression that he was referring to members of the Cabinet, then he withdrew it. But this failed to satisfy Mr. Jeremy Thorpe, the Liberal leader. He had understood the

Secretary of State to say that many in the House, including Cabinet Ministers, advocated redundancies although they would not be prepared to accept them themselves.

Mr. Benn told him that he had made it quite clear that if, in the heat of the moment, he had made a slip of the tongue, he had corrected it to the House.

But he then rubbed in his earlier remarks by adding: "Well said and secure people in any walk of life or any party are not strongly placed to demand redundancies in British industry."

There were some Tory cheers as Mr. John Davies who, as Secretary of State for Trade and Industry in Mr. Heath's Government, had made the famous

"lame ducks" speech, advised Mr. Benn that the bankruptcy of individual firms was perhaps preferable to a policy which led to the bankruptcy of a whole nation.

Mr. Benn snapped: "I yield to you in expertise in these matters since you bankrupted Rolls-Royce and Upper Clyde Shipbuilders and then brought them back into the Government sector."

From the Opposition front bench, Mr. Heseltine condemned the agreement with Ferranti as "an unnecessary and expensive deal."

The statement, he said, contained no indication of how profitability was to be achieved nor any indication of commitments from the unions that would help towards this end.

It was Lord Shilwell, independent elder statesman of the Labour party, who raised and enlarged the question yesterday. He urged the Government to get the Opposition to accept its views to the Cabinet and for the Tories to be held between the parties.

"The public is becoming a little bored with public confrontation between the leaders, and bickering when no satisfactory results are occurring," Lord Shilwell declared.

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At the same time, he shall expect an acknowledgment of the seriousness of the situation and want a constructive lead to be given—rather than the complacency we had to listen to last Sunday," he told Ministers.

Lord Beswick, retorting to this indirect reference to the broad-casts of Mr. Wilson, maintained that Lord Carrington had just provided an example of the unhelpful, bickering atmosphere Lord Shilwell intervened to make it plain that he was not advocating a coalition, which he considered would be disastrous.

But he urged Lord Beswick to put to the Prime Minister the proposal that discussions should be held between the parties.

Lord Beswick assented, but suggested that Lord Shilwell, who had "very close connections with the Prime Minister," could also make such representations himself.

He added that people who lived in houseboats usually owned their own boats, but the owners of the land where they were moored normally had a right to evict them from their moorings and cast them adrift so that they became homeless.

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Mr. John added: "Would you take up with your colleagues the possibility that should now be set up some kind of body that British firms could appeal to, such as the Press Council, which would apply to television programmes."

"This is a scandalous misuse of the most important communication media we have in this country."

Mr. Shore replied: "I do not want to enter into this controversy. I hope very much damage was not done to the reputation of British companies. The report says that the problem is not just one of British companies but of all tea estates in Ceylon."

The underlying theme of both the report and the Granada programme, he said, was the sheer problem of poverty and misery which so many countries—including Ceylon—and their governments are having to face.

Mr. Kevin McNamara (Lab. Hull C) said: "This House, and the whole country, owes a considerable debt to Granada for weakening our consciences as to the price of a cup of tea in this country."

Mr. John Rodgers (C. Sevenoaks) commented: "This programme 'World in Action' has done vast damage to British interests, not only in Sri Lanka but to a much wider audience. Those of us on the mission found that the programme lacked balance. Included a degree of distortion and justifiable grounds for complaint."

Referring to the Granada programme, he said that the MP's own conclusions suggested differences from those presented on the television programme.

"But I do not think there is any difference between the team in their general assessment of the real conditions of stress in Ceylon generally and on the tea estates, and the conditions, also revealed in the general sense, in the TV report."

Turning to commodity arrangements, Mr. Shore said that it was a little too early to say which of these two elements—a stabilisation of prices or increase of prices—would receive the greatest thrust of the discussions. "But I would have thought myself that both of these elements were important in an international commodity agreement on tea."

Mr. Shore added: "We will continue to pay particular attention to this in our further consideration of commodity questions."

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Minister hints at Lab-Tory talks

By Justin Lang, Parliamentary Correspondent

FOR THE FIRST time yesterday, a Minister envisaged the possibility at some point of a private discussion between Mr. Harold Wilson, Prime Minister, and Mrs. Margaret Thatcher, Opposition leader, on the economic situation and appropriate measures to deal with it.

Lord Beswick, Minister of State for Industry, who was pressed on this issue in the Lords, said the time might come when such discussions could be fruitful, but I suggest not immediately," he stressed.

Even with this qualification, however, Lord Beswick's view was in sharp contrast to the firm rejection by many Labour MPs of any mutual policy-making which savoured of coalition with the Tories.

It was Lord Shilwell, independent elder statesman of the Labour party, who raised and enlarged the question yesterday. He urged the Government to get the Opposition to accept its views to the Cabinet and for the Tories to be held between the parties.

"The public is becoming a little bored with public confrontation between the leaders, and bickering when no satisfactory results are occurring," Lord Shilwell declared.

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Entertainment Guide

OPERA & BALLET
COVENT GARDEN. 7.30. 10.15. THE ROYAL OPERA. Tonight: The Tales of Hoffman. Wed. 8.00. Mon. 7.30. King Lear. Sat. 8.00. Tomorrow at 7.30. Coppelia.

GLYNEDORF & FESTIVAL OPERA
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LABOUR NEWS

Massey Ferguson workers extend strike indefinitely

BY OUR MIDLANDS CORRESPONDENT

MORE THAN 300 staff at the Massey Ferguson tractor plant at Coventry are working from half-a-dozen hotels in the area because strike pickets have blocked entry to the company's offices. Others are working from home.

A decision to end and picket the hotels was taken yesterday at a mass meeting of the 4,500 hourly-paid workers at which they agreed to extend their fortnightly pay strike indefinitely and intensify picketing.

Their action has led to a reduction of 1,700 tractor sets a week since the beginning of the month.

As at the Chrysler plant, most of the strikers are members of the Transport and General Workers or the Amalgamated Union of Engineering Workers. This is the first time that there has been an all-out strike by Massey's production workers who yesterday rejected an improved offer that averages £7.44 a week.

Also in Coventry, 700 staff at Dunlop Engineering, now in the fourth week of a pay strike that has made nearly 20,000 others idle, will be awaiting the outcome of resumed talks today.

British Steel craftsmen seek 20% plus increase

BY LORELEI OSLAGER, LABOUR STAFF

BRITISH STEEL Corporation yesterday received the last major pay claim on behalf of its manual workers this year. It is aimed at a 20 per cent pay rise plus cost-of-living protection for about 35,000 craftsmen.

This would be lower than the 35 per cent and 30 per cent demands tabled on behalf of the 13,000 blastfurnacemen and 70,000 manual workers represented by the Iron and Steel Trades Confederation earlier. The craftsmen's demands for a 1 per cent pay rise for each percentage increase in the cost of living over the coming 12 months, however, makes their claim difficult to reconcile with the social contract.

The offer was not put to a vote but the claim for a "substantial" pay rise, but their leaders are known to be thinking in terms of 20 per cent, including improved shift allowances, an additional one and a half days holiday a year.

The index-linking of pay from the date of the new settlement onwards was first introduced by the BSC in the payment for white-collar staff several months ago, and is now figuring in all the other pay claims.

In the meantime, about 5,000 steelworkers in Scotland have decided to hold a token one-day strike on Monday and send a delegation to London to lobby the TUC steel committee and the British Steel Corporation on redundancies.

Shop stewards at the Shelton works are continuing their efforts to organise a blockade of a steel importer should the talks on Monday fail to produce an agreement.

IN BRIEF

Agreement ratified. The Engineering Employers' Association management Board has ratified the national engineering pay agreement, giving 1.25m. engineering workers 3.2 per cent over the coming year and made minimum rate increases by a end of next February. The agreement is due to be signed next week by the EEF and the Confederation of Shipbuilding and Engineering Unions.

Offer rejected. About 9,500 Swan Hunter boiler-makers have rejected a pay offer that would give staged pay increases totalling £3.60 a week over the coming year and made minimum rate increases by a end of next February. The agreement is due to be signed next week by the EEF and the Confederation of Shipbuilding and Engineering Unions.

BRITISH LEYLAND MOTOR CORPORATION LIMITED

Results for the 6 months ended
31 March, 1975
(unaudited)

£ millions	First 6 months to March 1975	March 1974
SALES—UK	455	405
—Overseas	388	336
—TOTAL	843	741
of which direct exports from UK	273	218

(losses and charges in brackets)	1975	1974
LOSS BEFORE INTEREST AND TAXATION	(1.8)	(8.3)
Interest payable less receivable	(18.0)	(8.3)
LOSS BEFORE TAXATION	(19.8)	(16.6)
Taxation	6.7	4.5
LOSS AFTER TAXATION	(13.1)	(12.1)
Minority interests	(0.5)	(0.8)
LOSS before extraordinary items	(13.6)	(12.7)
Extraordinary items	(29.3)	—
LOSS after extraordinary items	(42.9)	(12.7)

VEHICLE UNIT SALES 420,000 496,000

The trading loss of £11.8 million has absorbed a charge of £26.7 million for depreciation and amortisation, compared to the charge of £22.4 million for the first half of 1973/74.

Extraordinary items for the half-year to 31 March, 1975 represent the estimated net costs of closing down local manufacturing facilities in Spain.

During the first half of 1974/75 inflation continued unabated, accelerating the spiral of rising costs, and, in addition, the general world-wide fall in demand for motor vehicles adversely affected the volume of units sold. Competitive prices both in the U.K. and in export markets have prevented us from fully recovering the cost increases incurred.

Manpower has been reduced by 6,000 people since 30 September, 1974 and 17,000 since 1 January, 1974.

Despite the set-backs, the export value is the highest yet achieved for a half year period.

In view of the half-year results the Directors are recommending no interim dividend.

BRITISH LEYLAND
Brings together
Britain's
great cars.

Dons' average 18% offer goes to arbitration

BY MICHAEL DIXON, EDUCATION CORRESPONDENT

THE DISPUTE over university teachers' pay is to go to arbitration, it was agreed in London yesterday after a meeting between Mr. Reg Prentice, Secretary for Education and Science, and representatives of the Association of University Teachers and the university authorities.

Mr. Prentice said later in a Commons written reply to Mr. Robin Corbett (Lab, Heme Hempstead), that the Government had offered the dons a "catching-up" rise, to come into force in October, averaging about 18 per cent.

The increases would range from 31 per cent at the bottom of the pay structure, through about 15 per cent in the middle to 17 per cent at the top. The offered scales would be (present, threshold-excluded figures in brackets):

Lecturers £2,778-£5,684 (£2,118-£4,894); senior lecturers and readers £5,454-£6,804 (£4,707-£5,976); professors' minimum £7,000 (£6,105) and average £8,500 (£7,257).

On top of these, the Association of University Teachers would, assuming no change in pay policy, be able to negotiate a cost-of-living increase covering the 12 months to October.

The Government claims that the "catching-up" offer would bring the university lecturers up to broad parity with comparable

staff in polytechnics and colleges. The AUT—whose members have been restricted to a Stage Three 8 per cent, plus thresholds for 1974-75, while non-university teachers' rises totalled about 25 per cent—is demanding, however, a "catching-up" increase averaging about 36 per cent.

The union's proposed scales are: lecturers £3,078-£6,501; senior lecturers and readers £6,285-£7,941; professors' minimum £8,106 and average £9,636.

If the arbitrators try to give dons a just parity with non-university counterparts, they will face a complicated question.

The comparable non-university scales (thresholds excluded) are now: lecturers £2,870-£5,412; senior lecturers £5,001-£6,429; heads of major departments £6,270-£7,599.

These scales, however, will be raised by a cost-of-living award—now with the independent Advisory, Conciliation and Arbitration Service—backdated to April 1.

Another complication is whether, and if so by how much, the university teachers should be compensated in October for their current year's real-terms salary losses, which they have suffered because of Mr. Prentice's insistence that the social contract prevents any adjustment to their 1974-75 Stage Three rise.

Price Index were the only insurance members had against failures of the social contract.

The only alternative was to allow annual settlements to anticipate price increases.

In line with the more moderate line an organisation of white-collar employees who refused to join trade unions could be expected to take, Mr. Kempson said that if employers faced real economic problems, then the employees should settle for a pay increase just compensating for past rather than future inflation.

Mr. Cyril Kempson, general secretary of the Barelays Group Staff Association and chairman of the CEO, told the organisation's annual conference in London that quarterly pay rises in line with the rise in the Retail

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Life-long Communist takes EPEA post

THE 31,900 Electrical Power Engineers' Association, which bans Communists from holding office, has appointed a life-long Communist as its new South-West area secretary.

Mr. Bernard Panter, a member of the Communist Party's national executive from 1969 to 1971 and a former Parliamentary candidate for the party in Manchester, will take up his new duties on May 26.

His decision has been "strongly condemned" by the Communist Party because he recently contested an election to find a new national organiser for the AUEW, of which he was Manchester secretary for three years until being deposed last year.

Mr. John Lyons, general secretary of the Power Engineers, said yesterday: "Mr. Panter advised us in writing that he had left the Communist Party at the end of last year."

The Communist Party offices in London and Manchester both said that no notification of Mr. Panter's resignation had been received.

A Communist Party statement said: "We strongly condemn his action as a breach of trust with his fellow trade unionists who supported him and many who worked hard on behalf of his candidature."

Strike may close Lucas aerospace plants on Monday

BY OUR LABOUR STAFF

LUCAS AEROSPACE division plants which produce components for Concorde, the TriStar and Boeing 747, may be any more from last Monday closed by strike action from working.

The division's 13,000 workers are considering a recommendation by their shop stewards that they should stop work in sympathy with 1,600 workers "sitting in" at the company's Wolverhampton plant in a dispute over pay.

The dispute started with a demand by the 3,000 members of the Amalgamated Union of Engineering Workers among the aerospace division workforce that pay should be linked to the cost of living index.

According to the management, they resorted to "disruptive practices" at several plants when the company refused to meet the claim.

Lucas Aerospace is the largest equipment supplier to the aeronautics industry outside the U.S. It works chiefly for export and supplies components for the Soviet Union's TU-144 opposite number to Concorde, for the Anglo-French Jaguar, and the European Airbus. The company's export earnings amounted to £61m. in the last financial year.

Disruption was worst at Wolverhampton, where workers were told they would not be paid unless they resumed normal working.

When the 1,600 turned up nonetheless, the company shut off power supplies to the production lines. For the past three days, the men have been "sitting in" during shifts, but no attempt has been made to occupy the factory.

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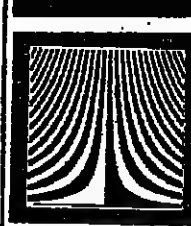
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Technical Page

EDITED BY ARTHUR BENNETT AND TED SCROETERS

PRINTING

Revolution in technology

INK-JET non contact printing could threaten many sections of the printing industry: press manufacturers, platemakers and printers; whose traditional equipment could become obsolete.

Pira, in conjunction with Cambridge Consultants, is to conduct sponsored study to assess the likely future development of ink-jet printing and examine its consequences for the printing industry.

Advanced forms of ink-jet printing use tiny electrostatically controlled ink droplets to build up an image on a surface several centimetres away from the nozzles from which the droplets emerge. Because the whole process is non-contacting and electronically controlled, a new image can quickly and easily be produced without any of the time-consuming intermediate platemaking and setting-up stages necessary in conventional printing.

Advantages of ink-jet printing—high output speed, no plate-making stages, elimination of numerous moving parts, variable font size and selection, inherently low noise level—will be

weighed against such disadvantages as limited resolution, high initial investment costs and the teething troubles inevitable in a developing technique which has, however, been successfully applied in data processing.

Ink-jet printing is already replacing conventional methods in some areas. Applications include date-stamping food produce, facsimile transmission of Japanese typescript, and graphic maps and charts.

Cost of participation is £300 to Pira members and £500 to non-members plus VAT at the current rate (U.K. only).

Inquiries about the study and requests for brochures should be addressed to Brian Blunden, Director, Information and Training Division, Pira, Ramalls Road, Leatherhead, Surrey, KT22 7RU. Telephone: 76161.

Europe. The system's manufacturer, Digital Equipment Company, has announced that a further two DEC-6000s are to be installed shortly.

Built around Digital's PDP-8/E general purpose computer, with between 24,000 and 32,000 words of core memory, the equipment allows both input and output to be run on-line, together with type to eight editing terminals. Type setting software, provided by Digital, operates in a multi-use mode, enabling the system to undertake several tasks simultaneously, including input, output, editing, line printing, justification and hyphenation.

The result is a very fast system processing and throughput. For this first European installation, input is via paper tape, output is on-line to a Compugraphic Videotexter supplied by M. H. Whitaker and Son, of Leeds. Editing is currently through two Digital Equipment VT20 on-line display terminals. Plans are in hand to increase the number of VT20s in the near future.

DEC is at Fountain House, The Butts Centre, Reading, RG1 1AA. Tel: 0734 633555. Parrett and assisted typesetting system in Neves is on 0759 75411.

Bold step

PARRETT AND NEVES, weekly newspaper group of Sittingbourne, Kent, has installed the first DEC-6000 computer and assisted typesetting system in

NEVES is on 0759 75411.

AUTOMATION

Control of a thousand recipes

LARGEST single control system manufactured to date by the Ferranti Instrumentation Division at Wotton, has now been delivered to Associated Biscuits, in Bournemouth.

Valued at £68,000, the order was placed with Ferranti by the prime contractors for the A.B.I. plant, Henry Simon. Its function in the plant will be the control and handling of both the solid and liquid ingredients needed for the biscuit recipes.

The weighing package is a microcomputer-based system which, when combined with an A/D converter and analogue input conditioning cards, enables weighing to be performed using digital inputs for tare, "in-flight" compensation for each ingredient and final weight error band. Programmed weights are also set digitally on BCD coded switches. A digital read-out of the actual weight is provided together with any computed error.

The Ferranti SC9000 programme, logic sequence control system provides the flexibility often required when designing and commissioning systems, without the complication of special language or programming hardware.

Ferranti, Merton, Manchester M10 0BE. 061-681 2071.

DATA PROCESSING

Bank of England's ambitious system

ONE OF the largest on-line computer systems of its type so far attempted, the equipment in the accountants' department of the Bank of England has now been in operation for nearly two months and the work of the department has been changing over gradually to it.

Development has taken about two years, following a feasibility study in 1969, by the staff of the department, with specialising advice and support from ICL and Logica. Under the new system staff using some 125 visual display units are able to call accounts for immediate display on VDU screens and to effect amendments by means of attached keyboards.

The system is designed to deal with some 10,000 amendments a day arising from transfers and other amendments to accounts and is based on two ICL 1904 S computers with peripheral equipment. Hardware cost is put at £2m, but software may amount to about the same.

The department maintains registers for and pays dividends on some 190 stocks for Government and other bodies. The total number of accounts is 34m, and the total nominal value around £30bn.

It deals with transfers (including certification), dividend requests, probates, death certificates and other legal documents.

COMMUNICATIONS

Teletext over 'phone

WITH A complete copper wire information distribution network at its disposal, namely the public switched telephone network, it could only have been a matter of time before the Post Office revealed a little more about its own plans for Teletext—the generic name now used for the transmission of alpha-numeric data on to TV screens in homes and businesses.

Apart from the possibly knotty problem of connecting a privately owned TV receiver to a telephone line, the Post Office system still under development at the Martlesham research station has a number of advantages and could pose a serious threat to the BBC's Ceefax and 18A's Oracle.

The Post Office system is called Viewdata and it differs from the television transmitted systems by being interactive. With a keypad the user first selects a broad subject area, and then by successive key depressions "homes in" on the particular kind of information he seeks. Although the format is a long way from being decided there is evidently need for no limit on the scope of the information available apart from electronic storage costs.

Martlesham has already developed an interface unit for connection to a TV set, although this aligns technically with the kinds of units now emerging from the semiconductor industry for on-air systems is not clear.

The Post Office is also looking at dedicated cut units: there are not too many TV sets on business premises, and the "office" market is likely to be just as important as the domestic one.

Clearly, Viewdata has a transmission speed restriction due to the small band width of a telephone line: the on-air TV systems transmit at about 7 Mb/sec. A whole page of information comes up in about 1 sec, but the frames are sent in sequence, so that the user has to wait for his choice to arrive—this is as long as 14 minutes; and the more pages in the library, the longer the wait. Also, the TV systems have to "seize" the page and store it for read out.

Viewdata needs no memory in the user terminal, and there is a more direct selection of the information. It comes over at once, provided that the store can be accessed at once.

The effective relative speeds of the systems is a matter for conjecture—but the much wider choice of Viewdata might well give it a distinct competitive edge in the long term.

ENERGY

Switch off, save power

CAMPAIGNS to conserve energy have highlighted the position whereby office and factory lighting, illuminated displays, advertising signs and similar installations are often switched on during daylight hours when there is no reason for the illumination provided.

One method of preventing this is to have an army of people watching the lights ready to switch them off when not required—obviously impractical. The real solution is photo-electric switching and a new design of this type of switch has been brought out by Photain Controls, Unit 18 Hanger No. 3, The Aerodrome, Ford, Sussex. Littlehampton 21331.

Complete unit

This consists of a photo-electric cell complete with a bimetallic relay all mounted in a plastics waterproof housing.

Finds fault in cable

LOCATION OF faults on telecommunication and power cables can be carried out with the Teletext TOL/3 equipment introduced by Wandel and Goltermann (U.K.) High Street, Acton, London, W.3. It is stated to be capable of finding faults in cables up to 124 miles away and up to 25 miles in overhead lines.

A pulse is transmitted along the cable under test and on encountering a fault the pulse is reflected and displayed on the unit's screen—the distance to the fault is calculated from the return time.

Open circuit, short circuit, or an intermediate impedance fault can be identified from the shape of the image.

The image of the return pulse can be shifted to coincide with that of the initial pulse, with a digital indication of the amount of shift required. Both pulses can be magnified for accurate comparisons.

The unit can be matched to the characteristic impedance of the transmission line under test. Various ranges are available up to a maximum impedance of 180 ohms. The equipment is powered by rechargeable nickel/cadmium batteries.

PROCESSES

Plating at lower cost

M & T NICKEL-IRON alloy process has been formulated to allow bright decorative coating to be plated using a high percentage of low-cost iron anodes. The process is being introduced in the European electroplating market by M & T Electroplating companies at a time when all companies are looking for ways to cut costs. The deposits have the same appearance and levelling properties as nickel coatings but they contain from 20 to 35% of iron.

No loss of quality compared with the all-nickel process and superiority in certain respects is claimed. Chromium receptivity is improved and so is the throwing power in low-current density areas. In certain cases ductility and corrosion resistance are also upgraded.

M & T Cruickshanks, Lyndon House, 62, Hagley Road, Birmingham B16 8PX. 021 454 7461.

COMPONENTS

Miniature relays

INTENDED FOR low level switching applications: is the 270/280 series of miniature mercury-wetted reed relays introduced by Astradux Dynamics, Brighton, Colchester, Essex CO7 9SW (020680 2571).

The wetting effect eliminates contact bounce and gives a stable contact resistance which is initially as low as 0.05 ohm. The avoidance of spurious operation means that the relays are suitable for use with low level logic equipment, while the relatively high power ratings enable the relays to be used for switching inductive loads. The life expectancy of the units is up to 50m operations.

Available in form A and C configurations, the form A has a breakdown voltage of 12 V.d.c. and will switch 200 V.M.A., 25 V.D.A. The single normally-open contact "A" version could be fitted into a standard dual-in-line package to special order says the company.

ance was to be expected, but this is a totally depressing situation, particularly when the U.K.'s "white hope", ICL, has made such a good showing in the small business systems.

The question must again be asked whether operations at some of the computer plants set up in Britain to serve overseas markets as well as the U.K. domestic market consist of manufacturing in the true sense of the word to simply assembly jobs for the U.K. labour force being treated just like any other "shore work pool".

Total exports for 1974 were £10m, against £161m in the preceding year. But imports were a staggering £246m, against £229m. Again the main output was the faceless parts of automatic data processing machines and units thereof other than of card equipment and power supplies. Imports of these rose to £174m from £150m.

At the same time, imports of parts of computer configurations other than of card punched and readers and power supply units also rose to £102m, from £83m in 1973.

Even direct imports of digital computers were up, perhaps not so spectacularly at £35m, from £32m, but still some 60 per cent higher on the year.

By agreement between the Financial Times and the BBC, information from the Technical Page is available for use by the Corporation's External Services as source material for its overseas broadcasts.

MATERIALS

Guide for paint on shipping

IN CONJUNCTION with the Research Organisation of Ship Composites (ROSCM), the British Ship Research Association (BSRA) has launched plans for a unified approach within the marine industry to the problems of paint corrosion and fouling.

BSRA has assumed responsibility for the operation of the ROSCM research laboratory at Poole Harbour and from now on the laboratory will be known as The British Ship Research Association Marine Coatings (ROSCM) Laboratory.

BSRA will maintain the testing and research previously undertaken by ROSCM and is hoping to extend the range of activities by rationalising its own activities in the anti-corrosion and antifouling fields, previously conducted from the Wallasey Research Station, by transferring some of these immediately to Poole.

This will mean that BSRA will continue to provide the facilities for the testing of antifouling paints, as required by ROSCM members, but will undertake raft tests for any other organisation on a contract basis.

Further details from 21 Grosvenor Place, London SW 7E. (01-235 5131).

Lubricant for lift chains

SPECIFICALLY developed for the lifting chains on fork lift trucks is an aerosol dispenser lubricant from Acheson Colloidal Company, Prince Rock, Plymouth PL4 0SR (0752 2055).

Lifting chains carry loads of up to ten tons/square inch of bearing surface. Lubricant capable of protecting against wear have usually been too thick to penetrate to and coat the working surfaces. It then increases viscosity 40 times, forming a

Known as H Load, the aerosol spray is light enough to penetrate to and coat the working surfaces. It then increases viscosity 40 times, forming a company, a heavy duty lubricant able to carry the heaviest working loads.

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HORSE TRIALS

A record entry for Tidworth

By MICHAEL DONNE

THIS year's Tidworth trials, sponsored by the Midland Bank, are always important in their own right, for it is only on this day that the country's top event horses and riders, but also three novice sections usually outside a good opportunity for seeing a large number of younger and less experienced combinations in the tougher conditions of a three-day event.

This year, Tidworth is doubly

important, because the event will be watched closely by the selectors who are still seeking names to add to the short list from which will be drawn Britain's international team to compete in the European Horse Trials Championships at Lunnahlen, West Germany, from September 3 to 7.

So far, the selectors have put together a bare handful of names, largely based on past performances, including Hugh Thomas on Playamar (who was fourth in the individual world championships last autumn), Princess Anne with Goodwill, Carlisle Gaskin with Copper Tiger, Sue Hatherly with the British Equestrian Federation's Harley, Janet Hodgson with Larkspur, Bridget Parker with her Olympic horse Cornish Gold,

and Lucinda Prior-Palmer with Be Fair. Although Chris Collins was also included, with Smokey VI, his recent fall at Cheltenham in which he seriously injured his back seems likely to make him a doubtful starter. Some of the others on the short list will be competing at Tidworth, however, and it is likely that other names will be added to the list over the next few weeks, both as a result of performances at Tidworth and at the Irish three-day event at Punchestown.

Tidworth will also be significant for the chance it will give to senior riders to bring on some of their younger horses. Richard Meade, for example, the Olympic Gold Medalist, has a new horse, Tommy Buck, while Captain Prior-Palmer will be riding a

new mount, Favour. Bridget Parker will be taking Sailor round the Tidworth Course, while Lucinda Prior-Palmer will be riding both Hysterical and Wide-awake. The former European Junior Champion, Virginia Holgate, will be in the field with Tio Pepe and Grosmont. Some of the top British riders will also be going to the U.S. this summer for the U.S. Combined Training Association's three-day event at Ledyard Farm, Massachusetts on June 28-29. The British Horse Society has nominated six horses and riders. They are: Princess Anne on Goodwill; Captain Phillips on Laureate II; Sue Hatherly on Harley; Michael Tucker with Ben Wyvis; Janet Hodgson with Larkspur; and Lucinda Prior-Palmer on Wideswale.

APPOINTMENTS

Two main Board posts at Portals

Mr. I. G. R. Adams, managing director of Portals Water Treatment and Mr. W. A. Wood, managing director of Portals (paper making division) have been appointed to the Board of PORTALS HOLDINGS.

Mr. W. C. Woodman, general manager (staff), MIDLAND BANK, is returning to divisional duties as a general manager. Mr. A. W. Cooper, deputy general manager (staff), has been appointed to succeed him.

Mr. G. N. F. Wyburd has been elected president of the NATIONAL BEDDING FEDERATION.

Mr. Alan Rose, assistant managing director of Bostik, has been appointed managing director of BOSTIK (IRELAND).

Mr. J. W. McIntyre, group secretary of J. H. Vaseur Group, is to succeed Mr. Neville Sabine as secretary of the Central Board of Finance of the CHURCH OF ENGLAND.

Mr. W. N. Swanson has been appointed director of LITCHER SUTCLIFFE WILLY.

Mr. E. D. Chambers has succeeded Mr. John Baker as chairman of the CAVITY FOAM INSULATION ASSOCIATION. Mr. Baker is now vice-chairman.

Mr. A. W. Perry, marketing director of the Bejam Group, has been elected chairman of the FOOD FREEZER AND REFRIGERATION COUNCIL in succession to Mr. W. G. Blinck.

Mr. S. W. Batty, director and general manager of the universal industrial appliances division of Morris Industries (Europe), has been appointed chairman of the executive committee of the

CLEANING INDUSTRY for 1975-1976.

Mr. Kinsley Williams has become chairman of the WESSEX REGIONAL HEALTH AUTHORITY in place of Colonel Sir Joseph Wells who has retired.

Mr. John J. Rea has been appointed general manager of the BRITISH RESERVE INSURANCE COMPANY, succeeding Mr. E. J. Davey who has resigned.

Mr. W. A. Martin, previously secretary, becomes assistant general manager and secretary.

Mr. G. E. Coadworth has retired as director of JACKSON AND STEEPLE and its subsidiaries.

Mr. E. D. S. Hardie has resigned from the Board of KLEEMAN INDUSTRIAL HOLDINGS.

Mr. J. R. French has been appointed managing director of FIRST PINSBURY TRUST in place of Mr. W. O. Baker, who has resigned from that position.

Mr. John Richardson and Mr. Peter Wright have been appointed directors of HUTCHISON INTERNATIONAL.

Sir Michael Clapham has been elected a director of GRINDLAYS BANK. Sir Michael is a deputy chairman of Lloyds Bank, chairman of Imperial Metal Industries and a past president of the Confederation of British Industry.

Mr. N. W. Jones, a general manager of LLOYDS BANK, has been appointed assistant chief general manager. Sir Jones, who is also a director of Lloyds Bank, will continue his group co-ordination duties under the group chief executive.

Mr. K. M. Bevin has been appointed chairman of TRADE

INDEMNITY COMPANY in place of Mr. F. E. P. Sandilands, who has retired as chairman and (from the Board, Mr. E. F. Bigland has become deputy chairman and Mr. C. R. Harris has joined the Board.

Mr. A. F. Bardet has been made an alternate for Mr. Harris.

Mr. J. D. Ashworth has been appointed to the parent Board of HUNT AND MOSCROP (MIDDLETON).

Mr. Peter E. Brown has been appointed director of international business development for the EMI GROUP. He joined EMI in 1970 as director of financial services for the overseas division.

Mr. G. T. Cooper and Mr. G. G. Gardner have been appointed to the Board of CANNING TOWN GROUP.

GLASS WORKS. Both are directors of Arthur Bell and Sons.

Mr. Peter Grimshaw has been appointed financial director of PENNINE MOTOR GROUP.

Mr. Tom Waring, director of ICI's plant protection division, has been elected chairman of the BRITISH AGROCHEMICALS ASSOCIATION. He succeeds Mr. J. Walker. Mr. R. F. Norman is deputy chairman and Mr. T. D. MacLean has been elected as representative to GIFA, the international federation of pesticide manufacturers.

Mr. H. Howland will be appointed secretary of BESTO-BELL on July 7. He is at present legal advisor to the Prestige Board of CANNING TOWN GROUP.

Bank's reminder on exchange control

By MICHAEL BLANDEN

THE BANK of England has sent out a reminder of the responsibilities of authorised depositaries in handling deals in foreign currency and sterling securities and in investment currency.

A special memorandum, backed by an explanatory notice to members of the Stock Exchange, underlines the rules which should be observed.

It also recommends that depositaries should review their administrative procedures regularly to ensure that they comply with the various exchange control notices issued by the Bank. It emphasises, for example, the crucial importance for depositaries to be satisfied about their customers' residential status for

U.K. exchange control purposes. This is necessary to ensure the correct procedure in which payment should be made to or received from customers.

NEW FELLOWS OF MANAGEMENT BODY

Four chief executives of local authorities—Dr. L. Boyle (Strathclyde Regional Council), Sir Alan Dawtry (City of Westminster), Mr. J. Haydon W. Glen (Humber-side County Council) and Mr. J. D. Hender (West Midlands Metropolitan County Council)—have become Fellows of the British Institute of Management.

مكتبة الأص



Last year
Peking & Tokyo.



This year, New York.
(From May 29)

New Yorkers will see the 'Homa', Iran's ancient Persia's legendary bird, five times weekly on the tailplanes of Iran Air's all-Boeing fleet. Our 'Homa' network now embraces places as far apart as New York, London, Tehran, Peking and Tokyo. Ultra modern Boeing comfort and sky high standards of passenger care are helping to make Iran Air one of the fastest growing names in the airline world. Your travel agent has our latest schedules, or contact Iran Air at 73 Piccadilly, London W1. Tel: 01-491 3656 or 17/25 Sloane St, SW1. Tel: 01-235 8127/28.

New York, London, Paris, Frankfurt, Vienna, Geneva, Zurich, Rome, Moscow, Athens, Istanbul, Tehran, Abadan, Baghdad, Kuwait, Bahrain, Abu Dhabi, Doha, Muscat, Kabul, Karachi, Bombay, Peking, Tokyo. Also sales offices in Beirut, Milan, Hamburg, Los Angeles and Houston.



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Agent Bank:

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ACCOUNTANCY APPOINTMENTS

Group Financial Controller

An established London reinsurance group with a gross turnover of some £20m invites applications from qualified accountants in their middle to late thirties for the position of Financial Controller. Reporting will be to the Chief Executive. The successful applicant is unlikely to be currently earning less than £7,500 per annum. He will be fully familiar with computerised systems, will assume overall control of the entire financial and accounting function including investment planning and management reporting and will lead a small but highly competent executive team. He will need to possess a strong but diplomatic personality and to be capable of making significant contributions to the Group's efficiency and profitability. The salary will be attractive and there will be appropriate fringe benefits. Letters of application, giving details of career to date, to be addressed to:

The Group Chief Executive
c/o Stronghold Insurance Co. Ltd., 37/39 Lime Street, London EC3M 7BJ
marked 'Private and Confidential'.

Financial Controller

for the British company of an international group engaged in process equipment and environmental control engineering. Based in Yorkshire, he will be responsible for developing and controlling the financial and accounting function of the company, which has an eight-figure turnover.

Candidates, aged 35 to 45, must be qualified accountants with senior experience in manufacturing industry with a production-oriented company, including responsibility for the financial control of contracts and construction projects.

Salary £8,000 to £10,000 plus car. Good prospects of advancement.

Please send relevant details - in confidence - to P. Hook ref. B.26280.

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17 Stratton Street London W1X 6DB

Qualified Accountants up to £6099

The Post Office Contracts Division has a number of vacancies in its Accountancy Branch. This branch concerns itself mainly with cost investigations of manufacturers' records required by the Post Office Board in connection with non-competitive and research and development contracts. It also provides a general professional accountancy advisory service to the various Post Office businesses.

You will need to be a member of one of the chartered bodies of Accountants with not less than two years' post-qualification experience of investigation or consultancy, and you should be at least 27 years of age. Although based in London you must be prepared to work elsewhere on occasions, involving you in short absences from home.

Starting salary (including a London allowance) will be within the range of £5129 to £6099 a year, according to age and experience, plus threshold payments. There is a contributory pension scheme, and fringe benefits which include generous holidays. There are good prospects of promotion to posts carrying salaries up to £8899 and opportunities to progress to posts carrying salaries up to £8814.

For an application form, please telephone (by reversing the call charge if you wish) Miss R P Smith on 01-583 9811 ext. 268 - or write to her at:

Post Office Contracts Division E12,
Telephone House, Temple Avenue,
London, EC4Y 0HL
quoting reference B.891.

The Post Office

General Manager Finance

London

Mercedes-Benz (United Kingdom) Limited is an integral part of the Daimler-Benz worldwide sales and service organisation which supports the production of high quality passenger cars and commercial vehicles. The company in London is now looking for a Chartered Accountant with experience of senior management to take charge of the financial, accounting and company secretary functions as well as legal matters in general and insurances.

He will be commercially minded and will have used and developed computerised management and financial control systems; and since the ability to deal effectively on the foreign exchange market is a key aspect of the post he will almost certainly have first-hand experience and contacts in this quarter. He is unlikely to be less than 40 and he will be prepared to work in an international company firmly based in the European Economic Community, reporting to the Director of Finance and Administration.

Salary will be negotiated to find the right man and there will be a contributory pension and car, and assistance with relocation expenses if necessary. The office is at Brentford.

Please telephone or write to:

P. G. Padley
Manager, Management Services,
Mercedes-Benz (U.K.) Ltd.,
Great West Road, Brentford, Middlesex.
Tel. No. 01-560 2151



Mercedes-Benz

Financial Controller

London, W.1 to £7,000

A major public group seeks a financial controller for a communications and leisure subsidiary with a £10m. turnover. He will be responsible to the general manager for the complete finance function, with a small staff and EDP support. There is particular scope for improvement in financial planning, budgeting, control and reporting, current asset management and management education.

Candidates should ideally be qualified accountants in their thirties, with relevant commercial experience and the personal capacity to influence management by persuasion rather than confrontation. Some travel to the USA possible. Their prospects could exist almost anywhere in a diverse and very profitable parent group.

For a fuller job description, write to John Courtis at 78 Wigmore Street, London, W1H 9DQ, indicating briefly your relevance and quoting reference 724/FT.

..... John Courtis & Partners

FINANCIAL DIRECTOR DESIGNATE

Contracting and Manufacturing Group, head office in central London, requires a man of considerable ability and potential.

Group turnover is in excess of £7m. per annum, with 500 employees. Practical, effective commercial knowledge of the entire accounts function and the ability to lead a vital department in a fast-expanding Group are essential.

There is no age barrier to this position. Salary and benefits are expected to be substantial.

Applications, together with a full curriculum vitae and references, should be addressed in full confidence to Box A.5069, Financial Times, 10, Cannon Street, EC4P 4BY.

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ACCOUNTANT/RECORD KEEPER

(potential future directorship)
Small import/export chemical Co., blue chip clients, needs qualified accountant able to handle wide variety book-keeping, records control, shipping, currency, insurance etc. work with view future expansion. Good salary, Wimbledon.
Write full details Box A.5067, Financial Times, 10, Cannon Street, EC4P 4BY.

Spear & Jackson (Tools) Ltd.

Financial Director

Salary Negotiable

This is a key appointment in the important Sheffield-based tools subsidiary of Spear & Jackson International Ltd. The company has seven factories and employs 2,000 people in the manufacture of hand, engineers and garden tools of high international repute. The Financial Director will be responsible to the Managing Director for all aspects of the Company's accounting and financial management, including the co-ordination of new company acquisitions. Aged around 35, he will be a Chartered Accountant with successful senior management experience of financial planning, control and management accounting, including acquisitions, in a substantial manufacturing company operating internationally. He will have a broad, creative approach enabling him to contribute substantially to the Company's further development as a member of the general management team. A high starting salary appropriate to this senior appointment will be negotiated; a car is provided with other excellent fringe benefits and career prospects are attractive.
Please reply in confidence to M. Lomas or telephone for a personal history form quoting reference L1836/7.



P-E Consulting Group Limited Appointments Division
14-20 Headfort Place, London SW1X 7HN Tel: 01-235 5444

Lambeth, Southwark, Lewisham
Area Health Authority (Teaching)

ST. THOMAS' HEALTH DISTRICT MANAGEMENT ACCOUNTANT (Trust Funds) PRINCIPAL ADMINISTRATIVE GRADE

Applications are invited from candidates for the above post within the Endowment Section of this Health District. The post offers considerable scope for the exercising of initiative in instituting systems and is particularly suitable for an ambitious person aspiring to a Senior Post in the reorganised Health Service and is desirous of gaining experience in Management Accounting in a large Authority with substantial investments in property and securities. Preference will be given to candidates qualified or actively studying for a professional qualification. A knowledge of investment procedure will be an advantage. The post is on the Administrative and Clerical Grade Scale 9 and has a salary of £3,057 to £3,801 plus London Weighting and Threshold payments. National Health Service Superannuation Scheme and Conditions of Service apply. Applications and job descriptions obtainable from the Personnel Officer, 79 York Road, London SE1. Closing date for applications 6th June, 1975. Please quote reference MA/TF.

Reed Executive

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Northern Nigeria

Financial Controller
to £10,000

The rapid expansion and development of this British-managed group engaged in supply and engineering contracts, calls for a capable and experienced Qualified Accountant to be responsible to the Group Managing Director for the entire financial and accounting function. This is a senior appointment within the group and calls for a self-starter who will be able to establish an efficient organisation from fairly rudimentary beginnings and then control it. Excellent conditions include fully furnished accommodation and car, with 2 months home leave after 12 months service. Initial contract 28 months renewable.

Telephone London Office, 01-836 1707 (24 hr. answering service), quoting Ref: 0463/FT. Reed Executive, 55-56 St. Martin's Lane, London WC2N 4EA.

London Birmingham Manchester Leeds Paris

SENIOR FINANCIAL OFFICERS FOR THE ARABIAN GULF

The Arab Maritime Petroleum Transport Company, located in Kuwait, wishes to appoint three senior financial officers.

FINANCE MANAGER

c. KD 8,400 (£12,000) p.a. tax free + car

The man appointed will be the senior financial officer reporting to the Managing Director. He will take charge of the Accounts, Treasury, Budgetary and, in future, EDP Departments. Candidates should be members of an internationally recognised body of accountants with a minimum experience of five years, preferably in petroleum maritime transport or a related field.

CHIEF ACCOUNTANT

c. KD 6,000 (£8,500) p.a. tax free

Reporting to the Finance Manager, he will take charge of all accounting transactions including the preparation of periodical and yearly financial statements. Candidates should be members of an internationally recognised body of accountants with a minimum of five years experience.

CONTROLLER

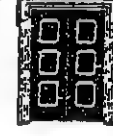
c. KD 6,000 (£8,500) p.a. tax free

Reporting to the Finance Manager he will take charge of the Budget and Statistics section. Candidates should be members of an internationally recognised body of accountants with a minimum of five years experience, preferably in the above field.

Contracts, which are renewable, will be for a period of two years and, while proficiency in English is essential, preference will be given to Arabic speaking applicants.

There is an excellent range of fringe benefits, including 45 days annual leave, paid flights to and from the U.K. every year, free medical care, housing allowances, and assistance with school fees. Please write (in strict confidence) with full curriculum vitae to: Paul Russell.

ARTHUR ANDERSEN & CO.,
St. Alphage House, Fore Street, London EC2Y 5DD
who are advising on these appointments.



FEDERATION OF BRITISH ARTISTS

requires a bookkeeper, order clerk, capable of taking accounts to trial balance. Pensioner considered. Salary £2,000-£2,500 according to experience. Five-day week. 17 CARLTON HOUSE TERRACE, SW1. Tel: 930 6844

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GENERAL APPOINTMENTS

Confidential Reply Service

Company Secretary

The London based holding company of a major group of retail businesses wishes to appoint a Company Secretary. Preferred age 30-40. The position entails responsibility for the statutory affairs of a public company, management of the Group's pension scheme and an ability to assist the Finance Director in company investigations and other financial matters.

Candidates, currently earning not less than £5,000 p.a., should be competent in administration, the creation and application of financial controls and in the preparation of published accounts.

Write in confidence, giving full career details, age and present salary, to R.R. Taylor at the address below, quoting ref: CS/133/FT and enclosing on a separate sheet a list of companies to whom your reply should not be sent. All applications will be answered.

B&B

Benton & Bowles Recruitment Limited, 197 Knightsbridge, London SW7

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EURODOLLAR DEPOSIT BROKING

We require two experienced and exceptional staff to join the Eurodollar desk of this prominent and old-established firm of international money brokers: applicants must be between 20 and 25 years of age.

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The Managing Director
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London, EC3M 4AQ.

Telephone 01-623 6521

GENERAL APPOINTMENTS

مكتبة لانس

A challenge to Creative Accountants

North-Sea Oil

This well-known oil company has recently restructured the finance division of one of its London-based exploration and production companies which acts as operator for a consortium with commercial interests in the North Sea. This reorganisation has opened up the following positions which present intellectually challenging opportunities to creative accountants with particular interest in the area of joint venture agreements and the associated Operator's accountability to partners for project expenditure and recovery.

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Ref: 930/FT

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BOOKS

Fiction

Case for the cliffhanger

BY C. P. SNOW

The Voice of Armageddon by David Lippincott. Hodder and Stoughton. £2.75, 249 pages

The Shootist by Glendon Swarthout. Secker and Warburg. £2.50, 186 pages

When one reads a novel, one wants to be propelled from page x to page x + 1. All novels which are really novels, including the greatest, have this kind of readability. It is a necessary quality. To have any chance of survival, a novel, of course, needs other qualities too. Propulsive power is necessary, but not sufficient.

The most vigorous propulsive power is provided by tacked suspense. But here is a trap with which a good many novelists have had to struggle. If you sacrifice everything to suspense, people will rush through the book; but it will have lost its content, and no one will read it twice. Alternatively, if you have no suspense at all, and rely on the beauty of your mind and moral nature, no one will read the book once.

In actual practice, a novelist has to try to find a balance between the kind of book which would interest himself as reader. If he is unlucky enough to have more aesthetic predilections than tough intellectual sense, he will eliminate suspense altogether; in which case, he will find it remarkably difficult to earn a living.

These reflections have been provoked by two examples, both by American writers, of suspense at its most diluted, used with extreme skill. One young novelist could learn something from them; and the said young novelist would have had to be educated with crippling

precocity if he didn't enjoy reading them. They are as hypnotically exciting as any work on view for a long time past. None of us will read them twice, but that would be a fatuous reason for not relishing the first breathless trip.

The Voice of Armageddon, by David Lippincott, arrives with lashing of praise from America and France, and it is all deserved. Figaro has called the book a suspense classic. It is wonderfully ingenious. The central figure is clever, paranoid, certain that he has never had a chance, working out his grudge against the world—the kind of character writers have often used in similar works (compare Wells's *The Invisible Man*), and here done with considerable insight and power. This character writes a journal which wouldn't disgrace a psychiatric textbook. He has decided to perform an act of public terrorism which will stagger America.

The secrets of the story are important to the book, and so it would be wrong to disclose what he is planning and what happens. It is enough to say that it is a gripping, convincing, and subtle plot, but it is just as good of its kind. "Shootist" appears to be the correct term for what we were once taught to call "gun-fighter," that is persons in the American West blowing away with pistols and other small arms, as glorified in films and mythology.

J. E. Books is the last famous shootist, and the date of the book is set in 1901. Books arrives in El Paso, Western Texas, with a hero's reputation, but he has turned out to be a man with a cancer of the prostate, far advanced, and not many weeks to live. He is a stark and stoical man, and has come to terms with



"Suspense at its most undiluted": Glendon Swarthout and David Lippincott

interpret the messages, struggling in a fog. This is very neatly executed, and has a grim humour of its own.

Meanwhile, the other half of the book deals with Lars Cornelius and his mentally deficient helper, living in seedy hotels in Georgia, less seedy than the New York, sharply and concretely observed. There is one scene of physical horror, which will stick in people who get qualms from the printed word—it suggests Dante surveying Paolo and Francesca, fused together by a process of electrocution. Not pretty, even if one doesn't suffer overmuch from qualms.

The Shootist hasn't anything like such an interesting and subtle plot, but it is just as good of its kind. "Shootist" appears to be the correct term for what we were once taught to call "gun-fighter," that is persons in the American West blowing away with pistols and other small arms, as glorified in films and mythology. J. E. Books is the last famous shootist, and the date of the book is set in 1901. Books arrives in El Paso, Western Texas, with a hero's reputation, but he has turned out to be a man with a cancer of the prostate, far advanced, and not many weeks to live. He is a stark and stoical man, and has come to terms with

death. But he is not prepared to wait for such a humiliating death as this. He plans to arrange for himself a kind of Viking end. The way he does so is part of the book's suspense. The final scene, not surprisingly, contains an impressive number of pistol shots. But Mr. Swarthout has refreshing elements of realism, and makes it clear that pistol-shooting is one of the least lethal of all exercises in weaponry, and that the shootists were not very good at it, though J. E. Books was better than most (in the hullabaloo of the O. K. Corral, sanctified in the western myth, several hundred rounds were fired, and three men killed).

Without those touches of stringency, *The Shootist* would be too soft at the core. In fact, it is too soft in places, rather like sub-Hemingway, sentimental exactly as Hemingway was sentimental, with departures into be-moanly rhetoric, which resembles some of the worst passages in *Death in The Afternoon*. But there is some excellent terse writing also, particularly in the understated conversations, and above all there is a model of a story line. One would have to be pathologically strait-laced not to find something to admire in J. E. Books.

The great money illusion

BY W. L. LUTKENS

The Great Inflation by William Guttman and Patricia Meehan. Saxon House. £4.95, 252 pages

The price of an egg in the Weimar Republic went from Marks 0.5 in 1913 to Marks 50,000 in November, 1923. Nowhere in the effect of inflation more poignantly illustrated in this book than in the account of patients brought to a psychiatric clinic in Munich who had lost all feeling for numbers and might describe themselves as 25m. years old, or as the parents of 15,000 children. Were they clinically mad? Or were they merely part of a system that had gone mad? It is surely hard, so that it may not even be possible to arrive at a rational analysis of what had happened.

Given that confusion, the authors' account of the winners and losers of the German inflation is likely to be less helpful than those in search of tips might hope. During the inflation it made no sense to hold on to money, but neither were the alternatives much use. If you could not hold on to your bricks

and mortar, to your works of art, or your hoarded food, until money was restored to sanity. Granted all that, the chief winners were those with access to foreign exchange, be it as exporters, or as recipients of remittances, or merely as speculators since exchange control, when it existed at all, was usually ineffectual.

Property was a bonanza, except in the case of blocks of flats: their owners were squeezed between rent control and rising costs, a pattern familiar in our time. Great gains also went to the bold and the unscrupulous who bought good companies with bad money and built themselves spectacular concerns. It is, however, of note that few if any of these creations have survived down to our day, whereas many of the more solidly based pre-1914 manufacturing concerns are still thriving.

The losers, to a great extent, were the professional middle classes, civil servants, and academics, who were accustomed to supplementing their incomes with interest derived from savings lent out at fixed interest. These people were alienated

from the Weimar Republic, which therefore entered the fight against Hitler with one hand tied behind its back. It is worthy of note that these same classes have survived and are prospering and in harmony with the present West German state. In other words, in the very long run the redistributive effect of inflation may have been less than appeared initially.

One illusion is destroyed by *The Great Inflation*: much money could be made on the stock exchange, but equities were no lasting hedge against inflation. An investor who held his shares from 1913 until after the end of the nightmare would have lost heavily. Other glib assumptions also go by the board, for instance that a falling exchange rate needs must help exports. For a long time it did, but when, in the summer of 1923, the exchange rate had dropped out of sight, internal prices had gone even further the opposite way: exports collapsed, and the unemployment rate went to 23 per cent—a pattern which, again, may not seem so entirely unfamiliar in our time. Perhaps it is no coincidence that stabilisation followed within months,

since all of a sudden nobody had a vested interest in the chaos.

The authors' account of that stabilisation is not without gaps, but does present the essential: that money was restored because people wanted to believe in it. A currency, the Rentenmark, was issued, backed supposedly by the industrial and landed wealth of the nation, in the concrete rather than paper wealth that people had been chasing up to that point. In fact, the concept of the Rentenmark had a great similarity to the assignats backed by landed wealth which were issued in 1790 by the French revolutionists in a veritable classic of inflationary machinery. Both were fiduciary issues in the true sense of the word, relying on little else than the faith which the public reposed in them. But unlike the assignats, the new German money was kept scarce, so that that trust was not exposed to undue strain. The moral is that it is easy to ridicule those who cling to the money illusion, who believe that some special value of intrinsic value attaches to a currency, but that a modern society cannot possibly survive without precisely that illusion. Thomas Gresham (1519-1579) already knew that.

Eccentric animal-lover

BY CHRISTOPHER TUGENDHAT

Humane Dick by Shevawn Lynam. Hamish Hamilton. £5.95, 300 pages

Since Queen Victoria's time the British have prided themselves on their kindness to animals. The bull and bear baiting, cockfighting and other sanguinary horrors for which this country was once famous have long since been forgotten. Our laws against cruelty to animals are now among the strictest in the world, and the RSPCA is almost a national institution.

For this transformation we have to thank an extraordinary Irishman, Richard Martin, nicknamed by the Prince Regent Humane Dick. In 1822 he persuaded Parliament to pass the world's first ever act for the protection of animals, and in 1824 he helped to found the Society for the Prevention of Cruelty to Animals at a meeting in a London coffee house, ironically called Old Slaughter's.

Shevawn Lynam is a descendant of Martin's, and her book is an act of piety rather than an objective study. But it casts light on the emergence of a notable aspect of the British way of life, deals interestingly with the period, and tells the story of a most eccentric man. Unlike other 19th century reformers, such as Wilberforce and Shaftesbury, Martin has been forgotten. He deserves better than that, and his story is well worth reading.

Martin owned vast estates in Galway, a county famous for its duellists, or "blazers," and for much of his life was best known as a blazer himself. He was also very fond of amateur dramatics, an interest which he shared with his first wife, and which brought

them into contact with Wolfe Tone, with whom she had an affair. Like Tone, he fought hard for the rights of Ireland and of Catholics, but unlike that famous revolutionary, always kept within constitutional channels. He was a member of the Dublin Parliament before the act of Union, after which he went to Westminster, and prominent in the Volunteers, a paramilitary organisation set up by the British Government, but which became an important vehicle for the expression of Irish ideas and the pursuit of Irish interests.

Although a many-sided man, Martin was from the beginning particularly interested in animals. While still a young man he fought a duel against the formidable "Fighting" Fitzgerald to avenge the death of a wolfhound shot by that gentleman in the course of a quarrel with its owner. When he inherited the family estate in 1794 he was able, according to the laws of the time, to administer justice to his tenants. Any act of cruelty to animals was brought before him, and if the wrongdoer was too poor to pay a fine, he was imprisoned for a few days on an island in Lake Ballinacorney. In his old age the sufferings of animals became an obsession. After the passage of his act he roamed the streets and slaughterhouses of London arguing with all those who were mistreating their animals, and bringing personal prosecutions against those who would not desist.

Despite his inhumanity, and the award of £10,000 against the man for whom his first wife left him, Martin had to leave Britain to escape his creditors. He was always extravagant, and excelled himself with the damages he received for his wife by having

his horses shod in silver as he believed the money had to be spent quickly to vindicate his honour. He died in Boulogne, where he spent his last days strolling along the beach at low tide, picking up the immature fish the fishermen had thrown out of their nets and putting them back in the water.

U.K. ECONOMIC INDICATORS

General	Unit	1975		1974	
		Apr.	Mar.	Apr.	Mar.
Unfilled vac's	'000s	173.4	178.0	399.0	352.3
Unemployment %	%	89.6	76.4	185.1	590.1
Currency conv.	£/100	1.125	1.117	1.064	1.064
Bank advances	£bn.	14.770	14.677	13.024	13.918
Manif. prod. d	1970=100	182.9	179.0	175.9	146.3
Trms. of trade	1970=100	78.4	78.3	77.2	72.8
Wage rates	July 72=100	166.8	166.6	158.7	154.0
Retail prices	July 72=100	124.3	121.5	118.6	118.7
Basic materials	1970=100	224.0	221.8	218.1	215.1
Inv. debt	£bn.	2.265	2.294	2.303	2.378
Indust. output	1970=100	104.6	105.5	105.2	103.1

Retail sales val. **	1971=100	1975		1974	
		Feb.	Jan.	Dec.	Jan.
		166.7	165.5	158.8	158.8

Trade and industry	Unit	1975		1974	
		Apr.	Mar.	Apr.	Mar.
Comm. vehicles	'000s	25.5	31.5	22.3	19.7
Cars	'000s	108	105	115.1	115.3
Imports f.o.b. **	£bn.	165.5	168.8	172.4	166.2
Exports f.o.b. **	£bn.	138.6	154.0	148.1	128.5
Visible trade balance	£bn.	-28.9	-11.8	-24.3	-40.7

Steel (weekly average)	'000 tonnes	1975		1974	
		Mar.	Feb.	Jan.	Mar.
		494.4	504.7	484.7	419.9

Cement (weekly average)	'000 tonnes	1975		1974	
		Mar.	Feb.	Jan.	Mar.
		338	313	310	253

Man-made fibres	m. kgs.	1975		1974	
		Mar.	Feb.	Jan.	Mar.
		44.33	42.66	42.24	62.10

Hosiery	1970=100	1975		1974	
		Mar.	Feb.	Jan.	Mar.
		89.9	80.3	83.0	88

TV sets	'000s	1975		1974	
		Mar.	Feb.	Jan.	Mar.
		390	354	242	284

Radios, radio-grammophones	m. tonnes	1975		1974	
		Mar.	Feb.	Jan.	Mar.
		723	833	778	805

Furniture	1970=100	1975		1974	
		Mar.	Feb.	Jan.	Mar.
		151	153	130	129

Raw cotton	'000 metric tonnes	1975		1974	
		Mar.	Feb.	Jan.	Mar.
		2.13	1.83	1.98	3.07

Engin. (orders on hand) ***	1970=100	1975		1974	
		Mar.	Feb.	Jan.	Mar.
		128.0	130.0	121.0	125.3

Elec. cookers	'000s	1975		1974	
		Mar.	Feb.	Jan.	Mar.
		80.3	75.0	63.4	72.0

Washing machines	'000s	1975		1974	
		Mar.	Feb.	Jan.	Mar.
		83.9	55.7	71.5	85.9

Machine tools	£m.	1975		1974	
		Mar.	Feb.	Jan.	Mar.
		18.7	26.7	26.7	17.7

Raw wool	m. kilos	1975		1974	
		Mar.	Feb.	Jan.	Mar.
		7.7	8.4	8.4	8.7

Consumer spending	1970 values	1975		1974	
		1st qtr.	4th qtr.	1st qtr.	Year
		8.126	8.010	8.246	35.607

Motor trade turnover	1967=100	1975		1974	
		4th qtr.	3rd qtr.	Year	4th qtr.
		209	215	207	175

Bldg. and civil engineering	£bn.	1975		1974	
		1st qtr.	4th qtr.	1st qtr.	Year
		2.823	2.667	10.220	2.372

Production, 1-Deliveries, 1-Net sales, 1-Consumption, 1-Great Britain, not seasonally adjusted, 1-All manufacturing industries, 1-Excluding car radios, 1-Deliveries, U.K. made and imported sets, 1-Figures revised November, 1972, earlier figures adjusted, 1-Constant changed January, 1973, to refer only to U.K. residents' spending, 1-Revised May, 1974, 1-Prices from January, 1974, figures were calculated on 1961 base series linked to December, 1972, 1-From October, 1974, onwards all 1974 figures and 1973 figures back to July have been revised and fully revised to continue on a full 1970 base, 1-Including cooker grillers toasters.	Unit	1975		1974	
		Mar.	Feb.	Jan.	Mar.

Times of terror

BY ISABEL QUIGLY

The Pheasant Shoot by Christopher Leach. Chatto and Windus. £3, 219 pages

My Petition for More Space by John Hersey. Hamish Hamilton. £3.50, 183 pages

Dark River, Dark Mountain by Sylvia Sherry. Cape. £1.95, 189 pages

The romantic dream that turns into nightmare when tried out in daylight: a familiar fictional theme, a given new life in Christopher Leach's *The Pheasant Shoot*. From childhood in working-class London the narrator, Dick, has been obsessed by a vision of stone lions, a locked gate, a country house and above all the life he has written about this obsession is to be filmed, a suitable setting must be found for it. Stately, home of the one family for four centuries and now owned by General Sir Charles Stately, seems just the place, and Dick with the director of the coming film, gets invited there; officially as guest of the General's cousin, a venal fellow who now runs and will later inherit the estate, unofficially to see whether it suits his imaginative purpose.

In the short space of his visit the life of Stately collapses: the

servants stage a strike and lock out the General and his guests. The General goes mad, the cousin takes over, the gates are left open and coaches let in. Parallel to all this, Dick's novel is ruined by a script that ignores its romanticism and regrets.

At once elegant and realistic, *The Pheasant Shoot* is balanced, like Dick's feelings, between attraction and hatred, love and disgust. Very spare, scarcely descriptive at all, it consists mostly of dialogue and that of a barking, surfaces sort that represents rather than describes the inner turmoil of a man maddened by the end of his world, and of those around him, unable to cope with the new life their courage (or insolence) opens up for them. Judd, the film director who falls totally to value Dick's feelings, is a man of a new, the crassness and injustice of a situation in which a single "strange, childless man" can have 800 acres and the lives of villagers, tenants and farmers as his own. Dick himself stands somewhere between the two and the shoot brings a showdown.

The novel underlines the General's collapse, the beauty and cruelty of country life, and the class of incomprehensible, rural and urban, aristocratic and popular, old and new. In the lean writing there are layers upon layers of feeling and comment,

a concentrated appraisal of history and necessity, time and change, as part of life and as the artist's tools of expression; nostalgia, resentment, the balance of opposites, the sense of then and now; an extraordinary feat of compression, each word doing the duty of several, each phrase suggesting much more.

John Hersey put his view of modern terror into an unforgettable piece of reporting that became the book *Hiroshima*. *My Petition for More Space* is a fantasy set in the future which shows his limitations as an imaginative writer. There is one idea in it—the world has become so crowded that each person is allowed only a few square feet of living space—but this isn't developed or made terrible and true. Every day people have to wait for a few minutes in a queue, in order to ask permission for this or that. The hero asks for more living space and, as he expects, is refused it. Once you have got the idea (squash, crush, lack of privacy), there's nothing more to it. The futuristic idea is a mere needs Orwellian intensity to persuade, and thus to terrify. Instead, Sylvia Sherry's *Dark River*, Dark Mountain goes back a bit in time to the days when the English aristocracy and the immediate and so, perhaps, more fanciable, in the wartime Pennines, waiting for Hitler to

land. After a year-old boy meets a mysterious French girl and all ends in disillusion and violence. A sharp, readable, atmospheric thriller, modest in tone, precise in effect.



Christopher Leach

Crimes

BY ANTHONY CURTIS

Circus by Alistair Maclean. Collins. £2.95, 224 pages

"Normally," says Alistair Maclean, "I don't care for circuses." What drew him into the sawdust ring this time was a suggestion from the Head of Production for 20th Century Fox that he should write a spy story based upon an American circus travelling in Europe. Here it is, as efficiently put together as you would expect from this writer, even though he does not exactly revel in life under the big top. He is much more at home when it comes to describing some shipboard shenanigans, en route to the prison security building in East Germany where a crucial formula for "anti-matter" is housed. To scale this fortress would take a wire-walker of genius who would then need a photographic memory to retain the information. It so happens that these are precisely the attributes possessed by our hero Bruno, the ace trapeze artist and mentalist who for good measure has a maulin affair on the side with a girl from the CIA. If you can swallow his

capers on the high-voltage cable there is a pretty package of thrills for you at the end after, frankly, some rather dull wrapping.

Woman in the Mirror by Winston Graham. Bodley Head. £2.50, 238 pages

On the rebound from a collapsed love-affair, Norah takes a job in rural Wales as secretary to a lady journalist and celebrity. She is given rooms in the attic where her employer's neurotic nephew

The Marketing Scene



Outdoor comes alive

BY ANTHONY THORNCROFT, MARKETING EDITOR

THE meeting of the U.K. poster industry in Madrid last autumn seems to have precipitated a far-reaching shake-up, similar to the reforms in the wider advertising world which followed on from the Advertising Association Conference in Eastbourne just a year ago. But whereas at Eastbourne all the elements of advertising suddenly realised that they had an over-riding responsibility to the consumer, at Madrid it was the advertisers who considered that they had been discriminated against.

They appreciated the fact that the outdoor publicity world had transformed itself in the past few years through the formation of a major selling organisation, British Posters, representing 70 per cent of the roadside sites owned by contractors, and, alongside it, the Poster Bureau, a get-together of most of the leading advertising agencies, and, working for the buyers, but the actual paying, advertisers felt that they were not receiving the back-up services they expect as a matter of course from the other major media, such as television and the Press.

Since Madrid there has been a flurry of research activity into outdoor advertising designed to offer some kind of estimate of the size of the audience for posters. There has also been a tightening up of inspection services into the condition of individual poster sites, and some attempt to get to grips with the problem of illegal sites, which have proliferated in recent years. This action is designed to ensure the big new advertisers that have started to use outdoor as a part of their strategy.

The main site inspection service study, by NOP, financed by

most interested parties in the industry, has just reported, indicating that 90 per cent of the sites inspected (124 per cent of the total in each region) were adequately performing the selling task advertisers were paying for. It now has to be decided whether NOP will be retained to undertake periodic surveys into the 230,000 poster sites in the country. In any case British Posters has taken the criticism to heart, and is undertaking its own continuous inspection of its 80,000 sites. It has also attempted to measure the actual audience for posters, and its first study in a major contribution, the West Midlands, suggests that three-quarters of the population are exposed to road side posters.

Outdoor advertising is not susceptible to the clean cut research data that attempts to measure the impact of advertising on television, but at least the poster interests are trying to behave like a responsible advertising medium, as indeed they should, with an annual income of over £25m. a year, and a clutch of vociferous critics. Perhaps the rush to rationalise and modernise posters, through the formation of financially viable groupings, was achieved at the expense of competition. On the selling side British Posters has had to compete with independent Poster Sales, and local independents, but on the buying side the co-operation of most major advertising agencies in financing the Poster Bureau has reduced competition.

The Poster Bureau still places around 500,000 a year but there has been some slippage in recent months. Danish Bacon, a big outdoor advertiser, has decided to use Poster Publicity as

its booking agency, and other advertisers are negotiating with Poster Media, set up last November by Joe Singer, a former director of Mills and Allen. Singer claims a turnover of £1m. and has just signed up some fairly sizeable agencies like Vernons and David Williams and Ketchum.

So there is a great deal of movement in outdoor this year. Fortunately, the changes are taking place against a fairly prosperous trading situation—posters are not suffering as much as the other media, and growth in 1975 is just about running in line with inflation. There may be a slight problem for British Posters from July 1 when it up the price of its newly selected package campaigns by almost £2,000, to £35,990 a month for 4,600 sites, but at the moment there are plenty of new advertisers: Pirelli is a recent recruit.

Other forms of outdoor are also doing well. Adshel, which places posters in bus shelters, expects to exceed £1m. in turnover this year, with more and more local authorities prepared to allow the advertisements in return for a £500 bus shelter. And Urbis, the company that provides street furniture, some of it carrying advertising, now has operations in over a dozen towns. But this week pride of place in outdoor advertising must go to British Transport Advertising which unveiled a vast canvas by Jean Michel Folon at Waterloo Station. It is claimed to be the largest modern canvas in Europe, 69 feet long by 18 feet high, and for at least the next year will be discreetly sold. Olivetti, the 50m. commuters who Waterloo—at a cost to Olivetti of around £10,000.

NEW PRODUCTS

Get organised

BY PETER KRAUSHAR, KRAUSHAR ANDREWS & EASSIE

THE organisation of a company is a crucial factor in determining its attitude to new products, especially as companies tend to be organised for existing products and so, by definition, find it difficult to cope with new ones. A number of questions on organisation were included in the recent postal questionnaire on new product activity completed by 93 out of 130 companies. Companies with Specialist New Product Development Department June 1974-April 1975

Yes	40	50
No	14	42
	54	92

Only just over half the companies researched have an NPD department. A number of companies seem to have abandoned the use of such a department and have transferred new product activity to current brand management. This is confirmed by comparisons with a similar survey in June 1974, among a smaller but very similar sample of companies, mostly packaged goods, when 40 out of 54 claimed to have such a department.

There are obvious arguments for both systems; the suggestion of some change is probably related to the statement by ten companies that they are switching the emphasis of their development to products nearer their current markets and products; in such cases it makes sense to have brand managers in charge of both current and new products in the same area. Such changes often go in cycles, however, and it is likely that some of the companies will revert to an NPD department when they find that new product activity has been sacrificed because of the ever-present operational problems of current products.

One of the main problems of a new product development department is the timing of handover to the brand marketing side, so it was particularly interesting to see when such handover normally takes place.

When Companies in the N.P.D. Department Hand Over Before test market	After test market
Before test market	17
After test market	17
After year 1 of marketing	7
After profitability has been achieved	7
Never	3
Flexible	3

The answers in the table are disappointing and confirm my belief that most companies have not seen the light. Many demand handover before test market, so the N.P.D. executive is in practice only a "paper planner" without responsibility for implementation. So often the marketing people taking over immediately change the project and blame the planner if anything goes wrong. The planner also gains little experience of translating reports into market place activity. Those who hand over after test market are in a slightly stronger position, but such practice implies the dangerous assumption that a test market has ironed out all problems.

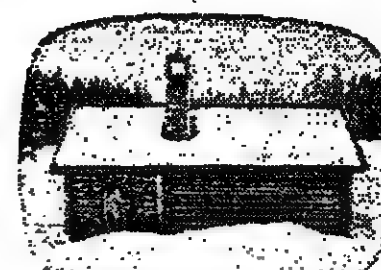
Only six out of 49 companies claim that N.P.D. hands over either never or only after achieving profitability. I believe strongly that only in such circumstances can real continuity be established between initial planning and subsequent implementation. Moreover, the planner is thus forced to be responsible for his planning—a salutary experience which encourages realistic forecasting. Such an arrangement also ensures that N.P.D. can attract high calibre executives, surely important for one of the most difficult tasks within a company.

Finally, the questionnaire asked companies about who decides any conflict on R. and D. priorities between current and new products. It is interesting that 25 companies claimed such decisions are made by the managing director, while in another 12 cases he was involved together with the marketing director or with R. and D. and N.P.D. The marketing director decided in 29 cases and was involved in such decisions in another six. Seven companies solved this problem through an NPD Committee, but hardly any left the decision to R. and D. or to NPD on its own. Such conflicts, which in practice can lead to serious problems, are obviously regarded as really important and so decided at high level.

In brief

- EXPENDITURE during April on display advertising was up 20 per cent, compared with April 1974, according to the latest MEAL estimates. A total of £46.3m. was spent at rate card costs. Gross expenditure on television was up 26 per cent, and in the Press 13 per cent.
- Spending fell in only four categories, which included tobacco and travel.
- A RANGE of French sustan products, Bergasol, is to be distributed in Britain by Chefaro Proprietaries. Bergasol is brand leader in Holland and Belgium, and number two in France.

How Lintas proved Woodflex Polyfilla is all it's cracked up to be.



"Sweden. What better place to demonstrate Polycell's amazing new filler for repairing holes in wood?"



When it's wet and cold, wood expands and Woodflex moves with it.



When it's hot and dry, Woodflex contracts with the wood, staying put even in the fiercest heat of the sauna.



Like the man said, with Woodflex Polyfilla, it's so... (SFX of steam)... simple!

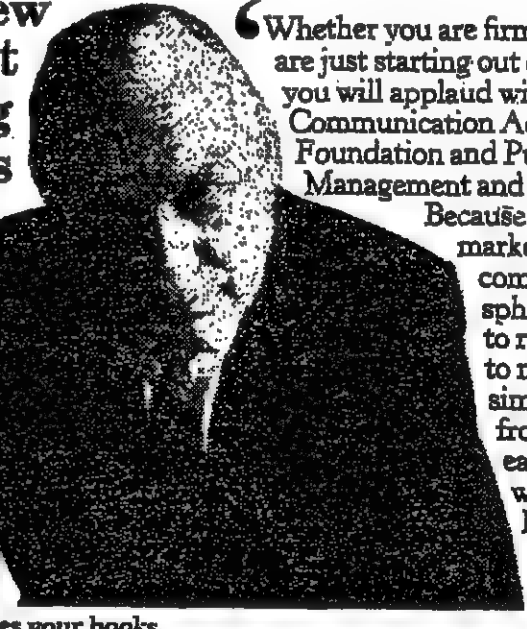
Read the commercial above. Then say to yourself, "With this one launch commercial, Lintas secured 11% of the filler market for Woodflex Polyfilla." Because that's exactly what they did. It's so... (SFX of steam)... simple when you know how.

Join Polycell at Lintas.

Call Gerald Wright on 01-583 8030

The new Management and Marketing Book Club opens up every facet of the fascinating world of business

Lord Robens, Chairman of C.A.M.



Whether you are firmly entrenched in a career or are just starting out on a course of studies, I am sure you will applaud with me the initiative of the Communication Advertising and Marketing Education Foundation and Purnell Book Services, in setting up the Management and Marketing Book Club.

Because many aspects of management and marketing are specialised, a select committee of people eminent in various spheres of activity has been established to recommend the books to be offered to members. Their brief is wide, yet simple—to select only the very best from the hundreds of books published each year. Intriguing books by people who have already made their mark.

Factual books which could change the management concepts of tomorrow. The Management and Marketing Book Club is no ordinary book club. It is one I would earnestly recommend to anyone who wishes to know more about the world in which they are living and working.

Specialist books in this field are vital reading for every manager and aspiring manager. But which books? From the hundreds published each year, how do you choose those which would serve your purpose best? As a member of the Management and Marketing Book Club the choice is made for you by a select panel of eminent business experts. You receive—at intervals of between six and eight weeks—the finest publications on a wide range of subjects within the field of management and marketing, carefully chosen by some of the most experienced men in the country. Books by business specialists, beautifully bound in matching bindings that build into a truly handsome library to grace your office or study bookshelves. But there is absolutely no obligation. You are perfectly free to return any book you wish within the 10-day approval period. Also, twice yearly, as a member, you will receive a free Club news-sheet reviewing further publications dealing with modern business trends and techniques. But for now, choose your first Club book from the splendid selection presented here. Complete the coupon below indicating your preference and post right away. Again, there is no obligation. Keep your choice only if you are entirely satisfied—otherwise return it within ten days and owe nothing. Act now. Join the Management and Marketing Book Club and keep abreast of current theories and practices in the world of business.



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Head Office Editorial & Advertisement Offices
BRACKEN HOUSE, CANNON STREET, LONDON, EC4A 3DF
Telephone Day & Night: 01-245 8000. Telegrams: Finantime, London
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Better than expected

THE ANNOUNCEMENT of volume is new being held down by the drop in industrial output—it actually fell by 64 per cent during the February/April period—while their average price is being pushed down by the sharp fall in various raw material prices and up by the depreciation of sterling. So far as exports are concerned, their volume and their average price are both now being affected to some extent by the slack state of world demand. The figures have been £289m., against an artificially low figure of £118m. in March and one of £290m. in February. The average current deficit for the past three months works out at £112m. (including a net surplus of £120m. on invisible account) against an average of £287m. in the three months preceding.

Imports and exports are unequally affected by a dock strike, since the import figures recorded for any particular month correspond roughly to the arrivals during that month while the export figures recorded last month were much more affected than exports by the strike, so far as the published trade figures are concerned: the visible deficit was therefore artificially small and the apparent improvement on the figures for February was to some extent illusory. For April, on the other hand, the published figures cover a period in which imports were affected by the strike for only one week but exports for three weeks.

Distortions It follows that, whereas the March trade balance was distorted for the better by the strike, the April balance was distorted for the worse. On that basis, the fact that the balance recorded for April is much the same as that recorded for the last "normal" month of February is undoubtedly encouraging. Although one cannot be sure until next month's figures are available, it looks as if the visible trade balance, and therefore the current account of the balance of payments, may have recovered from a temporary worsening in the final quarter of 1974 and may now be on the mend.

Even if the figures already available were undistorted, however, it would be hazardous to extrapolate from them a prediction of what may happen in a few months' time. So far as imports are concerned, their

EACH attempt since the war to solve the railway problem has succeeded for only a short while and the latest attempt looks like collapsing even more quickly. However the railwaymen's pay claim is settled, it is clear that the cost of propping up the present railway system is now escalating at a rate that, according to one Cabinet Minister, is "scary". Whatever pay increase the McCarthy tribunal recommends, British Rail will be able to go on paying its employees and providing the present scale of services only by drawing ever larger sums from the taxpayer.

The point has already been reached when the railways' earnings from their customers are insufficient to meet the weekly wage bill. Soon, the public may be paying more in subsidies than it is contributing in passenger fares.

Increased ten-fold

In other words, the gap between the costs and the earnings of the present rail system (including the profits contributed by BR's ancillary activities) has risen more than ten-fold since 1969, from barely £50m. a year to well over £500m. This is in spite of the fact that most of the capital sunk into the system, including the greater part of the large sums spent on modernisation since 1955, has been written off of British Rail's accounts.

Even though British Rail is now raising its prices as fast as it thinks the market will bear, on present trends the gap would exceed £1bn. a year well before the end of the decade. But it is most unlikely that "present trends" will be allowed to continue. The public's patience with the present set-up—or rather that of Ministers and MPs—is likely to snap long before then. A subsidy of £1bn. a year, or anything like that amount, seems a ridiculous sum to pay in order to maintain a range of railway services which too few people want to use. Rather than pay out that amount for the present railway system, most people would probably think it more sensible to be asked to contribute to a smaller railway system and many might prefer this option even if it eventually meant reducing British Rail to a rump of inter-city, commuter and freight train services.

This is of course on the assumption that the present subsidy bill is no higher than it used to be, that British Rail is using its resources as efficiently as can reasonably be expected. It also assumes that the two most obvious objections against major retrenchment can be discounted. The first objection stems from British Rail's argument, which two successive

governments have apparently accepted, that any substantially smaller railway system would require even greater financial support than the present one. The second objection is based upon the claim that rail transport has environmental and energy conservation advantages compared with other modes. Each of these assumptions needs to be examined.

British Rail's case for retaining broadly the present scale of rail services may at first seem formidable. It readily acknowledges that some savings could always be made by cutting out the fringe of hopeless loss-makers. But BR claims that the savings would be relatively marginal and is firmly convinced, as a result of some major studies which it conducted at the Government's request in 1971-73, that not only would major retrenchment forfeit more revenue than it would have in costs but that nowhere within the present rail system is there a core of basically profitable services which could be run at a profit or fairly modest loss if the remaining services were stripped away. The BR planners also argue that "very high costs would be incurred in the course of the transition, notably because of redundancy payments and the time-lags in cost escape-ment."

Economist's view

This latter point presumably would partly depend upon the period over which a programme of retrenchment was extended. But, according to Mr. Stewart Joy, a former chief economist at British Rail, the main BR argument, if true, must make it unique among railways. "For it suggests that the long run elasticity of BR's costs is lower than that shown by statistical studies for other rail systems."

Mr. Joy goes on to suggest in his book that part of the answer may be that larger railway systems are more difficult to manage than smaller ones. This has been evident in the U.S. Bigger railways, he says, "seem to find it more difficult to use their clerical and managerial labour to the best effect" and as a result they "need a disproportionately larger administrative staff than small ones." He points out that the reduction in BR activity since Beeching has not been accompanied by a corresponding reduction in its administrative tail. General administrative expenses have risen from 10 per cent of total railway working costs in 1963 to 15 per cent in 1970 (and 17½ per cent in 1973).

A related point, according to Mr. Joy, is BR's obsession with the notion of a total system. Because so large a proportion of BR's total costs stem from track and signalling which are shared by all its services, it is

unable (or unwilling) to what it could service, from its future earnings, after grant payments. But British Rail's attitude was that the cash generated by the business, including asset sales, was insufficient to finance necessary investments.

More recently, British Rail has come to justify the case for fixing this gap, and its case for the "necessary railway" on the additional grounds that such a policy would be desirable environmentally (and, now, for energy conservation purposes). There are three possible counter-arguments to this particular argument like a thread through most of First, are the benefits worth

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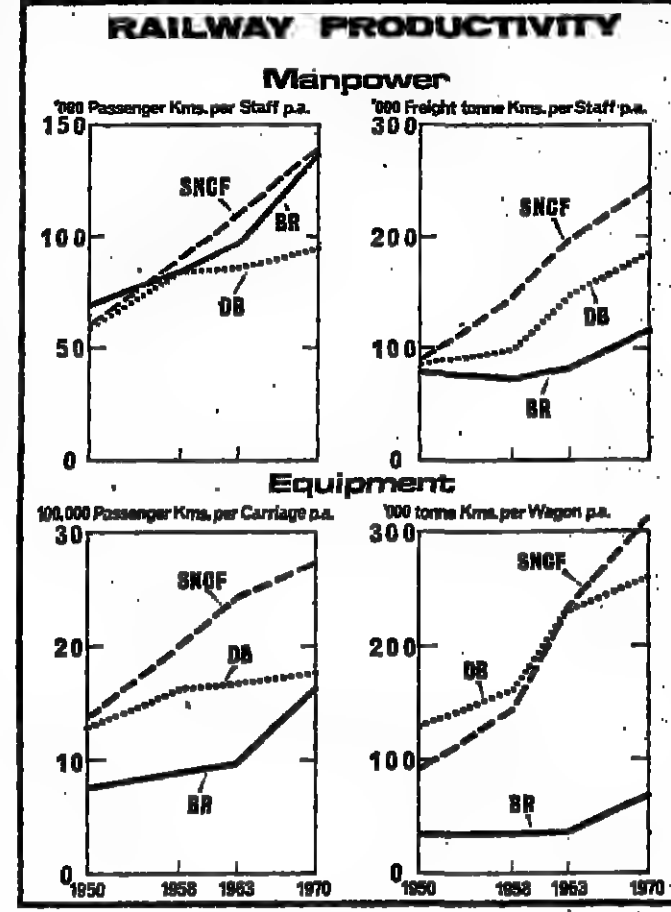
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system take, given the relatively small number of access points (even assuming more private sidings are built with the help of public money), the relatively small size of consignments and the relatively short average haul required—in this compact island, without the environmental disadvantages weighing the benefits? Since most rail freight hauls involve a road journey at one or both ends, rail access points tend to be major generators of road traffic. Moreover, a century ago there was as-much opposition to railway building on environmental grounds as there is now to road and motorway building.

The argument about rail efficiency is similarly not all one way: after all, the people likely to know the best way to run a railway are the railwaymen. Those who attempt to compare British Rail's performance with comparable railway systems abroad will run into quite valid objections as to why this kind of comparison is not as easy as it might first appear. Overall comparisons of output per head overlook the many differences between the activities and circumstances surrounding national railway systems. Some try to build and repair most of their own equipment, or discourage privately-owned rolling stock: some operate in a market where road haulage is subject to highly dirigiste controls. Others operate in countries offering much longer freight hauls, a faster overall growth rate, or—on the other hand—more competitive inland waterway systems.

For all these reasons, one cannot make any reliable comparisons between British Rail's overall productivity and that of, say, the French (SNCF) or West German (DB) national railways. But there may well be something to be learnt from the relative rate at which each of these systems has been able to improve its record over the years. As the chart indicates, the improvement in the utilisation of manpower and equipment by BR's passenger services since the 1950s does not compare all that unfavourably with French and West German performance over the same period. But this does not apply to all in the case of the freight services.

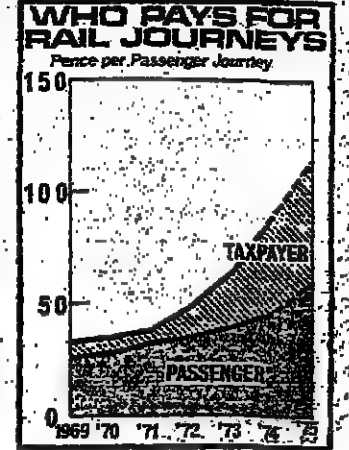
There ought to be no difficulty in ensuring that energy costs are fully reflected in the cost of rival transport modes. Environmental and other social costs are more difficult to measure and allocate, and this will remain true for many years yet. But the present arrangement, whereby the railways get their capital largely for free and road transport pays many times more in taxation than the internal costs of the track it uses, could well represent a rough-and-ready form of justice.

In any case, how much more freight traffic could the rail

plung and road carriers the chance of moving large tonnages of coke, coal, iron, steel, and other heavy goods. How long is BR management going to tolerate its new TOP computer system of controlling wagon-load traffic being flouted by certain yard foremen who refuse to have anything to do with it (as is now happening)? Is it wise to go on giving priority to hourly or half-hourly inter-city services (some of which may be little used) at a time when the freight service is short of capacity? (Is it because the passenger losses are subsidised and freight is not? Was it sensible to turn down that offer of private investment in attractive terms, wagon building at a time when capital funds are restricted?)

Some of these questions are unfair. Others may have easy answers. But even the who are benevolently disposed towards British Rail feel more could be done both to improve efficiency and to vince the public of this. Improved efficiency would reduce the subsidy bill perhaps save off the need for major retrenchment. As Sidney Weighell, the M.C. McCarthy tribunal last week, is up to the public, through Parliament and the Government, to decide whether a railway system is needed. One BR gives a clear lead, we must soon decide we can no longer afford the present one.

*The Train That Ran Away
Tom Allan



MEN AND MATTERS

Paul Hatfield moves to demolish

If you are not keen on the way the City of London looks nowadays, ponder on the Goodman Price company, which for 120 years has done most of the really noticeable pulling-down of chunks of the Square Mile.

Business has slackened off in the last couple of difficult years, though profits have not suffered, claims 30-year-old Paul Hatfield, a finance and property man who has bought privately-owned Goodman Price for probably some £500,000 and talks proudly of the demolition record.

GP took care of the old London Bridge, the former Stock Exchange, and just over the river at Waterloo the once-familiar Shot Tower to name just a few tasks. One really big job in years gone by was the demolition of all the buildings within the perimeter wall of the main Bank of England, which took GP from 1926 to 1934.

GP, until now under the control of the third generation of Prices, also has excavation, plant hire and haulage interests. Doing most of its business in the City, the company was based originally in Queen Victoria Street, but came the Blackfriars Underpass project a couple of years ago, GP's work included the demolition of its own former head office, subsequently transferred to Hackney in East London.

Hatfield was working as a shop assistant for tailors Hector Powe when he took to selling second mortgages as an evening sideline. Impressed with the money-making prospects of finance, he took a job with Lombard North Central. From there, he spent six months with First National Finance Cor-

poration before setting up Crestbrook Securities with 33-year-old Michael Richardson. That is a property investment company: "We concentrate," explains Hatfield, "on difficult planning situations."

The aim was that Crestbrook should provide the cash flow to buy Goodman Price. Fortunately, as Hatfield says, "there is still a lot of work in the City" to cushion the company against recession, and there is the next generation of demolitions to think about. John Price, technical director, whose father Ralph is sharing the managing directorship with Hatfield, is off to the U.S. next month to learn about the art of imploding high-rise buildings.

Still some cheer

The great champagne court case may not yet be over, with Showers declaring yesterday his intention to appeal subject to counsel's final opinion. H. P. Bulmer, the other U.K. group involved, said its lawyers were still studying Tuesday's judgment. One irony is that actual champagne counts a fair bit in the corporate prosperity of both. Showers is part of Allied Breweries, which imports champagne through its Grants of St. James's subsidiary. Bulmer's Dent and Reuss subsidiary has the sole licence here for Pol Roger, Winston Churchill's favourite drink (he named a racehorse after it).

I think you ought to have one other deathless piece of information about champagne. Ensuring that the traditional bottle strikes the side of a ship about to be launched, and having it shatter at the right moment, is a tricky business. Dr. when it bought nationalised Robert Hurst, director of the British Gas's 32.6 per cent stake in the company. Then

Association, reports that three major Tyne yards each has a craftsman who knows exactly where to make a diamond scratch on the bottle to guarantee breakage at the moment of impact.



State complaints

Freddie Wood, chairman of Croda International, reckons there is "an element of paranoia developing round there." Well, perhaps it is a little understandable. Midland-Yorkshire Holdings, the Warley-based chemical group, is busy fighting off an unwelcome £8.1m. takeover bid from Croda, the management being aided and abetted by an "enthusiastic employees' committee headed by Don Wiltshire, the personnel manager."

Croda got off to a flying start when it bought nationalised British Gas's 32.6 per cent stake in the company. Then

came news that Coal Products, part of the National Coal Board, has decided to sell to Croda Wiltshire. "Don't think I'm a management stooge," he says, pointing out his appointment was proposed and seconded by trade union representatives — claims the Coal Products stake was 5.4 per cent. Having been rebuffed by the Government on the possibility of a Monopolies Commission inquiry, the employees have begun to feel themselves under pressure from the State sector of industry. Wiltshire wonders irreverently whether the relatively insignificant situation of Midland-Yorkshire was a subject for debate when the nationalised industry chiefs, including Wood (part-time chairman of National Bus) got together earlier this week.

Hardly. But Wiltshire is incensed enough to have fired off a string of protesting letters to leading trade unionists, particularly Len Murray and Joe Gormley, as well as another to Sir Derek Ezra, chairman of NCB, demanding an explanation. Wiltshire reports that some unions are promising to put research officers on the case. One further loyalty test remains: Wiltshire claims British Steel Corporation has an 0.9 per cent shareholding, and there is no indication yet which way that will be voted!

Forgetful

Japanese National Railways' passengers, besides leaving behind an average of Yen 5.3m. (£79,000) in cash each day on the trains, forgot in the year to March 1974, 441,000 umbrellas, 396,000 articles of clothing, 72 artificial teeth and seven boxes containing human ashes.

Observer

The FAMOUS GROUSE SCOTCH WHISKY

Quality in an age of change

Your first sip of Famous Grouse whisky will tell you why it costs a little more than its rivals. We scarcely need to spell out the ancient pedigree of this mellow, balanced blend—for here is bottled history. Enough to say that Famous Grouse whisky is the cumulative creation of one distinguished family who have been blending fine whiskies since 1800. So call it taste, discernment, what you will, this is the whisky for you.



Matthew Glegg & Son Ltd., Perth, Scotland. Established 1800. Sole Distributors for England, Wales, I.O.M., Dringdale & Co. Ltd., 29 Abchurch Lane, London EC4A 3DF.

Handwritten text in a box: "مكاتب الانباء"

Defects of the political market place

THERE IS currently a great deal of discussion of the defects of the market system and the pros and cons of various kinds of intervention. A provisional summary of the state of the debate is that markets work badly, but that State intervention works even worse.

The present feeling of the national malaise suggests that it is time to shift attention away from the commercial market to another sort of market: the political market. This may seem a cynical attitude to those brought up on the traditional theory of democracy, in which politicians were expected to express and implement the popular will.

A little late

But it is a little late to express shock at the notion. It is nearly 30 years since the Austrian-American economist, Joseph Schumpeter, exploded the notion of a popular will and showed how it was much easier to make sense of the political process—the tendency of party policies to resemble each other more than particular candidates would like, the U-turns, the role of party leaders, and many other features—if parties were regarded as rival teams competing for votes, just as rival commercial firms compete for sales. The tendency of rival brands to incorporate each other's main features is well known in both the commercial and the political markets.

The political market place has many defects, as Schumpeter was well aware. But political competition for votes is a good deal better than the alternative of relentlessly pursuing the ideologies or group interests of party zealots. A large amount of survey research has shown that voters do not have the linked

is the only feasible alternative. Thus Labour can count on being in office a fair share of the time and this gives Labour activists of all shades a say in policy out of all proportion to their support among the electorate.

It is a well-known political adage that governments are more afraid of their own back-benchers than of the Opposition, although this is truer of Labour administrations than Conservative ones. The result is that

would be taken for granted. There is an element of this on the Conservative Party side when rational arguments are brushed aside by invocations of a supposed Tory tradition, but on the whole the Conservatives are a more Schumpeterian party. Whatever its other disadvantages, electoral reform would probably end this extremely inward-looking aspect of our political parties at a stroke. Under proportional representa-

tions of the parties themselves — is itself subject to endemic and growing weaknesses. I described these fully in an article on "The Economic Contradictions of Democracy" in the April *British Journal of Political Science* and can summarise them only briefly here.

The two principal ones are the generation of excessive expectations among voters and the difficulty of the system in dealing with rival coercive groups,

learn rather than the generation of excessive expectations through the political process. But the two are very closely related. Excessive expectations in the final reflection in union behaviour as well as in the polling booths. Moreover, the need to be re-elected, as well as the traditional (and very necessary) constraints on the use of force prevent governments from tackling group power either by abandoning the full employment commitment or by dealing effectively with union monopoly power.

more of the main parties with a vested interest in denigrating everything that goes on in the country for the half of the time that it is not in power.

Massacred

The effects of political reform on the union problem are more uncertain. But to the extent that public opinion does play a part in determining union behaviour, a government containing, or supported by, a broad political base would be more strongly placed than a conventional party regime. A separate political party based only on the unions and the Left might well emerge from a political realignment; but such a party would probably be massacred at the polls as the Labour Party was (somewhat unjustly) in 1931 when Ramsay MacDonald deserted it to form a National Government.

The main reservation about electoral reform or coalition governments is that they would tend to enshrine the conventional wisdom of the "centre", whose record inspires anything but confidence. One has only to think of the prolonged obsession with the "special relationship" with the U.S., support for American involvement in Vietnam, the determination to stay "East of Suez", the decades of devotion to the sterling area and the sterling exchange rate, the sanctity of official secrecy to cover up ineptitude in high places, and the long series of prestige projects culminating in Concorde.

Moreover, would not any Government based on a regrouping of parties be likely to go in for just those wishful thinking establishment policies criticised in this column, such

as long-term incomes policies, monetary boards, excessive monetary and fiscal expansion in the supposed interest of full employment, price controls to buy union good will, artificial pegging of exchange rates, and the rest of the litany.

This does raise the question of whether it is more important to stop certain very clear evils, such as wholesale collectivisation and denial of consumer choice in education and health, and tax policies based on envy; or whether it is more important to work and wait for a Government committed to making a clean break with past misguided policies.

This is not all. The social market policies, which are the main alternative to fashionable interventionism, would not work without a prospect of continuity and stability. An announced money supply policy would not carry conviction if it became a political football. It would not be possible to revive a market in rented housing if draconian controls were expected after the next election.

Outflanked

There are other aspects. The alteration of conventional party governments has done nothing to stem the tide of misplaced interventionism. Those of us who, for whatever reason, are sceptical of mainstream political wisdom would do better to rely on argument and the lesson of events rather than on the delusive hope of capturing the citadel of one of the main parties.

1 See *Capitalism, Socialism and Democracy*, 4th (posthumous) edition, Alfred A. Knopf, 1965.
2 Published by the Cambridge University Press.

'It is bad enough that a 51 per cent majority should attempt to make the irreversible changes of which the Labour manifesto spoke. To have them made by a minority within a minority really is too much.'

Partisan

Like all good theories, the competitive political model is an oversimplification. British parties are partly engaged in bidding for public favour and partly in attempting to impose partisan beliefs. It is a defect of contemporary British democracy that it does not even live up to the competitive model, and that the partisan element is too strong. This is particularly true of the Labour Party. One of its troubles is that its leaders are in a sense too sincerely wedded to certain time-honoured beliefs to adapt to changing events and ideas.

They are able to get away with this because of an electoral system heavily biased in favour of the two main parties. This means that, whenever the electorate is tired of Conservative rule, dislikes particular Tory leaders, or simply wants a change, a Labour Government

too many Labour leaders have lived their political life in a peculiarly United world. Labour "moderates" such as Mr. Denis Healey or Mr. Anthony Crosland are much admired for standing up to the Left. But a perusal of their writings and speeches suggests that they think they can do so best by accepting its goals and values and asserting that "moderate" policies will achieve them more effectively.

At a stroke

Even when I was a habitual Labour voter, I used to feel uncomfortable at seeing arguments in Mr. Crosland's books beginning: "As socialists..." I never liked the assumption that the only people worth arguing with were the Tribune Group and that the rest of us

tion, it would be rare for a single party to be able to rule on its own. Whether there were a formal coalition or a minority Government depending on shifting alliances in the Commons, the effective political dialogue would be across parties as well as within them. It is bad enough that a 51 per cent majority should attempt to make the "irreversible changes" of which the Labour manifesto spoke. To have them made by a minority within a minority — because the electorate judged the last Conservative Government to be wanting — really is too much; and electoral reform would put an end to that.

This does not, however, clinch the case for either electoral reform or coalition. The normal working of the competitive political market place — even without the inward-looking compli-

of which the unions are at present the main example. In the commercial market place, claims that a certain kind of alcoholic spirit or underwear will bring the drinker or wearer untold virility, are soon subject to the harsh test of personal experience. But in the political market place the voter has no such personal yardstick against which to judge rival claims for costless improvement in the management of our affairs; and no party dare be left behind in the auction. Voters can and do combine cynicism about politicians with excessive attribution of blame for what goes wrong.

Unions

I have found, when presenting this thesis, that people tend to concentrate on the union prob-

Letters to the Editor

Legislative drafting

From Dorothy Little.

Sir,—From a brief acquaintance with the newly published *Report* (May 8) on encouragement is to be had from its recommendations towards simplicity and clarity in statute law. Amid the turgid flood of ill-considered legislation coming from Parliament, clarity and simplicity are more than ever to be desired.

The committee stated early (Page 3, 1.10) and in statutory fashion that "little can be done to improve the quality of legislation unless those concerned in the process are willing to modify some of their most cherished habits." This is near the heart of the matter.

The 121 conclusions and recommendations contain some common-sense proposals dealing with the use of short sentences and punctuation (18, 17, 18); the use of statements of principle (13), and they stress the need for established law school in the United Kingdom offers a course on legislative drafting. How amazing! Experience is vital but much help could be given by teaching. This is an important deficiency in a system of legal education and one which should be made good with urgency.

It is the first recommendation in the report (Page 149, 1). Fortunately some educational institutions abroad have already seen the need to give attention to study and teaching in this neglected field. Not surprisingly considering the volume of original work on legal matters coming from Canada at present, one of its universities, Ottawa, provides one of the best known established courses. (I understand that a one-year specialised course leads to an LL.M. degree.)

The need for legal draftsmen in the Caribbean recently was so great that the new Norman Manley Law School in Kingston, Jamaica, invited a visiting professor (Professor Uri Yadin from the University of Jerusalem) to conduct an intensive course for its first qualifying students, and by next year will have a qualified tutor appointed to its staff and a permanent course ready. A legislative drafting course is also planned for the new Sir Hugh Wooding Law School in Trinidad.

Our need is similar. I hope we shall meet it with similarly constructive action.

Dorothy M. Little.
34, Mansions Road, Edinburgh.

Selby coal mine

From Mrs. J. Blakeney.

Sir,—You refer (May 12) to the "public inquiry" into the Selby coal mine. It seems a misnomer as you point out that much of the stability in our political structure

argument is carried out in back rooms where the public is not admitted. Even where discussion is in the public hall it is often difficult to follow as content and reference is made to documents not available to the public. You state that after back-room talks the shafts were repositioned to everyone's satisfaction. Obviously everyone cannot be consulted individually, but not even the landowners concerned were questioned. I can assure you that there is a great deal of local opposition to each of the proposed sites. The "everyone" you refer to should have read the "authorities" as it certainly does not include the ordinary people.

I. G. Blakey.
Bournecliffe Hall,
South, Duffield,
Selby, Yorkshire.

Electoral reform

From Mr. B. Lewis.

Sir,—While agreeing with David Watt (May 9) that much of the present crisis is due to the quality of the men and women we have allowed to emerge at the top of our political system, I cannot accept his somewhat abstract dismissal of proportional representation.

It is of course possible that in some circumstances proportional representation merely aggravates the deep divisions that already exist. But this does not appear to be the case in the U.K. where no party winning an election since 1945 has received a majority of the votes; indeed the present Government only received 29 per cent of the votes of those entitled to vote.

To pretend therefore that we have a democratic system when 70 per cent of the electorate are either neutral or against the government is an example of those political special pleading, only found in the case of the Liberals, who obtained 18 per cent of the votes but 2 per cent of Parliamentary seats, are at a loss to know how to contribute to the well-being of the nation in a democratic manner.

The old argument that our two-party system and unwritten constitution work is no longer true, and it seems quite possible that a change in the voting method now employed to proportional representation (or the transferable vote) would involve that very substantial part of the electorate that is permanently or periodically disenfranchised.

Indeed what is the name for a country that deliberately suppresses the democratic right of large minorities to be represented at the seat of government?

B. A. Lewis.
53, Maglock Way,
New Malden, Surrey.

Liberals in

From the Hon. Treasurer,
Peterborough Division Liberal Association.

Sir,—Mr. G. R. Clarke's analysis (May 12) of the structure of the Labour Party is incorrect. It is a coalition of social democrats, socialists and quasi-socialists. The Conservatives are similarly composed of right-wing groups.

Brave director needed

From Mr. C. King.

Sir,—Governments complain that industry does not invest enough. Industry replies that it is government's job to produce an environment where (a) it can invest—that is, has the money or can get it, and (b) it is encouraged to do so—that is, it can see sense in doing it.

Imagine the finance director of a medium-sized company considering an investment of £100,000 in plant and considering alternative uses of those funds. In your *Actuary's Index* of May 9 you show the yield on preference shares at 15 per cent. Since tax deducted at source can be offset against tax deducted on dividends paid, dividends are worth the full 16 per cent to a company preference shareholder.

Moreover, because dividends are paid out of profits after paying corporation tax they don't suffer a further tax in company's hands. The company would get the full benefit of £16,000 on a £100,000 investment.

If the company, however, invests in plant it has to produce a profit of £33,333 to leave £16,000 after tax. Furthermore, it could probably only invest, say, £35,000 in plant because it must finance work in progress and stock for that plant, and debtors resulting from the sales of finished goods.

Industrialists can say whether an investment in plant can produce nearly 100 per cent per annum return in the business environment that governments have over the last 20 years have left us. For myself, I think that the finance director would have to be brave to support the plant investment.

C. King.
3, The Regents,
Norfolk Road,
Edgbaston, Birmingham.

British Steel manpower

From Mr. A. Brewer.

Sir,—It appears to me that there is some merit on both sides of the argument concerning overmanning that has arisen in the British Steel Corporation as employees why the achieving of this object requires some form of integration with the state system. It is a responsibility that many already accept willingly.

organisation without redundancies or serious reductions in the working week. Mr. Anthony Wedgwood Benn cannot accept a massive increase in unemployment, especially where this will also correspond to areas with existing high figures.

Could it not be that BSC should continue to employ most of its workforce in stockpiling very large quantities in readiness for an upturn in the market which, if 1974 was anything to go by, will produce massive shortages. The only long-term cure for this is investment of the magnitude envisaged by Sir Monty, and consequential closures of old and obsolete plant.

Liberal Party finances are indeed poor but this is not, and never will be, a reason to betray 6m. voters and give up our cause!

W. E. Lyon.
25, Gilmour Road,
Helsington, Peterborough.

Social Security Bill

From The Chairman,
Harris Graham and Partners.

Sir,—Mr. Smee suggests (May 5) that the integration of pension scheme and social security benefits is undesirable because employees have difficulty in understanding the principle. Undoubtedly, the most simple pension schemes are those that ignore state benefits altogether. The trouble is that as the state system expands, such schemes produce the wrong pattern of overall benefits. State schemes are improved primarily to help those who have little or no other provision, and the extension of the full improvements to those who already are in high level private schemes would be a serious misuse of resources. It would, in current conditions, be particularly unfair to the very large number of existing pensioners who are suffering severely from the effects of inflation and who should have first claim on any additional resources that can be made available.

In the design of pension schemes a balance has to be struck between the need for simplicity and the need to deploy the available resources fairly and efficiently. Undoubtedly it makes life easier if all the emphasis is on simplicity. Many would consider, however, that fairness should be the primary objective, and that one of the main responsibilities should be to tackle the job of explaining to employees why the achieving of this object requires some form of integration with the state system. It is a responsibility that many already accept willingly.

Robert Thomas.
26, Old Queen Street,
Westminster, S.W.1.

Local authority spending

From Sir Robert Thomas,
Chairman, Association of Metropolitan Authorities.

Sir,—Your centre page article (May 7) states that "local authority associations accept that the (real) increase in spending will be nearer 6.8 per cent than the target 4.1 per cent." This association accepts no such statement; nor without far more information than is now available is it possible to assess the real growth for 1973/74.

I would further submit that your article is deficient in not stating the extent of public pressures over many years for local government to provide an endless supply of additional and more highly developed services.

Robert Thomas.
26, Old Queen Street,
Westminster, S.W.1.

More capital-less labour

From Mr. M. Greener.

Sir,—Your headline of May 7 concerning management claims of overmanning at British Leyland, when added to the recent comment of Sir Monty Finniston on a similar problem at BSC, puts the finger not only on the basic economic contradiction in the present organisation of industry but also on Mr. Wedgwood Benn himself.

Mr. Benn may or may not be a convinced and dedicated socialist, his attitudes to industry suggest that he wishes to be thought so, but he must not attempt this absurd antic of running with the hare and hunting with the hounds. One might suppose him to be familiar with the dicta of Marx and Engels in 1948, or at least with the less violent writings of Mr. C. H. Douglas in 1925. Both sources point out unequivocally that the Western industrial system must logically collapse in as much as it is, by its nature, geared to increasing unemployment. More intensive, and extensive, use of capital must mean less use of labour and therefore in fighting BSC and Leyland on this matter, Mr. Benn effectively denies everything that he might be supposed to stand for.

He may have the qualms of conscience to press, in the face of great opposition, the claim for over-increasing public ownership of the means of production but he shows considerable cowardice in refusing to admit to the trade unions publicly that they cannot have full employment at the same time. In this he is putting his public image before his private beliefs and, if he persists in so doing then his own fall may be matched by that of his country. It is because we, as a nation, cannot afford to fall now, more than at any other time in our history, that we cannot afford Mr. Benn.

Michael Greener.
8, Romilly Park, Barry,
Glam.

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Robert Thomas.
26, Old Queen Street,
Westminster, S.W.1.

PARLIAMENTARY BUSINESS

House of Commons: Finance (No. 2 Bill) Committee; Family Income Supplements (Computation) Regulations.
House of Lords: Nursing Homes Bill, committee on recommendation; Scottish Development Agency (No. 2) Bill, second reading; Welsh Development Agency (No. 2) Bill, second reading.

COMPANY RESULTS
Boots (full year).
Dunlop Holdings (full year).
IDS Group (full year).
"Shell" Transport and Trading (first quarter).

To-day's Events

Wood Hall Trust (half year).

COMPANY MEETINGS
Anglo-Swiss, West Drayton, 3.15.
Associated Portland Cement, 4.30.
Crosville House, Park Lane, W., 11.30.
Barton, Sutton Coldfield, 12.30.
Bibby (J.), Liverpool, 3.
Bifurcated Engineering, Aylesbury, Bucks., 12.
Clay (Richard), Waldorf Hotel, W.C. 12.15.
Horizon Midlands, Birmingham, 2.15.

Lex Service, 5, Burlington Gardens, W., 12.
Manchester Liners, Manchester, 12.30.

Mollins, 2, Evelyn St. S.E., 11.
Offex, Offex House, Stephen St., W., 11.
"Shell" Transport and Trading, Shell Centre, 11.

Spong, Basildon, 11.30.
Whitley (George M.), 20, Aldermanbury, E.C. 3.
Wilkes (James), Wolverhampton, 2.30.
Wolstenholme Bronze Powders, Bolton, 12.
Yorkshire Chemicals, Leeds, 12.

MEMO TO THE CHAIRMAN

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Allied Irish Banks growth—£10.8m. rights

WITH THEIR preliminary statement of results for the year to March 31, 1975, which shows an increase in taxable profits (after a £1.4m. special provision against advances) from £12.2m. to £15m., the directors of Allied Irish Banks announce a rights issue of £11.08m. 10 per cent. Convertible Unsecured Subordinated Loan stock 1985 to raise about £10.8m., after expenses.

A "satisfactory" profit improvement was indicated by the directors last October—the first half figure was up from £3.46m. to £7.51m.

Earnings per 25p share for the year show an advance from 14.3p to 17.8p. A final dividend of 15p per cent., less tax, lifts the total from equal to 19.1p per cent., adjusting for a scrip, to 23 p. cent.

Group profit before tax comprises the parent bank £11.91m. (£10.17m.), subsidiary companies £2.96m. (£1.89m.) and associates £58,000 (£134,000).

A change in an accounting policy in the parent bank has necessitated an adjustment to the 1973-74 published figures. This adds £16,000 to profit before tax (£81,000 after tax) for 1973-74 but is solely for comparative purposes and does not affect previously reported revenue reserves.

The loan stock issue, which is being made with a view to broadening the equity and capital base of the bank, is offered to shareholders on the basis of £1 for every four shares held on May 2, fractions of stock being disregarded.

The subscription price of £100 per cent. will be payable as to £25 per cent. on acceptance on or before June 11 and the balance on or before July 9. Provisional allotment letters will be posted on May 21 and dealings (full paid) are expected to commence the following day.

Holders of stock will be entitled, on giving notice in July in any of the years 1977 to 1985 inclusive, to convert on July 31, all or part of their holdings into fully paid shares of 25p at the rate of 83 shares for each £100 stock.

HIGHLIGHTS

British Leyland's half-year results reveal an increased pre-tax loss to £19.8m.; however, the overall picture is considerably worsened by an exceptional write-off of £39.3m. which reflects the closure of the manufacturing facilities in Spain. Lex also discusses the Government injection of £15m. in Ferranti in return for 62 per cent. of the equity and 50 per cent. of the voting rights. General Accident and Royal both report first-quarter figures; GA has dropped back against a reasonable comparable period, while Royal has improved against a relatively poor quarter in 1974. In both cases, there have been increases in the underwriting losses in North America, an improvement in the Australian underwriting experience and a slowdown in the growth of investment income. Elsewhere, Dupont shows profits a third ahead of the previous year and also announces a rights issue to raise £2.8m. Allied Irish Banks, too, is raising £10.8m. Other prelims come from Readicut, Head Wrightson, Alfred Marks and Fidelity—all with lower profits, and Deritend, John Folkes Hefo with increases.

change, and with the middle market quotation of 113p on the Stock Exchange, London, on May 12.

Pannure Gordon and Co., Simon and Coates, Butler and Briscoe, and J. and E. Davy, stockbrokers, have underwritten the issue.

comment

The Convertible rights issue by Allied Irish Banks comes just over a year after the very similar £10.25m. issue of subordinated Convertible by Bank of Ireland. It is in line with the worldwide trend for banks to raise new capital to improve their balance sheet ratios. In AIB's case the move will add roughly a point to the ratio of shareholders' funds to deposits which stood at 5.4 per cent. according to the most recent consolidated balance sheet (for last September 30). Meanwhile, profits have fulfilled the half-time forecast of a satisfactory improvement in the second six months, rising 28 per cent. compared with October-March 1973-74, despite the latest period's special bad debt provisions.

Jones Grp. jumps £171,000

TAXABLE PROFITS of the Dublin-based Jones Group expanded from £786,000 to £957,000 in 1974, on a turnover of £7.83m., against £523m.

Earnings per 10p share are stated to be up from 4.06p to 4.56p; and the dividend is lifted from 3.1p to 4p gross, with a final 5p.

After tax of £477,000 (£384,000) and minorities £7,000 (£14,000), the profit available was £463,000 (£368,000).

Members are told that there is a substantial volume of business on hand and they are satisfied.

Deritend upsurge to £1.66m.

THE IMPROVEMENT in profit indicated by Deritend Stamping turns out to be from £1.04m. to £1.66m. for the year to February 28, 1975, after £740,000, against £329,000 for the first half. Sales for the year expanded from £13m. to £18.08m.

Stated earnings per 50p share increased from 20.1p to 32p, and the dividend is stepped up from 1p to 7.5p net with a final 4.8p.

The directors report that a reasonable start has been made to the current year but prospects, in line with industries generally, are uncertain.

Trading conditions were particularly buoyant for Deritend during 1974-75, and pre-tax profits shot up by 80 per cent. after a 73 per cent. increase at the interim stage. However, Deritend may have run out of steam and a far more modest performance looks likely this year. The order intake is beginning to slacken off and there are now two companies on the list working. The group's biggest single customer is British Leyland, and although Deritend's products are aimed at the heavier truck and bus production, future demand is uncertain. Meanwhile,

During the year lack of orders for tunnel segments resulted in suspension of production at the Iron Foundry. Head Wrightson (Australia) went into liquidation. Trading losses of these companies are shown separately. Other amounts are included in extraordinary items.

The interest charge has increased due to high rates and a higher short term borrowing particularly in the middle of the year.

Shareholders of Head Wrightson must be relieved to see that net worth is intact at £9.7m. after an attributable loss of £820,000 in the first half. In addition,

the group is far below borrowing limits of £2.46m.; by February, 1975 the overdraft had reached £582,000 against £421,000 the year before, and £750,000 last August, while shareholders' funds are over £4m. At 120p, the yield of 10.1 per cent. is covered 4.3 times.

Head Wrightson recovery

AFTER REPORTING a loss of £1.42m. at half way—struck after exceptional provisions of £1.83m. (£482,000)—against a profit of £431,000, general engineers, Head Wrightson, now announce a profit of £1.66m. for the year ended January 31, 1975, amounting to £302,000 compared with £117m. Earnings per 25p share are given at 11.3p (5.76p). A final dividend of 1.125p net, there was no interim—compared with last year's total of 2.246023p.

The directors state that with the exception of steel stockholding the group has excellent order books and despite the stockholding downturn has made a record start to the current year.

The group is now trading well within the limits available to it and has financed a "significant" increased turnover with no material change in borrowing.

Group turnover 1974/75 1973/74
2,900 2,500
Trading profit 2,575 2,343
Manufacturing 536 578
Machinery 378 372
Steel Foundry & Forge 177 177
Stockholdings 1,125 874
Overseas 78 34
Except costs less other income 618 337
Wrightson (Australia) 1,192 983
Interest 583 372
Leasing 285 1,185
Investment Income 17 4
Profit before tax 1,844 1,712
Tax 184 317
Net profit 1,660 1,395
Extraordinary dividends 112 112
Dividends 187 321

Related to the Iron Foundry, Head Wrightson (Australia) and amounts written off nuclear investments and goodwill.

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DIVIDENDS ANNOUNCED

Company	Current payment	Date of payment	Corresponding div.	Total for year	Total last year
West Bromwich Spring	0.89	Aug. 15	0.83	0.91	0.84
John Folkes	0.73(c)	Aug. 15	0.66	1.02	0.89
Head Wrightson	1.12	July 15	1.53	1.12	2.25
Alfred Marks	1.58	June 17	1.58	3.2	3.03
Readicut	0.73	July 21	0.66	1.04	0.98
Brit-Borneo Pet.	3.3	July 10	3.03	5.04	4.94
NSS Newscasts	0.54	July 8	0.40	—	1.58
Deritend Stamping	4.8	July 9	4.88	7.6	7.0
Alfred Marks	1.58	July 2	1.25	26	19.17
External Trust	1.45	July 4	1.05	2.7	2.1
Dupont	1.89	June 18	1.73	3.33	3.11
North Midland Const. Int.	0.45	—	0.4	—	1.0
Bainbridge Brothers	0.88	July 2	0.88	1.4	1.4
Transatlantic & Gen. Inv.	1.45	July 4	1.17	2.7	2.06
Scottish Heritable Trust	0.79	—	0.7	1.49	1.35
Sheffield Brick	1.86	July 1	1.8	2.71	2.5
London Prudential Inv.	1.06	July 17	1.0	1.89	1.7

Dividends shown pence per share net except where otherwise stated. Equivalent after allowing for scrip issue. (a) Percentage gross. Increased by rights and/or acquisition issues. (b) Percentage net. (c) Comprising: second interim 0.367056p and final 0.331171p.

tion, a strong profits performance in the second half—trading profits rose by 45 per cent.—and a firm control of net working capital, the directors to have year end borrowings lower has permitted a final dividend. North Sea, where development costs feature heavily in exceptional items of £215,000, seems to be a non-starter but elsewhere, with the exception of stockholding, the order book seems bright enough, although at 55m. is a fifth lower than last year. For future contract profitability, inflation at current rates can easily distort cost variation clauses, but the experience with iron founding unlikely to be repeated. At 15p the yield is 10.3

Readicut second half downturn

ON SALES up from £25,533m. to £42,222m. the profit of Readicut International decreased from £4.5m. to £4.03m. in the year to March 31, 1975, after £4.5m. against £1.36m. at half-way.

The chairman, Mr. Bernard Marks, says reduced demand and substantial cost inflation were a major factor in the results of the year. About one-third of the reduction in net assets was higher than previously experienced running-in losses. The specialist services, in particular the industrial staff division, "suffered considerably" and expansion of these activities has not been possible.

As to the future, he says the directors have complete confidence, notwithstanding the current general difficulties.

It would be unrealistic to expect the combined effect of inflation and reduced levels of business will not have an adverse effect on profits in 1975, he warns, but the Board has made a significant reduction in expenditure, which, combined with a recent increase in fees, will assist overall profitability.

Capital expenditure was £1.88m. and benefits will soon begin to flow through, he says. It is impossible to forecast the short-term future but there is no doubt about the longer term prospects, for which all the prerequisites of success are present, the chairman declares.

A final dividend of 0.72381p (raised from 0.6931p) will be paid on 1.04135p net per share.

Shareholders of Head Wrightson must be relieved to see that net worth is intact at £9.7m. after an attributable loss of £820,000 in the first half. In addition,

Second-half profits at Readicut may be over 16 per cent. down, compared with the October-March session in 1974, but the underlying trend looks less gloomy. Admittedly, among the laggards, a 50.2m. shortfall on Australian carpets may not be entirely abnormal, as tariff barriers, not dumping, will affect performance, but a 10.2m. shortfall on textile stock profit in 1974-75 narrows the shortfall here from 25 to 3 per cent. The group also managed to avoid stock losses on the yarn side, and rug-making profits were broadly unchanged. The bank interest charge practically doubled to £0.43m. as the capital spent rose by about 30 per cent. to £1.88m., but stock appreciation relief, followed by tighter control of working capital, cleared the group over-draft by the year-end. At 22p, the yield is 7.4 per cent.

NSS profit advance: £0.8m. issue

IN ADDITION to reporting an expansion in taxable profit from £27,000 to £28,000 for the half year ended March 30, 1975, NSS Newscasts announces a one-for-one share issue of 8,333,333 ordinary shares at par. The issue will raise about £843,000 and will not be underwritten.

The Board says that provided the group is allowed to trade at realistic margins, further progress is expected in the second half. Last year's profit was £1.42m.

Sales for the half year advanced from £9.14m. to £13.32m. Tax takes £488,000 against £378,000. Earnings per share are shown to be up from 4.11p to 5.25p. The interim dividend is lifted from 0.4945p to 0.5825p, a 17.2 per cent. (73.3 per cent.) gross on existing capital, and a maximum permitted final of 1.19132p on the increased capital is forecast.

At March 30 the group was trading on 300 shares, an increase of 21 since the start of the financial year.

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Delays in moving to the new factory but Fidelity in the second half since it was unable to cope with the strong demand for some of the more higher-priced hi-fi units the company felt that it could have saved another 50,000 units per week or added between £75,000-£85,000 in terms of turnover. In the event, profits are down by 30 per cent. over that period (on a small drop in sales) for an overall shortfall of 34 per cent. The move has since been completed (increasing production capacity by up to 75 per cent.) but the question is whether or not Fidelity has missed the boat. There was substantial pre-VAT buying in April but thereafter the U.K. radio and stereo hi-fi market would seem to be heading for a state of temporary limbo. True, the retailers are very short of stock, but demand will govern how quickly these are replenished. But the shares at 36p have a useful buffer in a 17 per cent. yield.

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John Folkes well on target

ON A TURNOVER up from £41.46m. to £49.23m., group pre-tax profit of John Folkes Hefo advanced from £2.85m. to £3.55m. in 1974.

Group reporting first-half profit from £1.34m. to £1.55m., the directors expected higher second half figures.

A second interim dividend of 0.367056p per share plus a final of 0.331171p gives a total of 1.018227p, compared with 0.879945p.

As reported on May 1 profit before tax for 1974 rose £751,000 to £7,454,000 and the dividend is lifted from 4.11p to 4.37p net. Meeting, 197, Knightsbridge, SW, on June 11 at 12 noon.

Profits growth at John Folkes Hefo has duly accelerated in the second half of the year, following an interim increase of 16 per cent. by tax profits are ahead of last quarter after a 51 per cent. increase in interest charges and a near 50.7m. drop in housing profits. Steels and forgings (mainly supplied to North Sea and process industries) have shown substantial advances and, in the current year, the latter should make further headway. About one-third of the reduction in net assets was higher than previously experienced running-in losses. The specialist services, in particular the industrial staff division, "suffered considerably" and expansion of these activities has not been possible.

As to the future, he says the directors have complete confidence, notwithstanding the current general difficulties.

It would be unrealistic to expect the combined effect of inflation and reduced levels of business will not have an adverse effect on profits in 1975, he warns, but the Board has made a significant reduction in expenditure, which, combined with a recent increase in fees, will assist overall profitability.

Capital expenditure was £1.88m. and benefits will soon begin to flow through, he says. It is impossible to forecast the short-term future but there is no doubt about the longer term prospects, for which all the prerequisites of success are present, the chairman declares.

A final dividend of 0.72381p (raised from 0.6931p) will be paid on 1.04135p net per share.

Shareholders of Head Wrightson must be relieved to see that net worth is intact at £9.7m. after an attributable loss of £820,000 in the first half. In addition,

Second-half profits at Readicut may be over 16 per cent. down, compared with the October-March session in 1974, but the underlying trend looks less gloomy. Admittedly, among the laggards, a 50.2m. shortfall on Australian carpets may not be entirely abnormal, as tariff barriers, not dumping, will affect performance, but a 10.2m. shortfall on textile stock profit in 1974-75 narrows the shortfall here from 25 to 3 per cent. The group also managed to avoid stock losses on the yarn side, and rug-making profits were broadly unchanged. The bank interest charge practically doubled to £0.43m. as the capital spent rose by about 30 per cent. to £1.88m., but stock appreciation relief, followed by tighter control of working capital, cleared the group over-draft by the year-end. At 22p, the yield is 7.4 per cent.

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Bodycote remains confident

ALTHOUGH THIS may prove to be a difficult year for the Bodycote International Textile Group, the Board remains confident of the future. The first quarter of the current year has already seen a satisfactory trading result which, hopefully, will continue throughout the year, says chairman Mr. J. C. Dwyer.

Profits growth at John Folkes Hefo has duly accelerated in the second half of the year, following an interim increase of 16 per cent. by tax profits are ahead of last quarter after a 51 per cent. increase in interest charges and a near 50.7m. drop in housing profits. Steels and forgings (mainly supplied to North Sea and process industries) have shown substantial advances and, in the current year, the latter should make further headway. About one-third of the reduction in net assets was higher than previously experienced running-in losses. The specialist services, in particular the industrial staff division, "suffered considerably" and expansion of these activities has not been possible.

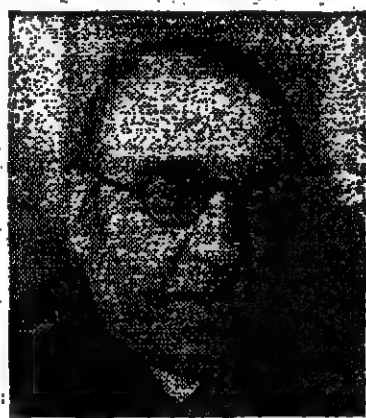
As to the future, he says the directors have complete confidence, notwithstanding the current general difficulties.

It would be unrealistic to expect the combined effect of inflation and reduced levels of business will not have an adverse effect on profits in 1975, he warns, but the Board has made a significant reduction in expenditure, which, combined with a recent increase in fees, will assist overall profitability.

S. Pearson & Son

"...despite the troubles of 1974 most of our Group companies have been able to strengthen their positions of leadership in their respective markets"

LORD COWDRAY'S STATEMENT TO SHAREHOLDERS



Like most major British companies, our Group was severely affected by the inflation which mounted through 1974 and still continues and I regret having to report the first profit reduction since the Group became publicly quoted in 1969. Although I believe that the threat to private sector

companies and their prospects posed by a rate of inflation exceeding 20 per cent is now more widely recognised, we shall still face a very grave situation until the rate of wage increases is brought more into line with productivity. Nevertheless, I am glad to be able to report that despite the troubles of 1974 most of our Group companies have been able to strengthen their positions of leadership in their respective markets.

Total Group profits in 1974 were £20,427,000 before tax against £25,714,000 in 1973, and the share of those profits attributable to the Group after deducting minority interests and pre-acquisition profits was £14,288,000 compared with £18,103,000 the previous year.

After tax of £7,864,000 (£8,928,000 in 1973) attributable earnings were £6,424,000 (£9,175,000 in 1973), but after including extraordinary and in 1973 exceptional items, the net surplus was £15,149,000 (£15,367,000 in 1973). As before we have made full provision against profits before tax for net unrealised depreciation on dealing investments at the year end.

The total dividends for 1974 have been increased by the maximum permitted of 12½ per cent to 7.76835p per share, inclusive of tax credits.

During the year we drew on some of our accumulated liquid resources to invest in further development. For example, in 1974 and 1975 we shall have provided some £6,000,000 towards financing Doulton's considerable capital expenditure programme in its tableware and glass operations. The financial strength of Lazard Brothers was further evidenced by the completion of the sale of 10/11 Old Broad Street, their former premises, and this assisted the bank to expand its business considerably. However, in several Group companies the cash flow trend was negative and this cannot be allowed to continue unchecked. In these companies the priority task for 1975 is to control costs still more stringently and increase margins where possible so that borrowings are kept to acceptable levels and more cash is generated for investment and growth. Determined efforts are being made to establish new overseas markets where artificial restraints on profitability do not apply; and those trading activities rendered less profitable by inflation are being reviewed and, where necessary, reduced or eliminated. This programme calls for enterprise and co-operation at all levels in the Group. We welcome and have encouraged new measures where appropriate to assist those who work in the Group to understand the complex factors affecting their businesses, and particularly the real effects of inflation. I hope that this process of broader mutual information and consultation will further improve working relations.

Although a substantial part of our profits is derived from abroad, the Group's base is in the United Kingdom, and we cannot prosper here without government policies designed to strengthen and encourage the private sector of industry. We must be allowed to retain enough cash to invest, and our energies and enterprise must not be diverted by excessive

bureaucracy or controls. Provided also that a worse recession in world trade is averted, this conservatively financed Group, with its widespread international interests, and its unique combination of high quality businesses, can look ahead with confidence to a resumption of soundly based profit growth.

I should like to pay tribute to Monsieur Pierre David-Weill, a senior partner in Lazard Frères, Paris and New York, and also a director of Lazard Brothers & Co., for over forty years, who died early in 1975. Monsieur David-Weill worked tirelessly to strengthen the links between the three Lazard houses in Paris, New York and London, and the success of each of them owes much to his wisdom and skill.

Another blow was the serious illness suffered by Lord Poole, the Group's Chief Executive, in October 1974. However, I am glad to report that he is making good progress towards recovery and we wish him an early return to better health.

We have made a reasonably encouraging start in 1975 but as was the case this time last year, I cannot make a reliable forecast for the year as a whole. Much will depend on the outcome of the referendum on United Kingdom membership of the European Community. I strongly believe that it will be in the Group's, as well as the general, interest that this country should remain a member of the Community.

I have already emphasised the importance which we attach to the continuing development of good working relations with all employees. We have been helped by the fact that this Group consists largely of medium-sized manufacturing or service companies, so that the problems of communications are more easily manageable. I should like to thank all employees in the Group for their contributions in a difficult year.

The Year's Results

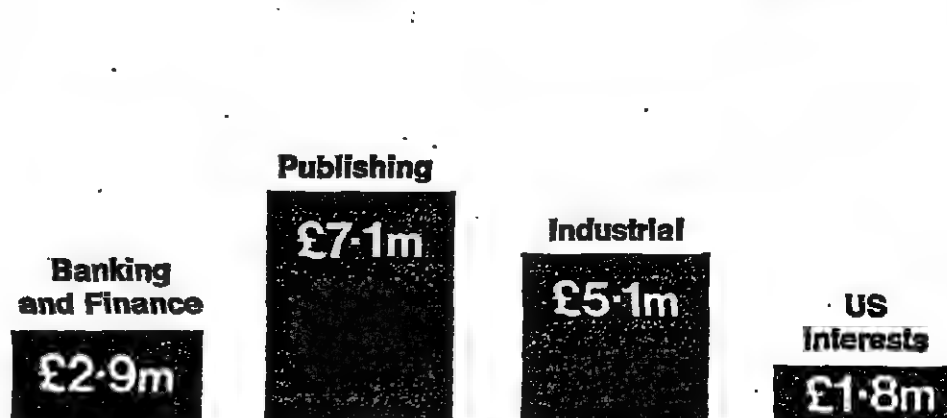
Group profit before taxation	£20,427,000
Less minority interests and pre-acquisition profits	6,139,000
Attributable profit before taxation	14,288,000
Less taxation	7,864,000
Net surplus including £8,725,000 extraordinary items	15,149,000
Preference dividend	17,000
Ordinary dividend	3,462,000
Surplus retained including £9,163,000 to capital reserve	£11,670,000

Pre-Tax Profits UK and Overseas*



*Before deducting minority interests.

Pre-Tax Profits from principal activities*



*After deducting minority interests but before Head Office charges.

Group Interests

The Pearson organisation comprises four main divisions employing over twenty-nine thousand people with capital employed in excess of £200m.

BANKING AND FINANCE Lazard Brothers & Co., Bain Dawes.

PUBLISHING Pearson Longman Group: Financial Times, Westminster Press, Longman, Penguin, Ladybird.

INDUSTRIAL Doulton Group: Royal Doulton, Royal Crown Derby, Minton, Doulton Glass Industries.

OVERSEAS INTERESTS Ashland Oil (U.S.A.), Chateau Latour (France).

These are only some of the products and services of Pearson.

S. Pearson & Son, Limited

Millbank Tower, Millbank, London, SW1P 4QZ

Copies of the Report and Accounts may be obtained from Lloyds Bank Registrar's Department, The Causeway, Goring-by-Sea, Worthing, West Sussex, BN12 6DA.

MINING NEWS

High gold price vital for South Africa

BY LESLIE PARKER, MINING EDITOR

IN HIS ANNUAL statement Mr. Harry Oppenheimer, chairman of Anglo American Corporation, says that the South African economy is going through a difficult time and it is likely to remain so for some time. He says that the country's gold mining industry is the only one that is still growing, and that it is the only one that is still profitable. He says that the industry is the only one that is still growing, and that it is the only one that is still profitable.

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RECENT ISSUES

EQUITIES

Price	Change	Stock	Price	Change	Stock
100	+	Anglo American	100	+	Anglo American
100	+	Anglo American	100	+	Anglo American
100	+	Anglo American	100	+	Anglo American
100	+	Anglo American	100	+	Anglo American
100	+	Anglo American	100	+	Anglo American

FIXED INTEREST STOCKS

Price	Change	Stock	Price	Change	Stock
100	+	Anglo American	100	+	Anglo American
100	+	Anglo American	100	+	Anglo American
100	+	Anglo American	100	+	Anglo American
100	+	Anglo American	100	+	Anglo American
100	+	Anglo American	100	+	Anglo American

"RIGHTS" OFFERS

Price	Change	Stock	Price	Change	Stock
100	+	Anglo American	100	+	Anglo American
100	+	Anglo American	100	+	Anglo American
100	+	Anglo American	100	+	Anglo American
100	+	Anglo American	100	+	Anglo American
100	+	Anglo American	100	+	Anglo American

Information on the rights offers is available from the Secretary, Wilmot Breeden (Holdings) Limited, PO Box 175, Goodman Street, Birmingham B1 2SX.

Wilmot Breeden

Sales for 1974 were £58.5 million and profits before tax £1.397 million. The major part of these profits came from overseas. Special provisions have been made of £600,000 for extraordinary costs of factory reorganisation which will arise this year.

UK Large economies in the operating costs of the UK motor components business are being achieved as sales continue to fall. A modest improvement in demand in 1975 would restore satisfactory profits and cash flow.

A substantial improvement in the performance of the electronics companies is forecast and other diversified activities in the UK are doing well.

Overseas Demand from the French car industry has not fallen so badly, and under the circumstances results for the first quarter of the year will be good in terms of profits and cash flow.

Our investments in Spain, Italy and Australia have done well in difficult economic conditions.

General Companies outside the motor industry cover a wide range of activities and provide a sound basis for expansion. New and younger managements have gained experience in these fields. Our policy is to take advantage of every opportunity for increasing the contributions to group earnings from these companies.

Finance During the last few years the board has kept as tight a control as possible on the group's external indebtedness. This is standing us in good stead in the present difficult trading conditions.

Copies of the Report and Accounts can be obtained from the Secretary, Wilmot Breeden (Holdings) Limited, PO Box 175, Goodman Street, Birmingham B1 2SX.

General Accident first quarter downturn

REFLECTING AN underwriting loss of £3.7m, against a profit of £0.1m, first quarter 1975 pre-tax profit of General Accident Fire and Life Assurance Corporation contracted from £3.1m to £3.1m.

Profit for all the year 1974 was down from £40m to £31.4m. As anticipated, a reduced level of cash flow and lower short-term interest rates combined to produce a slower rate of growth in investment income, the directors state.

They point out that the bulk of the underwriting loss was incurred in North America, the U.S. contributing £3.9m, and Canada £0.8m, but there was also a loss in Australia after reserving a further £0.6m, to provide for impending workmen's compensation legislation. South Africa after some years of profit suffered a loss in 1974 and the dividend is in a "very healthy condition".

The Calais factory, which went into production during 1974, is developing satisfactorily and should produce good results this year. Plans for extending this factory are already well advanced. As reported on April 18, taxable profits advanced from £0.86m to £1.09m in 1974 and the dividend is the maximum permitted 2.91195p (2.883p) net.

Exports increased by 120 per cent to a record £2.9m. A geographical analysis of export turnover by percentage shows: Europe 40.9, Australasia 26.6, N. and S. America and the Caribbean 13.2, Africa 10.7, and the Middle East 8.6 per cent. Mr. Purley says the first months of 1975 show a still further "healthy" increase in exports, with better margins than in the home market.

A statement of source and application of funds shows a decrease in cash balances of £2,000 (increase £15,000), and an increase in overdraft of £127,000 (decrease £51,000). Meeting, Bognor Regis, June 6 at 11.30 a.m.

First quarter 1975: Income £2.9m, Underwriting loss £3.7m, Loss from sale of assets £0.4m, Profit before tax £3.1m.

General business: The directors emphasise that the results for the interim period do not necessarily provide a reliable indication of those for the full year.

Statement Page 24 See Lex

CEDAR HLDGS.

Following confirmation by the Court, on Monday, of the reduction of capital of Cedar Holdings, Mr. C. H. Felt, who was also originally opposed, was re-elected and two new members were voted on to the Board. They were Mr. J. G. Richardson, a director of Charter Consolidated and chairman of the group, and Mr. T. E. Macer, a director of Kinta Kelas Tin Dredging. Mr. T. M. Walker is to become an alternate director of the company for Sri Yan Chin Tuan who is the current Straits Trading representative on the Board.

Despite the Board changes, there were no shareholder questions at the meeting and all the resolutions were passed unanimously. Gopeng were 7p down at 255p.

BOUGAINVILLE

Efforts to resume production as soon as possible and certainly by the start of next week are being made at the Rio Tinto-Zinc group's strike-hit Bougainville copper-gold mine in Papua-New Guinea according to a company spokesman in Pangloss.

As a result of rioting which began on Tuesday but now appears to have subsided completely, more than 700 employees have been charged with offences connected with the riot and a further 300 are in detention pending further questioning.

The spokesman said that skilled personnel will have to be recruited from overseas owing to the policy of dismissing persons convicted of offences against the company. "If they all go to jail that will be 1,000 of our workforce. We can continue to operate but it will be on a reduced scale," he added.

Earlier company estimates have put daily production losses at around \$40.5m (£20m) while damage may be in excess of £1m, could have been done at the mine. The riot was thought to have started following a protest against the dismissal of a union official for attacking a company security guard. Bougainville were 105p yesterday.

Good order book at Lec

IN HIS annual statement, the chairman of Lec Refrigeration, Mr. C. R. Purley, tells members the directors are confidently expecting 1975 to be another satisfactory year, and the order book is in a "very healthy condition".

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few days a circular will be sent to all stockholders setting out details of the issue of new shares and of the final payment of interest on the Convertible stocks.

It is the first subsidiary of Societe Europeenne to be formed since that company was established last year to spearhead expansion in Europe.

Lighting & Leisure confident

THE CHAIRMAN of Lighting and Leisure Industries, Mr. N. H. Davies, says that, while there was only a marginal improvement in pre-tax profits, from £281,063 to £287,400 for the six months ended January 31, 1975, the performance, when viewed against the general background, is "perhaps more than creditable".

As regards the future he states that despite the general difficulties he expects the company to prosper. It is difficult to indulge in a profits forecast, he adds, but he regards the future with confidence and considers that for the full year, in the absence of unforeseeable circumstances, members "will not be disappointed with the trend of increasing profits".

Earnings per 10p share are shown to have risen from 3.35p to 3.51p. The directors propose to recommend a final dividend of 0.062p net raising the total to 2.362p compared with 2.1p last year, paid from profits of £607,453.

Half year 1974-75 1973-74 Sales 3,789,197 2,832,199 Trading profit 238,022 209,513 Depreciation, etc. 25,000 25,000 Profit before tax 263,022 234,513 Taxation 76,200 21,000 Net profit 186,822 213,513

Profits would have been "substantially" higher had the lighting division not suffered a severe fire in June, 1974. While this marginally affected last year's results the replacement cost and resultant production difficulties was felt this half-year. The warehouse has been rebuilt and will be ready for occupation again this month, says the chairman.

Revertex

specialist chemical manufacturers

Solid Progress Continues

Results for the 12 months to December 31

	1974	1973
Group turnover	32,784	20,557
Group profit:		
before tax:	3,258	1,478
attributable to shareholders:	1,245	552
Dividend gross equivalent	24.75%	22%
Earnings per share	14.41p	6.39p

Dr. Ernest Brookman, the Chairman, reports that all parts of the Group, at home and overseas, contributed to this continued progress. Revertex is technically and commercially strongly based to take full advantage of a return to normality in world trade.

Copies of the report and accounts may be obtained from: The Secretary, Revertex Holdings Ltd., Temple Fields, Harlow, Essex.

Notice to Certificate Holders



Barclaytrust

International Property Fund

Further Units are to be issued on 30th May 1975 at a price of £1035 per unit.

Application forms may be obtained from the Secretary.

Barclaytrust International Property Fund, Juxon House, 84 St. Paul's Churchyard, London EC4M 8EH. Telephone: 01-248 9155.

Last year, Taylor Woodrow's profits were up by 15%.

If you want to know who benefited, look in any mirror.

In 1974, the Taylor Woodrow Group carried out £229 million worth of engineering, construction and development work for Governments, industries and private customers around the world.

After paying for wages, the costs of running the company, and materials and services, we were left with a profit of nearly £10½ million.

Who benefited?

You may well ask.

You did, for a start. Because just over half that profit will be paid in tax to various Governments—with £3.6 million going to Britain, to help meet the cost of social services, transport and all the other expenses of keeping the country running.

The shareholders—the owners of the business—did, too.

Their dividend was about one-twelfth of the profit; and if you have savings, in the form of an insurance policy or a

pension plan, you probably benefited here, too, because a large proportion of our shares are actually owned by insurance companies, pension funds and Unit Truists.

Finally, we—the people in the Taylor Woodrow team—did; because the remaining profits were re-invested in the company—to provide funds, to enable us to go on competing in world markets, and to ensure job security for as many people as possible. (And together, we contributed nearly £8 million to the country's finances through PAYE, graduated pension contributions, and National Insurance, so we were helping everybody there, as well.)

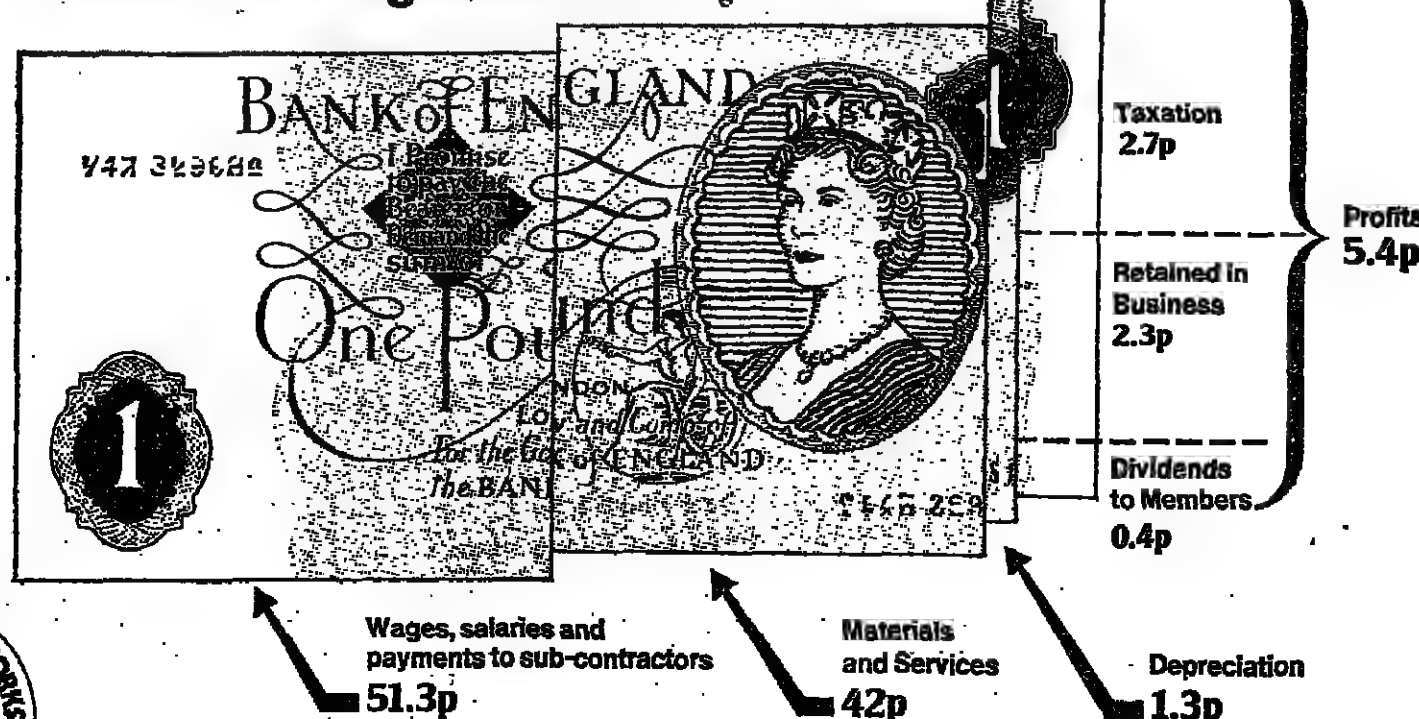
Taylor Woodrow, as you can see, has good reason to believe that free enterprise pays off for all concerned.

By competing, we succeed.

By succeeding, we keep our company profitable and healthy.

And by staying profitable, we're making a very real contribution to the countries in which we live and work.

Where our earnings went in 1974



Taylor Woodrow

The Teamworkers

The World Wide Team of Engineers, Constructors and Developers.

INTERNATIONAL COMPANY NEWS + EURO MARKETS

Varta cautious despite first quarter upturn

BY GUY HAWTIN

WEST GERMAN industrialists have shown a marked reluctance this year to stick their necks out and predict their companies' likely performance in 1975. Count Hans Von Der Goltz, Deputy Chairman of Varta, the battery, pharmaceuticals, electrical and plastics concern, is no exception.

Varta, he said today, viewed the future with caution but not without optimism. This was as far as he would go despite a 9 per cent. increase bringing group world turnover to DM425m. in the first quarter of the year.

Count Von Der Goltz said that it was impossible at this point in time to give a certain forecast for the year. So much, he said, depended on influences beyond the concern's control — on economic developments within Germany and in important overseas markets.

Competition remains fierce in the dry-cell battery business, which accounts for an important proportion of the concern's turnover. According to Count Von Der Goltz, there is con-

siderable over-production in Western Europe.

In the battery sector turnover in the first quarter rose by 12 per cent. to DM340m., but this was attributable to growth in exports to overseas markets and Eastern Europe. Group production within West Germany showed turnover up from DM143m. in the first quarter of 1974 to DM155m. Domestic business however was virtually stagnant and the 8.5 per cent. growth rate was a result of increased exports.

Varta's Busch-Jaeger subsidiary was showing a most satisfactory improvement in business, he said. Turnover was up in the first quarter by 12 per cent. to DM147m. compared with the same period of the previous year. The business showed a 3 per cent. growth rate bringing turnover to DM109m.

In the pharmaceuticals and dietetics sector performance was satisfactory, although the cosmetics branch has been affected by the general decline in sales.

The technical products branch had been affected by the recession in the construction industry as had the CEAG subsidiary — also hit by the downturn in the computer industry — and Varta Plastic which was suffering as a result of the motor industry's decline as well.

For 1974, said Count Von Der Goltz, the Supervisory and Executive Boards were recommending a dividend of 14 per cent. or DM7 per DM50 nominal share. This compares with the 20 per cent. paid for 1973 but last year the share capital was increased from DM103.2m. nominal to DM154.8m. Net profits totalled DM21.7m. compared with DM20.6m. the year before.

Total group turnover for 1974 was up 16.8 per cent. to DM425m., while the turnover of the West German operations rose by 17.4 per cent. to DM130m. The volume of exports increased by nearly one-half, bringing the share of exports in total turnover up from 16.8 per cent. in 1973 to 21.2 per cent. in 1974.

Daimler relative strength

By Jonathan Carr

BONN, May 14. DAIMLER-BENZ, which survived the depressed year of 1974 considerably better than most vehicle manufacturers, today announced net profits slightly down to DM269m. against DM277m. in 1973, and expressed cautious optimism about prospects for this year.

The company is proposing to pay a dividend of 15 per cent. on increased capital of DM119m. in respect of 1974 against an 18 per cent. dividend on DM95.1m. in 1973. In both years the total dividend payout amounts to 1.3 per cent. of turnover.

The results are very much as expected after a year in which Daimler, the makers of Mercedes cars, repeatedly managed to show a small year-to-year increase in sales when many competitors were seeing their turnover plummet drastically.

Sales for the whole Daimler-Benz group were up by 9.8 per cent. to DM16.9bn. while the German company alone registered a 9 per cent. rise to DM14.2bn. Exports were up by 26 per cent. so that the export share of total sales rose from 42 to 49 per cent.

The first four months of this year have seen a rise in sales of 15 per cent. to some DM5.5bn., and a particularly strong increase in commercial vehicle production — to 48,700 units against 53,500 in the same period of 1974. Passenger car production totalled 115,500 against 117,100 a year earlier.

In a period when there were more working days, Daimler-Benz expressed confidence in its business outlook, despite continuing cost increases, and expects 1975 as a whole to close with a "satisfactory result".

Japanese shipping lines report squeeze on margins

BY PETER DUMINY

TOKYO, May 14. Japanese shipping lines report this to be partly pre-averaging 52 per cent. increases, from Mitsui OSK. For the year, revenues were 48 per cent. higher than 1974, trading profits were 65 per cent. higher (not including ship sales) at 226.4m. and earnings rose marginally to 211.8m. from revenue of 22.2bn. and for the year ended March 31, of which 44m. from 11.1bn. came in the second half.

Trading profits averaged a 6 per cent. fall year-to-year, and a 24 per cent. second-half decline compared with the corresponding months of 1973-74.

Shipping company results are heavily skewed to transfers to or from reserves and allowances which may obscure the true trading position, even to the point that some companies (Sanko for one) include ship sales in operating results. The latest figures are notable for the second-half setbacks at NYK Japan Line and K Line, three companies which, previously excelled in the tanker division. It would be in line with Japanese reporting practice for this to be partly pre-averaging 52 per cent. increases, from Mitsui OSK. For the year, revenues were 48 per cent. higher than 1974, trading profits were 65 per cent. higher (not including ship sales) at 226.4m. and earnings rose marginally to 211.8m. from revenue of 22.2bn. and for the year ended March 31, of which 44m. from 11.1bn. came in the second half.

HAL omits dividend again

By Michael Van Os

AMSTERDAM, May 14. HOLLAND AMERICA LINE (HAL) said that in line with a forecast made in January, its net profit amounted to Fls.31m. in 1974. This compares with a loss of Fls.34.7m. in the previous year which was exclusively due to the serious setbacks in cruises.

In a statement published in Rotterdam, the company points out, however, that the profit last year is solely the result of the sale of its transport division to the Swedish Brotherhood group. The profit from the Brostrom sale which included HAL's cruising and heavy transport activities — amounted to Fls.35.2m., while a book profit of Fls.11.8m. had been made on the sale of fixed assets (ships).

Excluding the special profits, therefore, Holland America Line suffered a loss of Fls.15.8m. last year. In view of the special character of last year's profit, the loss on actual HAL business last year and the heavy losses incurred in 1973, the company is again proposing to pass its dividend. The last payout was made in 1972 and amounted to 9 per cent.

Year of consolidation at Westdeutsche Landesbank

BY MICHAEL COLCHETER

BONN, May 14. IN WHAT it describes as a year of consolidation, the Westdeutsche Landesbank achieved a moderate increase in profit to DM117m. after tax in 1974 on a small increase in balance sheet total. Its performance thus contrasted with that of the big commercial banks which benefited from a large increase in interest differentials.

Presenting its report and accounts the bank revealed that it had signed a co-operation agreement with a Hong Kong merchant bank, Asian Capital, which is a subsidiary of Hutchison International. Westdeutsche was

moreover, insulated from the cheap flow of savings which helped the big commercial banks by its traditional role as the savings banks' bank. It was thus one step removed from the cheap money on offer.

The year's net earnings of DM117m. compared with a figure of DM107.4m. for the previous year. They allowed the bank to increase its reserves by DM85.4m. to bring the bank's share capital plus reserves up to DM1.65bn. A further DM32.4m. was distributed to the bank's public guarantors. The balance sheet total rose by DM3.4bn. to DM57.3bn.

Dr. Ludwig Poullain, the executive chairman of the Westdeutsche Landesbank, explained that the bank had been moved to pursue a modest business policy last year because of the foreign exchange trading losses of DM270m. which the bank had incurred in 1973 and revealed in January.

The year was, in any case, one of economic recession which did not offer lively capital market business. Westdeutsche was,

Lufthansa load factor drops

By Jonathan Carr

BONN, May 14. THE WEST GERMAN airline Lufthansa carried more passengers in the first quarter of 1975 than in the same period of the previous year — but freight transport fell off because of the economic downturn in the Western industrialised world.

While the number of passengers increased by 7.1 per cent. to 2.2m., the quantity of freight dropped back by 9.2 per cent. to 80,857 tons and that of mail by 3.6 per cent. to 8,304 tons.

Available capacity, marked in particular by the introduction of another four DC-10-30's each able to seat 220 passengers, increased by 17.8 per cent. to reach a total of 913m. ton kilometres. However, ton kilometres sold increased by only 4 per cent. so that Lufthansa's total load factor dropped by seven points from 82 to 85 per cent.

Australian funds performance

BY MICHAEL SOUTHERN

SYDNEY, May 14. A MEASURE of the performance of superannuation funds in Australia, begun in 1973 by the actuaries Campbell and Cook, shows that in the 18 months to December last the annual yield of 25 life office funds was minus 11.8 per cent.

The non-life office funds (69 were measured) showed a yield of minus 12.06 per cent. In both cases, the performance of the funds was aided by the stock market rally of the last quarter of 1974, ignoring that rise, the statistics indicate that the life office funds' average yield to September 30 last year was minus 18.06 per cent., and the non-life funds minus 19.25 per cent.

This performance (for lack of it) has been one that has brought both superannuation funds in general, and their managers in particular, under much closer scrutiny in Australia. There are now wide areas of industry as well as individuals questioning the value of remaining in, or operating, super funds — indeed at least one firm of accountants has been advising clients against continuing with them.

But, with the hectic bull days of the boom over, and the stock market currently dwindling and yesterday it remained in Sydney at a level of 349.17 for all ordinaries, indicating that the 380 resistance level is broken, trustees of superannuation funds are taking a close interest in the performance of managers.

According to Campbell and Cook, trustees took little real interest in the activities of fund managers while they were showing good returns.

The reason for the slightly better performance of the life office funds is their interest in property and particularly income generating property where values have at worst held steady while the stock market has been declining. For most of the non-life funds managers, property is an area to be avoided, and they are still looking to the securities market for returns.

The bad performance of the funds generally has led to a situation in which there are very few privately managed superannuation funds operating. Only those funds that were very rich at the start or have had substantial injections of cash from employers are currently in a funded state.

THE SWISS engineering concern BBC AG Brown, Boveri and CIE, reports gross profits for the calendar year 1974 of Sw.Frs.159.6m., as compared with a figure of Sw.Frs.93.9m. for the previous nine-month accounting period, prior to the introduction of the calendar year as company financial year. Net profit after tax was higher at Sw.Frs.24.5m. (April-December, 1973: Sw.Frs.23.1m.).

At its June 12 annual general meeting the company is to propose unchanged dividend levels of Sw.Frs.50 per share, basic and Sw.Frs.10 per registered share, and participation certificates. Sums of Sw.Frs.1.6m. (1.1m.) will be allocated to general reserves and Sw.Frs.1m. (0.75m.) to staff welfare services.

Brown Boveri earnings up

By John Wicks

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Hong Kong Land liquidity

HONG KONG, May 14. HONG KONG LAND CO. says that it can meet its cash requirements for the next few years from existing sources.

Retiring chairman, Henry Kwok, says in his annual report that two fund-raising operations in 1974 and early 1975 have covered requirements for all projects to which the group is firmly committed.

The company last year issued a further \$25m. (U.S.) of 7½ per cent. guaranteed debentures due in 1988. Earlier this year, it arranged a U.S. \$40m. syndicated loan.

Rental income is not expected to be affected by the economic downturn, even if it continues throughout 1975.

Citroen, Peugeot turnover boost

BY RUPERT CORNWELL

PARIS, May 14. CITROEN and Peugeot, the two French car manufacturers due to merge at the start of next year, today both announced share increases in first quarter 1975 turnover — thanks however mainly to much higher prices rather than any increase in sales by volume.

Peugeot, the latter's principal operating subsidiary, reported an increase to Frs.3.1bn. from Frs.2.3bn., a jump of some 40 per cent., while Citroen registered an improvement to Frs.2.1bn. from Frs.1.6bn., up over 30 per cent.

However, the dismal domestic market makes it abundantly clear that these improvements reflect above all the successive price rises that the French companies have applied over the last 12 months, as well as the continuing buoyancy of exports, which to a certain extent has compensated for the fall in France itself.

In the first quarter of the year Citroen's French sales have dropped by 16 per cent. to 67,000 units from 79,000 in the corresponding period of 1974. Thanks, however, to the new CX model, the company has done better than average. March's total of 19,000 was 30 per cent. down on a year before.

At the same time the rationalisation of model ranges of the two companies is continuing apace. Following Citroen's decision a week ago to stop production of the DS, a similar fate has now befallen the 404 of Peugeot, which with 2.3m. produced in 15 years, has been a backbone of its output.

Other News

● Cie Bancaire plans to resume making free share issues when the financial situation permits while maintaining its policy of paying a dividend per share of around 8 per cent.

No date can be set for a forthcoming free share issue but the company prefers to increase shareholdings remuneration in this way. Dividends for 1974 were Frs.4 tax credit per Frs.100 share unchanged on the previous five years.

The company expects sizeable 1975 profits due to high interest rates and its main problem will be to find sufficient clients willing to borrow funds.

● Jacques Borel International said its shares will be introduced on the Beirut Bourse on June 10, in the first instance involving 13,000 shares or 1.8 per cent. of the company's capital, a proportion which may be doubled later.

● Schlumberger, through a wholly-owned subsidiary, will promptly make an offer to purchase any and all Sangamo Electric common shares at a price of \$23 net per share. Security dealers fees to be paid by Schlumberger would be 40 cents per share. The offer will be made only pursuant to definitive offering papers filed with the Securities and Exchange Commission.

● The directors of Sangamo have advised Schlumberger that they intend to tender shares controlled by them pursuant to the offer directly to the depository. Shares so controlled amount to approximately 24 per cent. of the outstanding stock of Sangamo.

● IOC Petroleum announces that confirmation was received yesterday from the Supreme Court of Victoria to a petition from IOC Petroleum for a reduction in capital from \$A4,550,000 to \$A2,275,000 which was approved by shareholders at an EGM on April 23.

The Court Order was lodged with the Commission for Corporate Affairs of Victoria on May 13, 1975 and a Certificate of Lodgement was issued by the said Commission on that date, thereby making the capital reduction effective as from May 13, 1975.

Shareholders will be advised shortly of books closing date for assessing their holdings on the reduced basis.

● National Investors Bank said its Frs. 60m. 8½ per cent. 10 year loan at par closed oversubscribed.

● Federal Mynbou net assets stood at \$82 million at the end of April 30, after taking into account the 30 for 100 rights issue and falling stock prices, compared with \$72 at end-1974 and \$86 at end-1973.

The book value of listed and unlisted investments rose to \$140.2m. in 1974 (\$171.4m.). Market value was \$338.8m. (\$207.7m.).

Dividends for 1974 were \$0.7m. (\$6.3m.), giving earnings per share of 86.2 cents (\$7.0). Dividends totalled 24.5 cents (\$1.75).

Arbed has taken over more than 90 per cent. of the Dm. capital of Karcher Schrauberwerke. It bought the 50 per cent. holding of Stumm group, which advised Schlumberger that they intend to tender shares controlled by them pursuant to the offer directly to the depository. Shares so controlled amount to approximately 24 per cent. of the outstanding stock of Sangamo.

Annual production is 24,000 tonnes of which just under 40 per cent. are exported. This purchase makes Arbed one of the largest screw manufacturers in Europe, industry sources said.

Bancaire share issues plan

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The Court Order was lodged with the Commission for Corporate Affairs of Victoria on May 13, 1975 and a Certificate of Lodgement was issued by the said Commission on that date, thereby making the capital reduction effective as from May 13, 1975.

Shareholders will be advised shortly of books closing date for assessing their holdings on the reduced basis.

● National Investors Bank said its Frs. 60m. 8½ per cent. 10 year loan at par closed oversubscribed.

● Federal Mynbou net assets stood at \$82 million at the end of April 30, after taking into account the 30 for 100 rights issue and falling stock prices, compared with \$72 at end-1974 and \$86 at end-1973.

The book value of listed and unlisted investments rose to \$140.2m. in 1974 (\$171.4m.). Market value was \$338.8m. (\$207.7m.).

Dividends for 1974 were \$0.7m. (\$6.3m.), giving earnings per share of 86.2 cents (\$7.0). Dividends totalled 24.5 cents (\$1.75).

Arbed has taken over more than 90 per cent. of the Dm. capital of Karcher Schrauberwerke. It bought the 50 per cent. holding of Stumm group, which advised Schlumberger that they intend to tender shares controlled by them pursuant to the offer directly to the depository. Shares so controlled amount to approximately 24 per cent. of the outstanding stock of Sangamo.

Annual production is 24,000 tonnes of which just under 40 per cent. are exported. This purchase makes Arbed one of the largest screw manufacturers in Europe, industry sources said.

● Slater Walker Overseas Investments (SWOIL) has changed its name to Hutchison Financial. Hutchison International acquired a majority stake in SWOIL last November and later bid for the outstanding 43.8 per cent. interest.

● No-Tokado plans to offer 4.8m. new shares for public subscription to help finance opening new stores. The offer price is to be determined later but the payment date is June 30. The company said it also is considering distributing a 10 per cent. free issue at end-August and a 20 per cent. free issue at end-February, 1976.

● Union Acceptances has raised Rm. for the sugar-based conglomerate, Tongaat group. The fund raising was by way of a private placing of Rm. unsecured debentures (1987/1996) of 21 each at par, bearing interest at 13 per cent. The debentures have the right to security under certain circumstances. Proceeds of the placing will initially be to reduce Tongaat's short-term borrowings and those of its subsidiaries. Thereafter, the funds will be used to meet general financial requirements and provide for expansion within the group.

Application will be made for a listing of the debentures on the Johannesburg Stock Exchange once they are fully paid and rank pari passu.

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Indonesia government's loan

The Bank of Tokyo wishes to point out that the syndicated loan of between \$100m. and \$200m., which a group of Japanese exchange banks is to supply to Indonesia is being arranged through the Bank of Indonesia for, and on behalf of, the Government of the Republic of Indonesia.

The Reuter report carried on this page yesterday said that the loan was being raised for the State-owned Indonesian oil corporation, Pertamina. But Bank of Tokyo officials say they have no knowledge of how the loan will be used by the Indonesian Government.

Pertamina itself is not in the market raising money — its financial operations have been taken over by the Government and according to a Pertamina spokesman, a special audit body has been established to supervise and intensify control of its financial operations. According to Indonesian Press report Pertamina's overseas debts of March 29 amounted to some \$1.5bn.

SAMARCO MINERAÇÃO S.A.

JOINTLY OWNED BY
S.A. MINERAÇÃO DA TRINDADE
AND
MARCONA INTERNATIONAL, S.A.

U.S. \$294,000,000

PROJECT LOAN

MANAGED BY

CITICORP INTERNATIONAL
BANK LIMITEDAMEX INTERNATIONAL
LIMITED

PORTIONS OF THIS FINANCING ARE PROVIDED AND GUARANTEED BY
EXPORT-IMPORT BANK OF THE UNITED STATES

AND PROVIDED BY
PRIVATE EXPORT FUNDING CORPORATION
(PEFCO)

AMERICAN EXPRESS INTERNATIONAL
BANKING CORPORATIONBANK OF AMERICA NATIONAL TRUST
AND SAVINGS ASSOCIATION

BANKERS TRUST COMPANY

COMPAGNIE FINANCIERE DE LA
DEUTSCHE BANK AG

EUROPEAN BANKING COMPANY LIMITED

FIRST NATIONAL CITY BANK
(INTERNATIONAL - SAN FRANCISCO)

INTERNATIONAL MEXICAN BANK LIMITED

LLOYDS BANK INTERNATIONAL LIMITED

SOCIETE GENERALE DE BANQUE S.A.

WELLS FARGO BANK, N.A.

BANCA COMMERCIALE ITALIANA
OVERSEAS LTD.

BANK OF MONTREAL

BANQUE DE LA SOCIETE
FINANCIERE EUROPEENNECOMPANIA FINANCIERA Y
COMERCIAL "FANAMERIC" S.A.

FIRST NATIONAL CITY BANK

GRUNDY BANK LIMITED

LLOYDS BANK CALIFORNIA

MIDLAND BANK LIMITED

UNION DE BANQUES ARABES ET
FRANCAISES - U.B.A.F.

FIRST NATIONAL CITY BANK

AGENT

ECSC Eurofranc loan

PARIS, May 14.

THE EUROPEAN Coal and Steel Community is planning to make a Eurobond issue in French francs next week, following the success of the recent Credit Foncier de France issue, market sources said.

The latter's Frs.125m. 10.25 per cent. seven-year issue was quoted at 100.5 to 101.5 per cent. on the secondary market today after being priced at par yesterday.

day, an official of lead manager Credit Lyonnais said.

The loan, raised from Frs.100m. planned earlier, met substantial demand from Arab investors, market sources said.

Demand for French franc issues from oil producing nations reflects the strong demand for the franc on foreign exchanges, as well as the relatively high interest rates offered, they said.

Reuter.

Skaanska Cement gains

BY WILLIAM DUFFLORCE

STOCKHOLM, May 14

SKAANSKA CEMENTFABRIK (Skaanska), the Swedish cement and construction concern, announces a 26 per cent. increase in pre-tax profit to Kr.171m. (€18m.) in its final report for 1974, despite a 4 per cent. decline in Swedish building investments during the year. The concern's turnover rose by 20 per cent. to Kr.4.6bn. (€485m.), corresponding to a 6 per cent. increase after adjustment for price index fluctuations.

The parent company declares a net profit of Kr.35m. compared with Kr.23m. in 1973 and recommends a rise of Kr.1 in the dividend to Kr.9 per share. It also proposes to raise the share capital to Kr.85m. by a one-for-three bonus issue.

Orders in hand at the end of the year were valued at Kr.3.2bn.

(€337m.), an increase of 11 per cent. from the position a year earlier, and the inflow of new orders during the first quarter has been satisfactory. The Board forecasts another good trading year for 1975 with some decline in company liquidity but also a possible setback to employment in the second half of the year.

Skaanska Cement won several major foreign building contracts last year, including participation in an international irrigation project in Southern Peru, a nuclear power plant in Poland, and a dry dock at Gdynia. Foreign operations can only partly compensate for a domestic downturn.

SELECTED EURODOLLAR BOND PRICES

MID-DAY INDICATIONS

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NEW USSR EEC sheep meat plan

offer to U.K. to be ready by August

By A. Correspondent

By REGINALD DALE

STRASSBOURG, May 14.

The Community's largest sheep

subsidies to the French egg

industry, he said. "We under-

stand the problems of our

Government, both legally and

politically, in imposing such a

temporary suspension, but there

is no other solution.

There was also a potential

crisis brewing over EEC broiler

exports, he warned. The com-

bined effect of various compensa-

tion payments by the EEC could

lead to substantial imports of

broilers from other Commu-

nity countries, he said.

The French market had been

closed for four months, he said.

In Britain the opening of the

market would result in higher

U.K. prices for mutton and

lamb, as supplies are diverted

across the Channel.

In London, meanwhile, poultry

and egg producers again pressed

for action by the EEC Commission

and the U.K. Government to

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Cambodia news lifts metals

By Our Commodities Staff

REPORTS THAT U.S. forces

had sunk two Cambodian gun-

boats sparked off a late rise in

copper and tin prices on the

London market last night.

Both metals gained about £10

a tonne in inter-office dealings

following the reports, but then

eased back.

Cash tin was virtually un-

changed at the official close

with three months metal quoted

£2 higher on the day at £3,025

a tonne. The Cambodian news

quickly pushed the three

months position up to £3,040 a

tonne before it slipped back to

£3,035.

The pattern was similar in

copper. At the close, cash

wirebars were quoted at £531

a tonne, up £2.5, and three

months at £565.5, up £2.5.

In unofficial dealings after the

announcement the three

months quotation climbed to

£575 a tonne and then slipped

to £571.

Good support buying was

seen for lead and zinc. Cash

lead gained £5 to £19.5 a

tonne at the close and the

premium over three months

lead widened to nearly £10 a

tonne. It was announced that

St. Joe Minerals had cut its

lead price to £27.5 cents a

pound in line with the new

ASARCO move. Cash zinc

ended the day at £20.25 a

tonne, up £0.75. Neither lead

nor zinc were much affected

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WORLD MEAT MARKET

Prices unlikely to improve—UN

By Our Commodities Staff

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COMPANY NEWS

Reasonably encouraging start by S. Pearson

A REASONABLY encouraging start has been made by S. Pearson and Son in 1975 says the chairman, Viscount Cowdray, but he cannot make a reliable forecast for the year as a whole.

Much will depend on the outcome of the referendum on U.K. membership of the European Community. "I strongly believe that it will be in the group's, as well as the general interest, that this country should remain a member of the Community," he declares.

As reported on May 2, group pre-tax profit for 1974 decreased from £25.7m. to £20.43m., after a first half contraction from £13.21m. to £5.58m. The net dividend is 5.09122p. against 4.57672p.

A geographical analysis of turnover (in percentages) and pre-tax profit is given in the following table.

	Sales	Profit
U.K.	60	9,854,346
America	11	4,118,813
Europe	3	815,112
Africa	4	1,197,811
Asia	4	925,804
Australasia	4	1,222,944
Share associates	7	1,274,165

Of the turnover 50 per cent. relates to newspapers and publishing and 30 per cent. to industrial and commercial interests. The group's exports of goods during 1974 totalled £39,000.

The group was severely affected by inflation, but most of the group companies strengthened their positions of leadership in their respective markets, members are told.

During the year some of the accumulated liquid resources

were invested in further development. In 1974 and 1975 some £2m. will have been provided towards financing Doulton's considerable capital expenditure programme in its tableware and glass operations. The financial strength of Lazard Brothers was further evidenced by the completion of sale of 10/11 Old Broad Street, and this assisted the bank to expand its business considerably.

However, in several group companies the cash flow trend was negative and, says Lord Cowdray, this cannot be allowed to continue unchecked.

Consolidated source and application of funds shows an increase in bank loans and overdrafts of £4.80m., and a rise in deposits and bank balances of £1.2m.

The priority task for 1975, therefore, is to control costs still more stringently and increase margins where possible so that borrowings are kept to acceptable levels and more cash is generated for investment and growth.

Efforts are being made to establish new overseas markets where official restraints on profitability do not apply, and those trading activities rendered less profitable by inflation are being reviewed and, where necessary, reduced or eliminated.

Although a substantial part of profits is derived from abroad, the group's base is in the U.K., and it cannot prosper here "without Government policies designed to strengthen and encourage the private sector of industry."

Provided also that a worse

recession in world trade is averted, this conservatively financed group, with its wide spread international interests, and its unique combination of high quality businesses, "can look ahead with confidence to a resumption of soundly based profit growth."

Meeting, Millbank Tower, Millbank, S.W. June 6, noon. Chairman's statement Page 23

Lazard Bros.

Group net profit of S. Pearson's subsidiary, Lazard Brothers and Co., decreased from £2.12m. to £1.79m. in 1974. The figures were struck after tax and minority interests and after making an appropriation to inner reserves, out of which any provisions required in respect of diminution in the value of current assets have been made.

Dividends absorbed £1.32m. (£1.11m.), and after a transfer of £0.5m. (£1m.) to general reserve the carry forward is £749,717 (£778,575). A compensation payment of £20,000 was made to a former director.

Total assets expanded from £339.5m. to £416.03m., of which current assets accounted for £257.89m. (£234.99m.). Liability of customers for acceptances totalled £49.91m. (£28.58m.). Current deposits, etc., accounts increased from £203.74m. to £210.13m.

Last February the capital was increased from £10.13m. to £15.19m. by a one-for-two share issue and by capitalisation of £3.06m. from reserve.

BIDS AND DEALS

Paterson lifts Cussons bid

Paterson Zochonis and Company, the Manchester-based soaps and general merchandising group which operates largely in West Africa, has raised its offer for Cussons Group, the Imperial Leather soap concern, to value the company at almost £8.8m., compared with £7.26m. under its original terms.

The Cussons directors—who with the Cussons family control over 50 per cent. of the voting shares—have been contesting the bid as being inadequate and illogical.

PZ, in announcing its new offer, said that to date it had received acceptances in respect of 22.57 per cent. of Cussons voting Ordinary and 32.04 per cent. of the non-voting "A" shares.

The Ordinary rose 8p to 68p on the news, while the "A" shares gained the same amount to 88p. PZ's Ordinary and "A" both gained 20p to 400p.

At the same time, PZ said the Board proposed to recommend an increased final dividend for payment in December in respect of the year ending May 31, 1975, of 3.8p per share, making a total of 7p, equivalent to 10.77p gross against 4.87p gross. If the offer becomes unconditional, accepting Cussons holders will receive the final PZ dividend.

Terms are one PZ Ordinary, plus 800p cash, for every 16 Cussons Ordinary—worth some 80.6p a share—and one PZ "A" share, plus 747p cash, for every 16 Cussons "A"—worth about 71.7p. Appropriate offers will be made for the partly paid shares issued under the executive incentive scheme.

The increased offer closes on May 30. J. Henry Schroder Wagg will post documents as soon as possible.

any increased offer from Croda International or from anyone else. Mr. F. A. S. Wood, Croda chairman, tells them. The Croda offer has been extended to May 20.

Lorho-Kuwait deal revised

By Margaret Reid

Arrangements for Kuwaiti interests to subscribe for a substantial new stake in Lorho have been revised, so that the deal will now consist of an initial purchase of half the shares in question, with an option to take up the rest later.

The total sum involved, originally fixed at £11.44m., could now be higher, up to £14.55m. should the option be exercised at the end of two years.

It was announced in February that certain new Kuwaiti interests would be allotted 8.5m. shares, an 11 per cent. addition to the then existing Lorho capital, at 130p a share. Yesterday, the company said the number of shares had been revised upwards to 9.88m. to take account of the recent one-for-ten scrip issue. It was also recalled that at the annual meeting in March the inclusion of an option as part of the arrangement had been indicated.

The present agreement, which is subject to the approval of shareholders and loan stock holders, and to any necessary Governmental consent, is with Sheikh Nasser Sabah al Ahmad, already a director of Lorho, on behalf of certain Kuwaiti interests. Provision is made for the allotment of 4,940,000 shares for cash of £3.72m.—implying a price of 118p a share—and for an option on a further 4.94m. over two years at a consideration rising from £3.72m. to £8.8m. Terms of the option provide that the price for the shares covered would rise in steps from 118p to 181p.

The consideration is to be paid in Kuwaiti dinars. Mr. F. A. Butcher, a Lorho director, said the rate of exchange which would govern the whole transaction would be the market rate at close of business on May 12.

Sheikh Nasser and associates already hold some 10m. Lorho shares, while another 5.5m. are controlled by Mr. M. Al-Fayed and associates in the United Arab Emirates, who also have an option to subscribe for 2.2m. more. The interest of Mr. Al-Fayed, who has joined the Lorho Board, arose from the sale of the 20 per cent. holding in Richard Costain to Lorho.

If all transactions proposed go through, and the options are taken up, Lorho will have some 107m. shares in issue, of which the Middle Eastern interests will account for about 25 per cent. A detailed circular will be despatched within the next two weeks.

WBG says bid 'inadequate'

Wright Bradley and Gell has informed Penton that it considers Penton's cash offer of 60p for each WB and G share "totally inadequate."

The WB and G directors will be writing to shareholders during the next few weeks giving the reasons for their view, and up-to-date information on WB and G profits, prospects and assets.

In the light of the offer the WB and G directors have obtained Treasury consent to an increase on the Ordinary dividend to 4.3p net per share, compared with 3.6375p per share paid for 1973-74. They advise shareholders to take no action in connection with the offer until they have received their Board's letter.

The Board of WB and G does not for this purpose include Mr. P. M. North, who is also a director of Penton.

'NO MORE' SAYS CRODA
Shareholders of Midlands-Torkshire Holdings cannot expect

Fair start at Pearson Longman

IN HIS annual statement the chairman of Pearson Longman, Lord Gibson, says that taken overall, the group has made a "fair start" in 1975.

The book companies show signs of having another successful year's trading with strongly increased sales in overseas markets already in evidence.

The newspapers are finding the going harder — they cannot expect greatly increased revenues until the economy improves, and are assailed on all sides by heavy increases in costs.

"Streamlining of costs in the newspaper industry has become essential if its financial soundness is to be re-established and its independence preserved," the chairman declares.

As reported on May 2, taxable profits fell from £14.85m. to £11.51m. in 1974 on turnover of £20.6m. compared with £16.6m. The dividend is 4.473p against 4.122p net.

Lord Gibson says the year was one of mixed fortunes for the group. The book companies produced their highest profit so far, but this improvement was more than offset by the lower earnings of newspapers.

An analysis of profit, without associates, shows:

	1974	1973
Financial Times	1,406	2,874
Westminster Press	5,126	6,616
Longman Penguin	8,418	4,833
Pearson Longman	-116	-782
Total	10,306	13,494

Turnover was split as to: Financial Times £17.42m. (£16.01m.), Westminster Press £40.81m. (£32.81m.) and Longman Penguin £34.36m. (£27.78m.).

The 81 per cent. increase in the turnover of the Financial Times Group was insufficient to meet its higher costs and profits fell. Westminster Press Group turnover increased by 25m. partly as a result of acquisitions — these apart turnover rose by about 11 per cent. from £22.58m. to £28.42m., but again higher costs reduced profits.

The directors are "much concerned" at the effect which inflation had on all the businesses in 1974. Under the twin burdens of price control and heavy tax it has become increasingly difficult to generate sufficient after-tax earnings to finance the large increases in

working capital which high inflation rates bring in their train, states the chairman.

Pearson Longman was well placed at the beginning of the year and there are signs that the rate of increase in paper and newsprint prices is now slackening, he adds.

The group balance-sheet shows a rise in values of stocks and debtors less creditors, from £21m. at the end of 1973 to £27.5m. at the end of 1974. Insofar as about one-third of this increase reflects growth in book publishing turnover overseas, the increase is perhaps acceptable, but to the extent that it merely reflects inflation of costs, it requires companies to generate more cash if they are to maintain, let alone expand, and re-equip their businesses, Lord Gibson stresses.

A statement of source and application of funds shows a decrease in deposits, bank balances and cash of £2.71m. and an increase in bank loans and overdrafts of £2.97m.

Pearson Longman is a subsidiary of S. Pearson and Son. Meeting, 10, Cannon Street, E.C., on June 6 at 10.30 a.m.

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"Incalculable economic benefits"

for Southern and Central Africa if detente policy succeeds.

H. F. Oppenheimer

The following are extracts from the Statement by the Chairman, Mr. H. F. Oppenheimer:

The Consolidated profit of the Corporation after tax rose by 30.0 per cent to R75.7 million for 1974. After deducting preference dividends, earnings amounted to 57.4 cents a share and the ordinary dividend was increased by five cents to 29 cents a share. Since a substantial part of our income is derived from investments in companies which do not distribute their profits in full, the equity earnings I have mentioned do not fully reflect the year's results. If the Corporation's share of the undistributed profits of these companies were to be taken into account, after adjusting for cross-holdings, our total earnings would be approximately 116 cents a share, compared with 94 cents in 1973 and 64 cents in 1972. The value of the Corporation's investments was R 276.6 million at the year-end and has since shown little change.

Detente

There can be little doubt that the uncertainties resulting from the recent political events in Mozambique and Angola have adversely affected investment attitudes towards South Africa. Moreover, while the capital inflow has for this reason been much less than might have been expected, bearing in mind the immensely strengthened economic position of the country and the good prospects for further growth, the same events have been largely responsible for the decision to make a very substantial increase in South Africa's defence expenditure, which in the current year will amount to R948 million or 3.7 per cent of the gross domestic product, as compared with R285 million or 2.3 per cent of the gross domestic product five years ago. While these figures are lower comparatively speaking than those for many other countries, they are high for a country in South Africa's situation and must add to inflationary pressures and adversely affect the balance of payments. In the circumstances the courageous efforts of the Prime Minister to improve relations between South Africa and the other African states take on a special importance, economic as well as political. The need for detente, though made the more urgent by developments in Mozambique and Angola, should not be seen in isolation from the South African Government's policy of meeting and consulting the Black leaders who are emerging as heads of the eight homelands now in various stages of constitutional development. Indeed, the establishment and development of dialogue between the races in South Africa is essential to the success of the detente policy externally. That also turns of course on the achievement of a settlement in Rhodesia and on finding an acceptable answer to the international status of South West Africa.

These problems will not be easy of solution nor would success in itself make South Africa's internal policies acceptable to the rest of Africa. What could reasonably be expected, however, would be that the

normalisation of relations between South Africa and other African states would, through its effect upon public opinion here, assist the Government to carry through its stated policy of gradually eliminating racial discrimination in the national life. While the elimination of discrimination can mean different things to different people there can be no doubt that signs of a change of outlook in this regard are already apparent. The most constructive example of that change to date is the Government's decision to restore leasehold rights in White areas to the Blacks who qualify, and to remove certain discriminations against Black professional people and traders. A normalisation of relations would also I believe help the other African states to understand and, hopefully, to accept that conditions in South Africa are different in important respects from those in their own countries and that the building of a just society here may take place along lines different from those accepted as normal elsewhere in the African continent.

The attempt to solve the problems of southern and central Africa through discussion between the countries directly concerned is a new and realistic development. It emphasises their basic unity of interest, which has been masked and thwarted by the political and social differences that followed the rapid decolonisation and independence of the African states, and by their bitter resentment of South Africa's racial policies. If the policy of detente succeeds—and as the Prime Minister has said its failure would be too ghastly to contemplate—the economic benefits to the whole area would be incalculable. It is a region with immense material and human resources and if the ideological differences which divide its nations could be removed and international confidence in its stability restored, it would be capable of very rapid growth. We in the Anglo American Corporation Group have long had important interests in virtually every country in this vast area and are therefore perhaps more conscious than most of the high cost of division and strife, and of the benefits which would flow to all its peoples from a relaxation of tension and co-operation on a regional basis.

Industrial relations

I have on several occasions expressed our concern for the conditions of employment of Black people in our Group. I do not propose to detail here the improvements that have been made, but I like to think that the policies adopted by our Group have played a part in changing

long-established attitudes and thinking on Black labour and wage matters in South Africa. Though much has been achieved, I believe that the situation continues to call for the utmost effort on our part. There were outbreaks of violence on the mines during 1974 and early in 1975, with tragic loss of life and with damage to property. There is no single answer as to the causes of these disturbances among Black workers. Some have been due to factors beyond the mines' control, such as the strikes and riots which followed the announcement by the Lesotho Government of a compulsory deferred pay scheme for miners from that country. Others have apparently been due to dissatisfaction over wages, while some, following alterations in the traditional pattern of operations underground, have been ascribed to concern over job status. In certain cases there seems to have been no ascertainable cause.

An important aspect of the psychological environment in which our Black employees live is the wide wage gap between them and workers of other races. In percentage terms Black wages have been rising considerably faster than those of White workers, but it is important to remember that because of a wide historical wage gap, an increase of say 50 per cent in Black wages and ten per cent in White wages means that in absolute terms the gap actually widens. This is of particular concern in these times of almost violent inflation. Wages are only one important element in the situation. It is clear, as one would expect, that many other factors affect the satisfaction or dissatisfaction of our workers, and like many other employers we are looking at these and seeking to improve conditions wherever we can. To this end we have as a further step established within the Corporation a Manpower Resources Division. This includes the greater part of the Personnel Division, the Employment Practices Office which was founded two years ago, and the Industrial Relations function. Among the subjects receiving attention are the provision of a comprehensive personnel service; assistance in the determination of wages and working conditions; the institution of efficient mechanisms both for the representation to management of workers' views and wishes and for the communication by management to employees of its objectives and intentions; the adoption of scientific methods of job evaluation and reward structuring, better geared and equipped in our view to meet the complex needs of a changing labour world; the provision of the best possible training at all levels, both for the job and for industrial relations; the advancement of Black workers and the elimination

of race discrimination; and the maintenance of effective working relationships with Government, other authorities, and employer and employee organisations. The services of the Manpower Resources Division are available to all companies in our Group, and it will assist company managers to establish and maintain good industrial relations in the widest sense.

I do not think that it is wise or indeed possible to view the years ahead with any degree of complacency. We in South Africa are now embarking upon a period of change and development in our industrial structure, as our working people establish their bargaining positions and begin to assert their wishes. Older industrialised societies have all passed through this phase of development, and have usually experienced unrest and anxiety in the process. Here, we must accomplish the adjustment in an environment greatly complicated by questions of race and colour and by political attitudes, not only within South Africa but elsewhere. It would be wrong to expect that we can do this without tension, friction and some disturbance, but it would be an even greater mistake not to try.

Social responsibility

During the year considerable progress has been made in implementing our policy of starting and bringing to fruition projects pioneering new methods or demonstrating new lines of development in fields such as education, technical training and the socio-economic progress of the rural areas. One such project is in operation, two are under construction and a fourth is in the planning stage. The first is a scheme being operated by the Education Department of Bophuthatswana for the in-service training of teachers. Some 1,000 teachers at present in possession only of the Junior Certificate will, through the scheme over a period of five years, be able to obtain their matriculation certificates without being withdrawn from teaching service. If this project, for which we are supplying the funds, is a success it will demonstrate a new method of in-service training of teachers which could be of widespread application both throughout South Africa and elsewhere. The two projects under construction are an Outward Bound Training Centre to be operated on non-racial lines in Lesotho and an agricultural high school for the Ciskei. The school in the Ciskei, for which we are providing the full capital cost of buildings and equipment, will be the first agricultural high school for Blacks in South Africa. We have also agreed in principle to provide the capital cost of buildings and equipment for a technical college for Black students at Umhlang in KwaZulu, close to Durban. At the request of the KwaZulu Administration we have also undertaken the preliminary planning of this college, in close consultation with them and with the Department of Bantu Education in Pretoria. We are now engaged in identifying the next generation of projects, and hope that among them will be ones benefiting the Witwatersrand area and the Coloured peoples of the western Cape.



Anglo American Corporation of South Africa, Limited

(Incorporated in the Republic of South Africa)

The fifty-eighth annual general meeting of Anglo American Corporation of South Africa, Limited will be held on Friday, 23rd May 1975, at the head office of the Corporation in Johannesburg. Copies of the Annual Report and Chairman's Statement are available from the London Office, 40 Holborn Viaduct, EC1P 1AJ.

مكتبة الأمل

FINANCIAL TIMES SURVEY

Thursday May 15 1975

STRATHCLYDE

Strathclyde is the largest of the nine new regions which come into effect tomorrow in the first major reform of local government in Scotland for nearly a century. It encompasses roughly half of the country's population and most of its industrial muscle.

Change comes at a sombre moment

STRATHCLYDE is effectively half of Scotland—some say the other half. Others are more discreet. The region is loosely defined together by the magnetism of Glasgow and industrial Clydeside, though its design is in fact the product of planning convenience rather than of positive popular identity.

It is the largest of the nine regions created in the 1975 legislation, which takes effect from tomorrow. This is the first major reform of local government in Scotland for almost a century. It sweeps away the 1973 burgh, 194 district and 33 county authorities, some of which can trace their ancestry far back as the 12th century. Glasgow is just now celebrating its 800th anniversary of its foundation and is looking back at a tumultuous history which ended its Victorian apogee as the Empire's second city.

Strathclyde itself covers some 348 square miles, approximately one-sixth the area of Scotland, and is second only to the Highland Region in terms of physical size. Its population, at about 2.6m., half the Scottish total, and comparable with that of Wales and the four English metropolitan counties of Greater London, Greater Manchester and the West Midlands.

As well as being the largest of the nine new regions, it is also the most diverse of Scotland's new administrative units. Its northern boundary crosses Loch Linnhe only a dozen miles or so south of Ben Nevis, Scotland's highest peak, and embraces the West Highland isles of Mull, Coll and Tise. To the south it rolls through the gentler Robert Burns country, past the Doon Valley to the Galloway Peninsula, and in the east it stops just short of the Scottish Border counties. At its heart, in violent contrast, sprawls the Clydeside conurbation, still the engine-room of Scotland.

Because of its size and character, Strathclyde is also in several important respects the crucible of Scottish affairs. Prospects for the whole of Scotland will be deeply influenced by the way in which the region measures up to its vast administrative, industrial, social and, ultimately, political challenges.

In administrative terms, Strathclyde takes over most of the leading functions (the important exception is housing) of the City of Glasgow, and the counties of Lanark, Renfrew, Dunbarton, Argyll and Bute. It will employ about 80,000 making it the largest single employer north of the Border, and will administer a capital and revenue budget of over £500m.

Machinery

It will run a police force of nearly 9,000 and will plan and operate a public transport system in which some 70 per cent, about 2.6m., half the Scottish total, and comparable with that of Wales and the four English metropolitan counties of Greater London, Greater Manchester and the West Midlands.

attending to 500,000 pupils in its 1,100 schools. Its major problems concern the battle to control inflation (its budget has increased by more than £100m. in two years) and to prevent the vast machinery of local government becoming even further isolated from its widely scattered electorate. On both scores its chances of success look uncertain.

The regional authority has already lost its battle with central government to win control over the four new town development corporations located within its boundaries. It has scarcely begun the longer struggle to assert its wish to have far greater autonomy in determining functional expenditure priorities (including those associated, increasingly controversially, with the new towns, whose financial allocations have represented such large portions of county budgets).

Contributing to the region's initial difficulties is the paradoxical uncertainty about its own future. It is the major component of a local government reform which, when it was first recommended in 1969, was immediately endorsed by central Government as the only preferable alternative to the creation of a domestic Scottish Parliament. Since then, of course, events have obliged the preparation of plans for an elected Scottish Assembly, to which the Government intends to devolve significant law-making and executive powers in about two years.

As a result, Strathclyde now finds itself at the sharp end of a fierce and unresolved argument about the relationship between the Assembly and Scotland's regional authorities (for which the Assembly will become responsible). It could well be that, to establish its own ascendancy, the new Assembly might wish to consider remodelling local government yet again.



The second challenge facing Strathclyde concerns its economy. It is confronted with daunting difficulties in reversing the trends of the last 10-15 years, for much of which period its unemployment rate ran at nearly twice the national average. Its unemployment and net emigration losses have been at levels consistently above those in almost every other U.K. assisted region: during the 1960s it lost more than 40,000 jobs for men; its net loss of 216,000 people was equivalent to the population of Dunbarton County and involved, typically, the young and highly skilled members of the community.

Glasgow has been particularly severely hit by losses both of jobs and young population, notably to the new towns on its edge. The city (and some of the smaller surrounding burghs) are now seeking a slow-down in the rate of growth of the new towns so that they can concentrate regional resources on the redevelopment of more balanced employment and housing resources.

National Oil Corporation. Both moves are designed to engage the manufacturing industries of the region more closely in the oilfield development work in the North Sea.

The region will also provide the most important test-bed for the Scottish Development Agency which the Government will set up before the end of the year. Funded with up to £300m. over five years, it is the vehicle on which almost all of the powers over regional investment aids are being devolved, from the Department of Industry to the Scottish Office. One of the Agency's early tasks is expected to be to undertake a major industrial recovery project in the Cambuslang area of Lanarkshire, to provide alternative employment for many of the 4,800 steelworkers whose jobs will disappear in the next three years.

Analysis

Finally, it is becoming clearer every day that the region must get to closer grips with immense social problems. Every new indicator of urban deprivation which is sent crashing in on the political conscience seems to represent an ever-bleaker portrayal of Clydeside's position. Finally, the restructured February's dry statistical analysis by the Department of the Environment, which examines the most needy areas of British cities on standard census measurements, such as low incomes, unemployment, overcrowding and houses lacking in basic amenities, concluded by saying "the national picture is dominated by Scotland whose cities, particularly Clydeside, apparently contain areas of urban deprivation on a scale not matched in England and Wales."

Inevitably there are widely conflicting estimates of the true scale of need. Local administrators are now living their sights on proposals for tackling the 15 or so worst areas of "multiple deprivation," covering perhaps 100,000 people in Glasgow. What is being considered is the concentration of professional and financial resources behind social work teams which would represent all the disciplines—education, housing, health, infant care—which are most involved in overcoming deprivation.

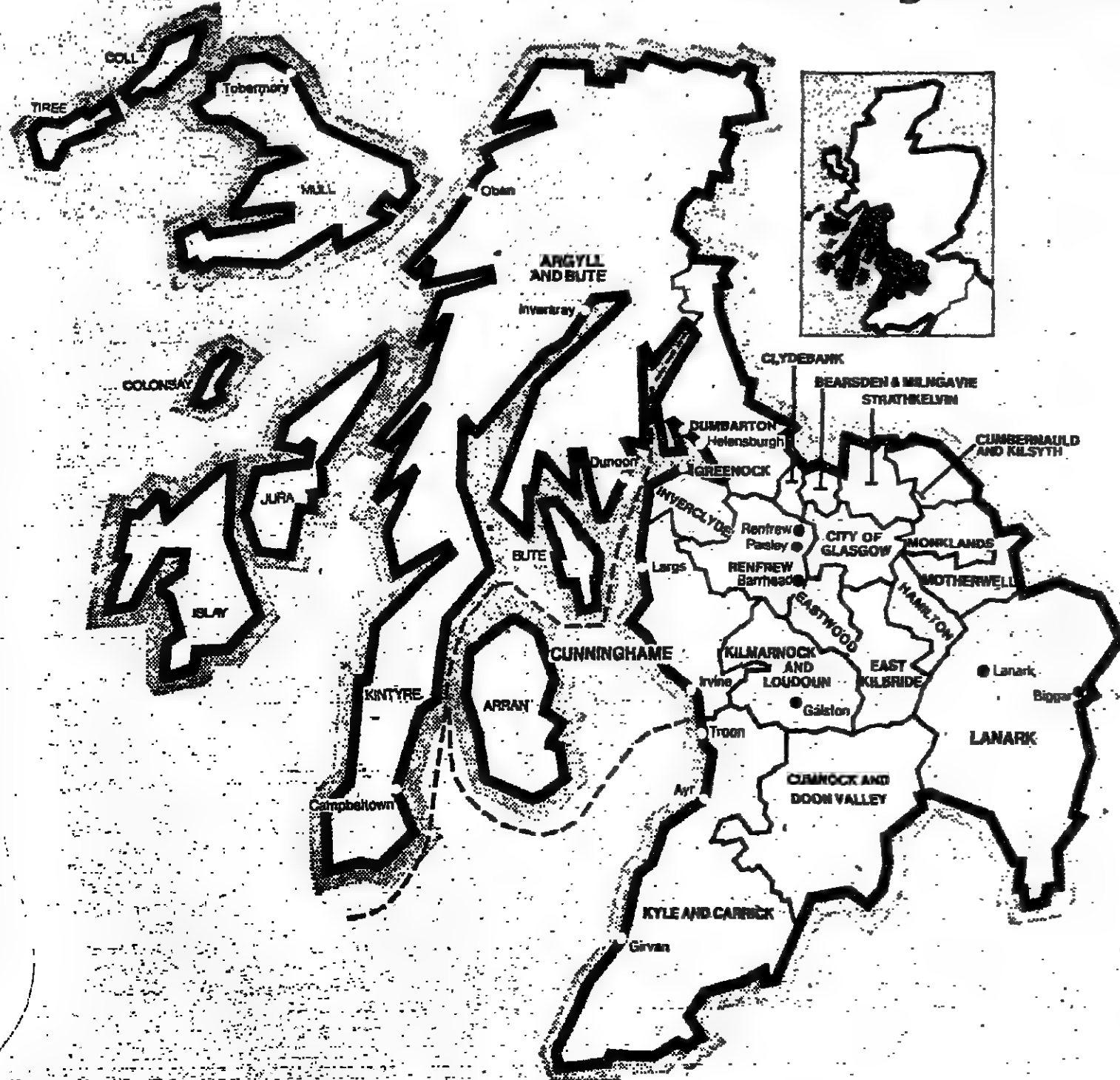
Against this sombre background, Strathclyde may too easily give the impression of a region with its shoulders permanently hunched against an unavoidable adversity. In fact, it has considerable reserves of talent and innate optimism on which to draw. The region's two universities—Glasgow and Strathclyde—for instance are among the sponsors of the Scottish Business School whose long-term aim is to raise the calibre of local management (and trade union representation). Strathclyde in particular is now beginning to develop an increasingly pointed and useful critique of past development policies and future resource-based options. Finally, the restructured regional authority imagines with some confidence that it will swing a much heavier political clout with a Labour Government which knows that its ultimate Scottish support is heavily concentrated in Strathclyde. With the ever-present threat of a Scottish Nationalist breakthrough in the region, there is clearly a good deal of political capital invested in that assumption.

Chris Baur,
Scottish Correspondent

STRATHCLYDE

the new heart of Scotland

Today the map of Scotland is re-drawn.
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Significance of Strathclyde

Of the nine new regions Strathclyde is by far the largest with half the population of Scotland within its boundaries.

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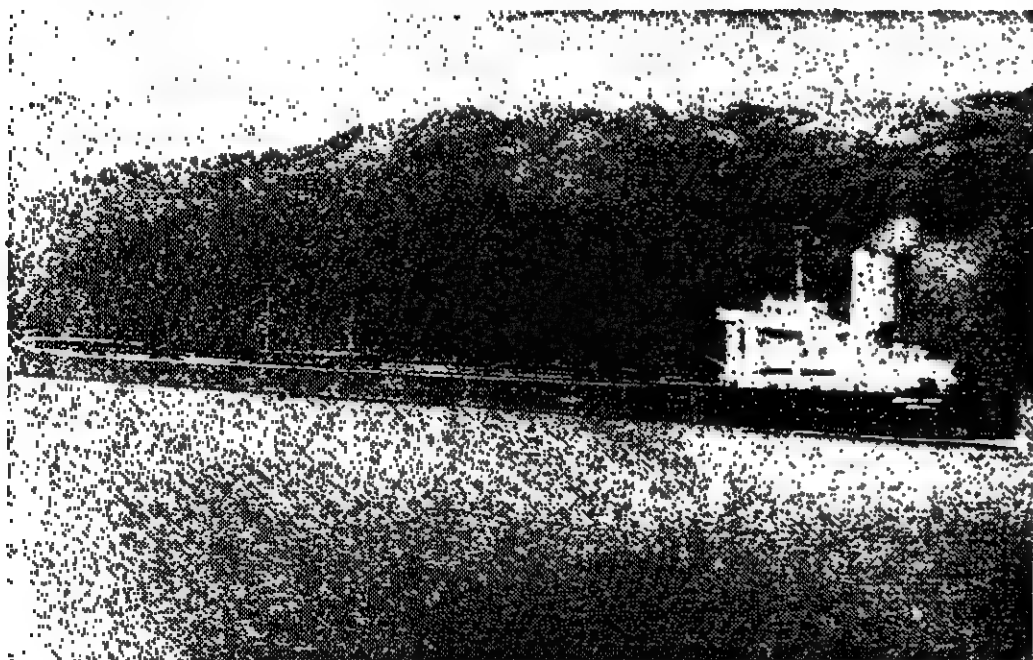
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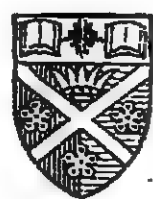
STRATHCLYDE UNIVERSITY AND REGION

Strathclyde University evolved in 1964 by merger of the old-established Royal College of Science & Technology and the Scottish College of Commerce. More than 8,000 students now take degree courses, 1,200 of them at post-graduate level; and to do so they come to Glasgow from 70 different nations for purposeful and vocational higher education.

Strathclyde University courses, mainly and directly, relate to the needs of Science, Technology, Administration and Management. Most of its graduates immediately enter industry, commerce and the public service, a high and rising ratio working productively within Strathclyde Region.

Strathclyde University has been long acclaimed internationally for its strengths in Science and Engineering. Its School of Business and Administration is achieving similar status while further postgraduate and post-experience courses—some residential—are being developed in Strathclyde Business School, a Division of the Scottish Business School.

Strathclyde University knows industry and commerce far beyond the Strathclyde Region. They in turn know Strathclyde University—for the quality of its research, development and consultancy services and for the calibre of students consistently turned out. Strathclyde University in short brings to its Region a world reputation.



Uncertainty in steel

WITH ALL of Scotland's steel-making industry—employing over 25,000 people—centred in Strathclyde, the region clearly has a critical interest in seeing an end to the three principal areas of uncertainty concerning the industry. These are the immediate question of production cuts and labour shedding during the current period of low demand, the character and timing of the similar local review, that it British Steel Corporation's long-standing rationalisation plans redundancies at Cardiff, Hartlepool and Shotton, for 24 years) and finally, the future significance of Hunterston, on the Ayrshire coast, as a potential major steelmaking location. All three issues are closely linked and (despite the longer-term nature of much that is implied in the proposals for Hunterston) each of the three clamours for early attention.

The most recent proposal by the BSC, forced on it by a recession which is calculated to be producing losses of some £2.5m. a week, has been to cut its labour force nationally by up to 22,000 this summer. There would be about 4,000 redundancies among Scottish steelworkers. The proposal would involve the closure of the Clyde Iron Works, the open-hearth plants at Clydebridge and Lanarkshire and the slabbing mill at Clydebridge. Shift and production cuts would also be made at Dalzell and Gt. Glasgow works.

At the time of writing, these proposals are still under negotiation, having been rejected by the steel industry unions. For the moment their significance lies in the fact that, if they were sanctioned, they would effectively hasten some of the main components of the Corporation's long-delayed rationalisation programme in Scotland.

Output

The works and sections of works which would be involved in this "short-term" retrenchment—and which the BSC has been honest enough to admit might not all re-open—are among those which the Corporation announced almost three years ago would be phased out anyway. Moreover, the Corporation would achieve, earlier than it had foreseen, the enlarged service role for its key Ravenscraig strip steel works at Motherwell.

That works, where £100m. is being spent to double liquid steel output, would immediately take on the extra load of supplying ingots and slabs to neighbouring general steels rolling mills. This would be the beginning of the function originally intended for Ravenscraig which, as the centrepiece of the BSC's Scottish investment programme, is being designed as the prime source of Scotland's current output capacity of about 3.5m. tonnes a year.

Although these proposals are now being urged under the immediate and unforeseen pressure of a slump in demand, it is clear that if they were authorised they would help retrieve some of the time which the BSC has already lost in implementing its original rationalisation plans.

Those plans were announced in Scotland in June 1972, and involved the closure of most of Scotland's 34 open-hearth furnaces operations at Dalzell, Lanarkshire, Clydebridge and Clyde iron works. The primary rolling mills at these works were also to go. The plan, which was then expected to reduce Scottish steel employment by 6,500-7,000 jobs, was intended to be carried

through during the three years taken to spend about £20m. on a direct reduction ore, pelletising plant at Hunterston, capable of producing some 400,000 tonnes a year of iron feed for electric arc furnaces in Scotland and elsewhere.

It now seems likely that a plant with double that capacity will eventually be laid down, though it is not known when a start will be made. The timing is liable to be influenced by the more crucial decision concerning the location of the proposed electric arc plant, with a capacity of up to 1m. tonnes a year, which the pelletising works would support.

Potential

The alternative sites for the electric arc plant (whose likely cost will be some £30m.) are Hallside, in Lanarkshire, or Hunterston which, with its deep-water terminal, has been earmarked by the Scottish Office and the Corporation as the assumed prime candidate for any large-scale investment in integrated steel-making which might be undertaken after 1980.

Hunterston is the real political football in the long-run—it has been for more than six years now, ever since it was first recognised that its deep water offered a potential for bulk processing of certain raw materials. Oil and iron ore processing have always been the two most realistic models for that site and it is now quite clear that of the two (and despite a concerted commercial effort by two oil companies to get approval for oil refineries), the Scottish Office decisively favours the peninsula's use for steel.

There have been some recent signs that the BSC also regards production of, say, some 10m. tonnes a year of steel at a new Hunterston complex as highly probable in the early 1980s. There are those on the Corporation who evidently regard Hunterston as the last viable coastal site in the country, whose ultimate development is therefore "inevitable."

A planning unit is being set up by the BSC to undertake the preliminary work and it seems clear that the present government would favour a commitment to start work on such a complex at least by the late 1980s. In the industry's present hard-pressed circumstances, however, there are equally clearly considerable restraints on taking too early a decision. (A commitment to Hunterston,

for example, would almost certainly destroy any notion of the Hunterston scheme redeveloping North Wales Shotton works, where there is strong pressure to invest in new plant and so save about 4,500 jobs.)

Similarly, the steelmaking community of Lanarkshire still requires to absorb the full consequences of a plan which would effectively move the entire centre of gravity of the industry to the coast. There are those in Scotland's traditional

Chris Bay



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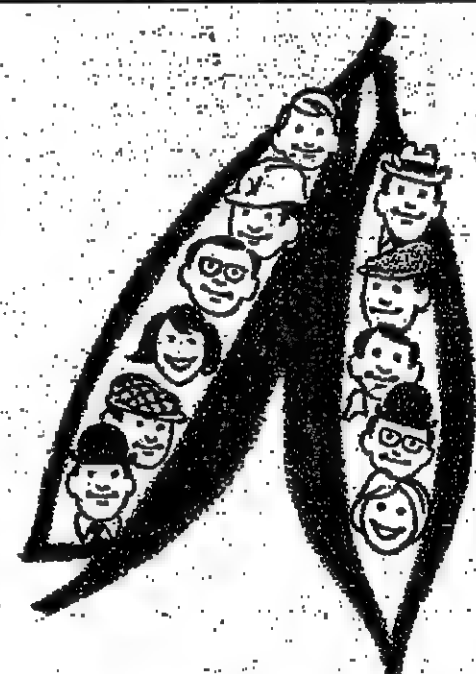
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The new industries

THE SCOTTISH economy over the last two years has been performing relatively better than the U.K. generally while paradoxically the "new" industries brought in, particularly in the West of Scotland, radically to restructure the industrial base, have suffered worst from the worldwide recession.

The electronics, consumer durable and science based industries have been hit by a combination of redundancies, rationalisation and closures (which has rocked the foundations of regional development policy and has wrought a reaction against international investment capital in Scotland. North Sea oil, with its influence on the prosperity of Scotland's traditional heavy industries and the cushioning effect it has had on the unemployment situation, has compounded this reaction by relegating Scottish faith in the primary industries.

Another factor which has prompted a more jaundiced view of the new industries is that over the past two years these new industries themselves have become victims of advancing technology. Up to the end of the 1960s Scottish factories of international companies were expanding from pilot plants to full-scale production units, but the advanced technology which encouraged the rapid growth also demanded rapid change, particularly in electronics, and the need to change has caught up with many Scottish plants at the very moment when recession was beginning to bite.

Honeywell, with its three plants in Lanarkshire at Newhouse, Bellshill and Uddingston, is a classic example of high technology changing rapidly, a fast growth rate and multinational ownership, the latter making the most popular cause in the 1970s. The company, from a peak of well over 5,000 workers at the end of the 1960s has now slumped down to 3,000 and in the past month a high proportion of the workforce has been put on short time. The recession in the consumer durable production industry and in construction has affected orders for micro switches and control systems at the same time as the company's magnetic tape system for computers was becoming obsolete.

The sudden shock of 1,100 redundancies on a deteriorating labour market in North Lanarkshire was politically explosive, providing valuable ammunition for the opponents of multinational companies, and this was not helped by the apparent helplessness of Government to reduce the number of job losses. More damaging was the boost that the redundancies gave to the argument that regional policy had failed to bring long-term stable employment to Scotland and was instrumental in creating a branch factory economy.

Completely ignored in the clamour over the redundancies—of which were largely accepted voluntarily by the workforce—was that Honeywell were also doubling output of their new series 6000 computer at Newhouse and would be increasing the workforce this year to cover the new production levels. The major criticism that perhaps could be levelled at the company—and by implication other "new" companies in Scotland who had been recruiting labour up to the autumn of last year—is that their market forecasting had gone sadly awry, but the Honeywell experience can in no way be seen as an indictment against attracting new high technology industries to Scotland.

Collapse

After the Honeywell cutback the collapse of the consumer market began to bite in Scotland and as most of the consumer orientated industries in Scotland are "new" industries, largely American and concentrated in the Strathclyde region, the questioning of the philosophy of regional policy has become marked in the West of Scotland.

At the Scottish Trades Union Congress in Aberdeen in April, after a heated debate in which American multinational companies were lambasted by delegates, one American observer commented: "For the first time since I came to Scotland, I

feel that I am a stranger."

There is little doubt that the "new" industries are in one of the worst recessions since the Second World War and the immediate outlook is bleak, but it is also true that very few firms holding back their orders until they see how the vote goes, but if there is a decision to stay in, we are convinced that there will be a very big market in Europe for us."

The Hoover plant at Cambuslang in Lanarkshire is Scotland's biggest consumer durable production centre and as such ship. The new industries have been among the hardest hit by recession. The firm has been forced to pay off a large proportion of its part time workers and the effects of the increase in VAT has not yet been felt.

General Time, who employ 900 at their plant in the Vale of Leven—one of Scotland's worst unemployment black-spots—has put its biggest effort into opening up a European market and are awaiting the outcome of the referendum with something more than trepidation. Said one executive of the firm: "Selling clocks in Europe is a little like selling sand in the Sahara, but we have invested a great deal of time and money and we were begin-

ning to break through. "To say we are worried about the outcome of the referendum is an understatement. We are even finding some of our customers on the Continent are holding back their orders until they see how the vote goes, but if there is a decision to stay in, we are convinced that there will be a very big market in Europe for us."

The biggest constraint in most cases is not recession, but the land's biggest consumer durable production centre and as such ship. The new industries have been among the hardest hit by recession. The firm has been forced to pay off a large proportion of its part time workers and the effects of the increase in VAT has not yet been felt.

There is, however, a good deal of confidence in Hoover, to the extent that one of its biggest worries is the shortage of skilled labour—a problem over a wide sector of Scottish industry. The company is expecting its order position to hold up for the next three months through restocking by retailers and at the least a modest upturn in the economy beyond that.

In the longer term, Hoover is more hopeful. A £15m. expansion plan for Cambuslang

Economic

CONTINUED FROM PREVIOUS PAGE

Scotland had fallen from about two-thirds to one quarter. This experience has encouraged the belief, in the past few years, that the region must seek its salvation by re-planting its internal resources, rather than seeking a solution in the attraction of mobile industry. This conclusion would have been forced on the region in time, anyway, in view of the present scarcity of mobile investment both within the U.K. and internationally. But two further factors helped to bring the Clyde-side dilemma into sharper focus.

The first has been a straightforward matter of comparison. There has been, since about 1972-73, a relative improvement in the position of other Scottish regions, notably in the East and North, where sometimes startling growth is expected, largely through the impetus of North Sea oil-related activity. This has helped to rip off the mask of Scotland's more uniformly disappointing performance—a mask which has helped to conceal the deep-seated nature of many of Clyde-side's difficulties. Secondly, these difficulties have been further exposed to the political gaze under the discipline of intensive study. Last summer saw the publication, after three years' work, of the first comprehensive examination of the region's economy for almost 30 years. Some of its conclusions have doubtless proved difficult to

stomach locally—it does no region's pride much good to be shown that it is the most problem-ridden of Europe's declining industrial regions. Yet merely to achieve a parity of performance with other U.K.-assisted areas, Clyde-side needs the creation of jobs on a scale which outstrips the predicted requirements until 1980 of similar regions in France, Italy, Belgium and Holland.

Task

The size of the task is illustrated both by the forecasts of the planners and by the degree of uncertainty which surrounds the most optimistic of those forecasts. Last summer's West Central Scotland Plan estimated that at best (which assumed completely overcoming the region's low-growth problems), Clyde-side might secure about 238,000 new jobs between 1971-81 and might lose about 228,000; a net increase of 60,000. The lowest projection for the same period was that the region would lose about 240,000 jobs and secure only 187,000 replacements, to give a net loss of 53,000 jobs. The worrying fact is that, of the two, the region's past performance and the trends within it since 1970, rather suggest that the lowest estimate may be the more realistic.

As the planners point out, even if the highest estimate were attained, unemployment would remain above the national average and net emigration

from the region would run at about 13,000 a year, a reduction on the average 34,000 annual net loss throughout the 1980s, but still above the level from other regions. In addition, the highest estimate assumes no increase in manufacturing employment, and only a marginal rise in population. The bleak implication of achieving the lowest estimate is that unemployment would rise still further and that net emigration (at an average of 32,000 a year) would reach dimensions comparable only with the 1920s.

One of the crucial aspects of the study was that it identified a number of problems which seemed to be peculiar to Clyde-side, and which prevented the region from matching the performance of other U.K. assisted regions with similar structural disadvantages. "If the region's industries had done as well as their national counterparts between 1959-69," the report said "an extra 45,000 jobs would have been gained. This 'local deficiency' in employment performance contrasts markedly with the rest of Scotland, Wales, Northern Ireland and Northern England, all of which gained employment more rapidly than their industrial structure would have suggested."

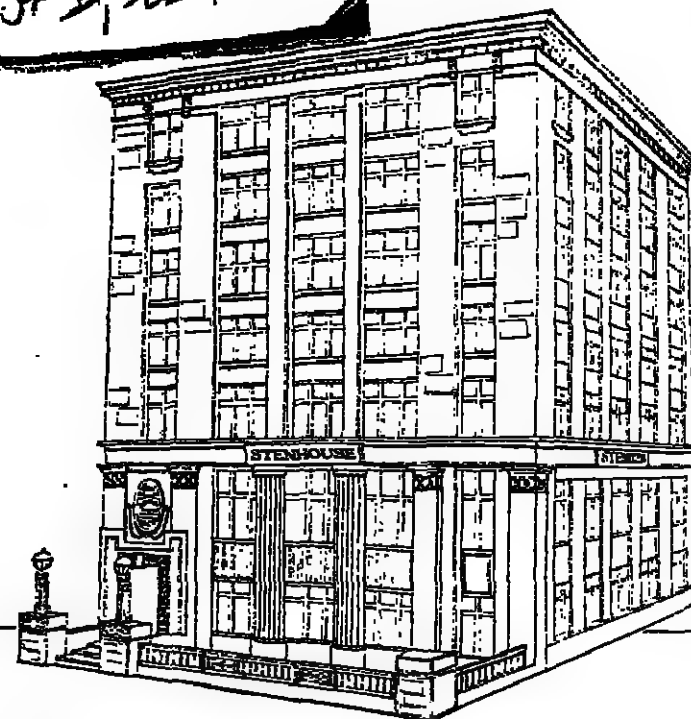
Among the "special problems" that were isolated, two were particularly stressed. The first related to the region's poor industrial relations record. Even allowing for the dominating local influence of industries whose nationwide disputes record was poor, it is clear that Clyde-side's above-average loss of working days through disputes was not simply the result of a statistical distortion. Secondly, there are definite, but not easily quantifiable anxieties about the state of local management, much of which, says the report, is "conservative, inflexible and lacking in dynamism. The region has a poor record of new company formation—during the 1960s only one third of the jobs created in new manufacturing enterprises was generated by local sources.

Clyde-side has already secured a major proportion of the manufacturing work associated with oilfield development—about 9,000 workers (almost half the Scottish total) are now estimated to be engaged on oil-related manufacturing contracts in the region, largely in the provision of engineering hardware. On the other hand, it is also clear that a significant part of the new employment created by oil-related work (possibly up to one-third in Scotland as a whole) represents a redeployment of personnel rather than additional capacity. The total employment impact of oil has been very small so far in relation to Clyde-side's requirements, and, while there have been some significant initiatives by local companies, their number still suggests that only limited progress is being made towards the earlier hope of creating a new oil-serving industry founded largely on the region's heavy and marine engineering traditions.

It seems clear that, in oil related activity, as in other proposed areas of endeavour—such as the relocation and expansion of the steel industry on the Ayrshire coast, or the transfer of large sections of civil service work from London to Glasgow—the region is bound to rely increasingly on the intervention and assistance of central Government to have any hope of achieving its overall growth targets.

Chris Baur

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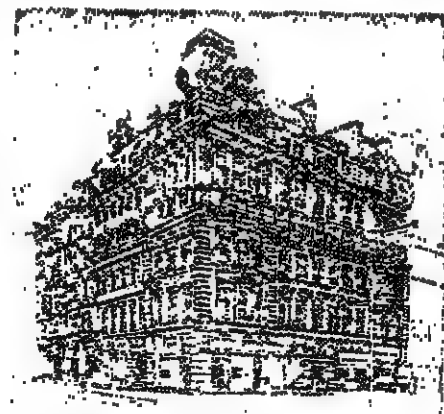
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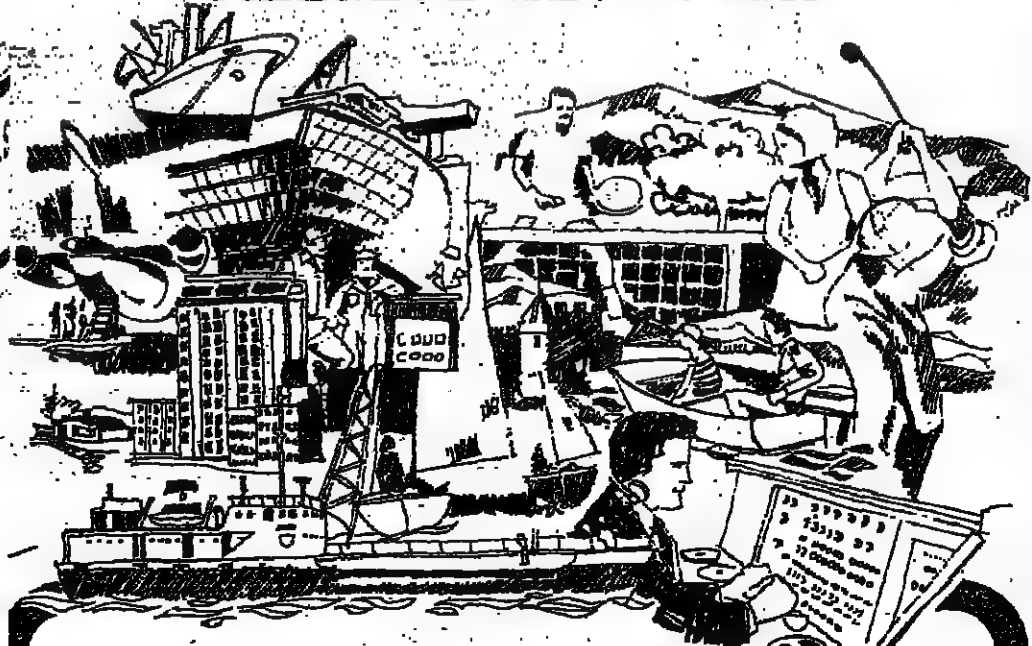
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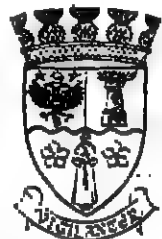
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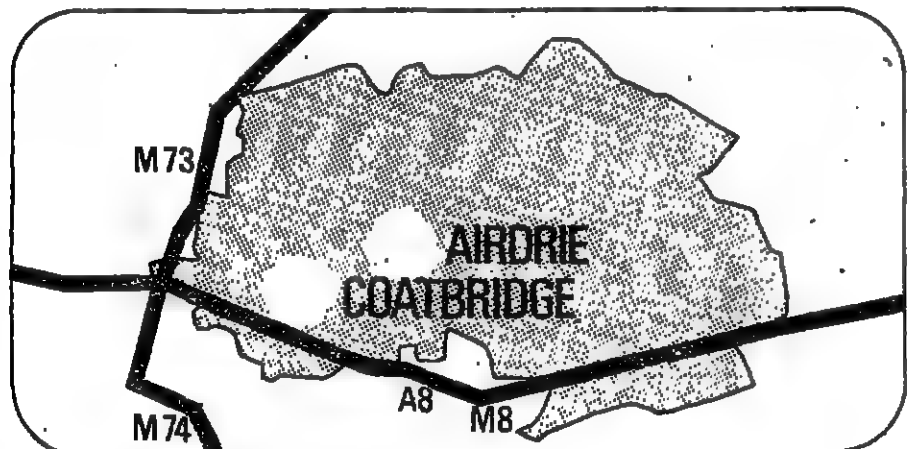
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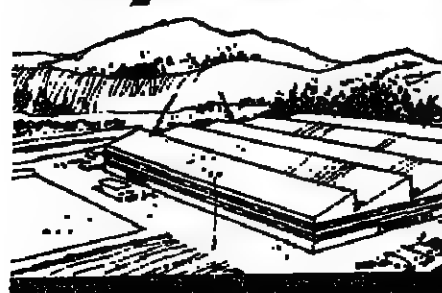
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STRATHCLYDE IV

Servicing the oil boom

RECENT GOVERNMENT figures have shown Strathclyde—Scotland's traditional industrial heartland—to be losing out comparatively speaking to the North East, with its geographical advantages, in the spin-off from business and employment created by oil discoveries. Out of the 30,000 people in Scotland estimated to be employed on oil-related work—less than a third—9,000—live in Strathclyde. About 18,000 of the total are employed in newly-created jobs, yet again Strathclyde comes off worse with only about 5,000. The Offshore Supplies Office, with its headquarters in Glasgow, estimates that there are 55 major suppliers to the burgeoning £800m. a year North Sea market, with 800 sub-contractors and 2,000 companies involved in supplying goods of one kind or another. While there is not a regional breakdown of these figures, on all accounts Strathclyde is not doing well.

These figures serve to illustrate the basic paradox of Strathclyde and oil: this new and unexpected market has been responsible for the considerable rejuvenation of the old-established heavy engineering sector which after the Industrial Revolution brought Clydeside in to the forefront of Victorian prosperity. Long neglected, run-down and impoverished, the industry is now rapidly coming to grips with the engineering and fabricating demands of oil. Indeed the Scottish Engineering Employers' Association has warned of a growing shortage of skills which is threatening industry's ability to respond to the next upturn in trade. Many workers, especially those skilled in metalworking, are leaving existing employment for firms involved in oil-related contracts including the previously unfavoured heavy engineering sector. No longer are welders, platers, fitters and others with like skills laid off in their hundreds.

Correspondingly it is the newer industries like electronics and light engineering, attracted to the area to provide a basis for its economic revival, which are suffering from the present recession with its harsh effects on the market for consumer durables. The questions this situation poses for the hopes of a major resurgence in the West have not yet been properly answered despite the announcement of the Scottish Development Agency.

The impact of oil on Strathclyde takes two distinct forms: the creation of entirely new activities such as platform construction and module fabrication, and the efforts of established firms to adapt their products to the special requirements of the oil industry. The region has become Scotland's concrete platform centre, with the world's largest platform yard at Ardyne Point near Dumfries and the Government's first State-financed site at Portavadie on Loch Fyne. Two other yards have received planning approval, and although there are pessimistic assessments in future, at least one, at Camobeltown, may also get the go-ahead.

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Frantic

The frantic, undignified and largely unplanned scramble for concrete platform sites on the Clyde estuary has now dissipated the engineering and fabricating demands of oil. Indeed the Scottish Engineering Employers' Association has warned of a growing shortage of skills which is threatening industry's ability to respond to the next upturn in trade. Many workers, especially those skilled in metalworking, are leaving existing employment for firms involved in oil-related contracts including the previously unfavoured heavy engineering sector. No longer are welders, platers, fitters and others with like skills laid off in their hundreds.

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second vacant dock once another base is floated out.

Strathclyde, also encompasses two of Scotland's four module construction yards. The best-established one is run by Foster Wheeler John Brown at the former Denny shipyard in Dumbarton. Employing 700, it has completed three modules for BP's Highland One Forties platform and has further orders for 14 modules for the Brent, Piper and Amoco production platforms. Costing £1.5m. to establish, it also has suffered labour troubles and has still to make a profit. The other module yard, up-river at Rothery Dock at Clydebank, was started up six months ago by John Brown Engineering Offshore who invested £2.2m. in constructing a purpose-built facility. Initial orders for 11 modules worth nearly £5m. have been obtained.

In the other main arena of oil-related activity, involving established firms, it has been mainly the larger engineering groups that have been most successful. Their sophisticated products have required little modification for oil-related work. Pumps, generators, boilers, storage tanks—all traditional Clydeside products—are easily adaptable to oil use.

Of course, the big question is now whether the new technology learned so painfully and expensively by Strathclyde's traditional industries can be put to more profitable use as providing a new export base to oil fields round the world, as the U.S. has done. Some who feel that in this way the West could overcome its massive economic and social problems point to the export orders won by firms like JBE and Weirs for the Middle and Far East. But this is a drop in the oil bucket compared with the volume of exports required to achieve such a target. However, a pointer to the increasing interest being shown abroad in Scotland's new oil technology is provided by the decision of the Sino-British Trade Council to mount a one-day conference in Glasgow next month on the opportunities for Scottish ex-

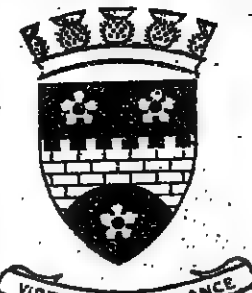
porters in meeting China's growing demand for equipment and Glasgow—it later crashed out of knowledge to help her extract oil from recent finds in the China Sea. Traditionally Scotland's engineers have tended to specialise in the low to middle ranges of technology—the art of getting things done—which are managers' is that they can find enough skills. Certainly, tries like China who are a few years behind our developing and oil-related work there, have been rewarded well. It is a sad time for Strathclyde, for is perhaps best measured by the number of skilled men large-scale unemployment looking for work. Fourteen months ago when a U.S. businessman announced a specula-

tioning oil fabrication project, the number of jobs left for the North Sea was 600 jobs. To-day it is 1,500 applications for such trades and a common complaint of persons in the majority who stayed behind have been rewarded well. It is a sad time for Strathclyde, for is perhaps best measured by the number of skilled men large-scale unemployment looking for work. Fourteen months ago when a U.S. businessman announced a specula-

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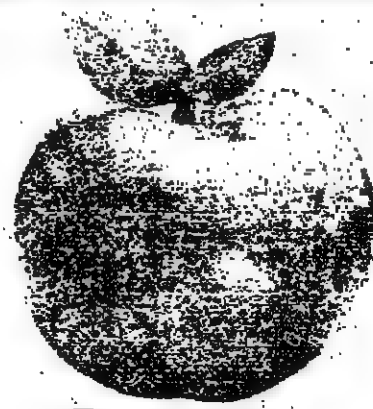
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Andrew Hargrave

Future for shipyards

THE SURRENDER of U.K. through a £20m. order book for late 1970's and early 1970's and settle into steady production. Indeed Scott Lithgow's managing director, Mr. A. Ross Belch, was recently moved to describe the "Red Clydeside" tag as "nonsense." Reporting that his group had just concluded "with-out any fuss or fury" another satisfactory annual wage agreement with the unions, Mr. Belch identified, and was heartened by, a clear and increasing recognition on the part of both sides that industrial survival was everyone's business. Another sign of the times came recently when Yarrow's cranesmen went on strike for more money, and tried to spread the dispute to other yards. Not only did the strikers receive no support but the potentially inflammatory action of other workers doing their job to maintain production aroused little anger—a far cry from times not so long ago.

There is little sign that the overhanging shadow of Mr. Benn has affected the Clyde's traditional enterprising and commercial outlook. An example of such continuing initiative was announced at the beginning of the year when Scott Lithgow signed an agreement with Compagnie Francaise d'Enterprises Metalliques of Paris, the French engineering and fabrication group with major interests in the offshore market. The joint venture provides for exploration of market potential for three CFEM products: a steel gravity platform, articulated columns for production and flare purposes and semi-submersible rig pontoons. The interesting part of the agreement is that Scott Lithgow envisage building such products on their Glen yard VLCC berth, used so far to build two 264,000 tankers in 1970. Thus the group are actively moving out of the stricken tanker market into the much more healthy oil field.

Indeed Scott Lithgow are shaping to have offshore oil work overtaking conventional shipbuilding as its main business. They are investigating the possibilities of module fabrication as well as the so far ignored construction of heavy lifting and laying barges for the North Sea. At present oil-related work provides more than a third of the order boom, with £80m. worth of contracts for drilling ships, service vessels and tugs. Oil is also likely to be the direction followed by Scott Lithgow and Yarrow once they get their hands on the Government's compensation. Sir William Lithgow is already fairly heavily committed to oil development of one kind or another, his interests including a directorship of Gulf Oil's new Scottish subsidiary, Celtic Oil, and it is not difficult to imagine a Lithgow participation in a British—or preferably Scottish—oil venture. Indeed it could ironically be the Government's dogged determination to nationalise that provides the springboard for a major British force in offshore drilling, production or refining, financed largely by compensation cash. Yarrow have been examining the alternatives for some time, initially concentrating on the possibilities in module construction. Before the nationalisation terms were known Yarrow bought the adjoining Elderslie dry dock with thoughts of building modules there. However, Mr. Benn decided to include all recent acquisitions in his plans and Yarrow were forced to give up that idea. They subsequently considered using existing engineering firms with waterfront sites as sub-contractors but in view of the recent sharp increase in the capacity of the U.K.'s module fabricators such an idea may not now be attractive.

A significant indicator of the resurgence of Clyde shipbuilding has been the recent export of ship designs. Govan Shipbuilders recently licensed the South Korean shipbuilders in the past six years by the STG, building new piers, four major new ferries at a cost of nearly £5m., and converting others to roll-on roll-off operation, with a 400 per cent increase in car and 100 per cent increase in passenger traffic. Besides the ports and harbours, Scotland's two main airports at Prestwick and Glasgow, come within the region and close liaison is maintained between their owners, the British Airports Authority, and the Regional Council, especially in relation to the development of industry and commerce. At a time when air passengers have declined considerably throughout the United Kingdom, BAA is confident that the recession so far as it affects Scotland is only temporary and over the next five years they plan a £10m. expansion for Glasgow airport which they took over from the municipality on April 1 last.

The overall Strathclyde picture shows a total of 7,650 miles of public highway. For administrative purposes, this is divided into six divisions, Ayr being the largest with 1,956 miles for a population of 366,000; Lanarkshire next with 1,580 miles (p. 504,000); Argyll, 1,407 miles (p. 64,000); Glasgow, 1,150 miles (p. 884,000); Renfrew, 815 miles (p. 384,000) and Dunbarton, 708 miles (p. 256,000). At 1973 prices, an annual capital expenditure on roads of about £50m. with a revenue expenditure of about £20m. has been suggested and a budget of about £30m. for rail and bus modernisation and maintenance. Based on the estimated rating revenue plus Government support grant, the Regional Council will have to determine not only the allocation on the road programme, but also such factors as safety, parking provision, management studies and fare structures, including an attempt to unify the widely varying concession fares for old people in the different districts.

Public transport inadequacies in Glasgow, the hub of the region, are being removed by the modernisation of the former municipal Underground system linked to British Rail's electric trains operating on the north and south sides of the Clyde. The old Central Low Level route through the city centre, which was "axed" by the Beecham economies a decade ago, is to be reopened and updated at a cost of £15m., with three new stations and spurs developed to the populous new suburban areas.

The six miles double circle

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The six miles double circle

Paul Steven

Complex transport problems

NO EARLY solution can be expected to the extremely complex transportation problems in the Strathclyde region, with its mixture of highly industrialised, pastoral and remote areas served by rail, road, sea and air facilities, mainly based on a commercially viable system.

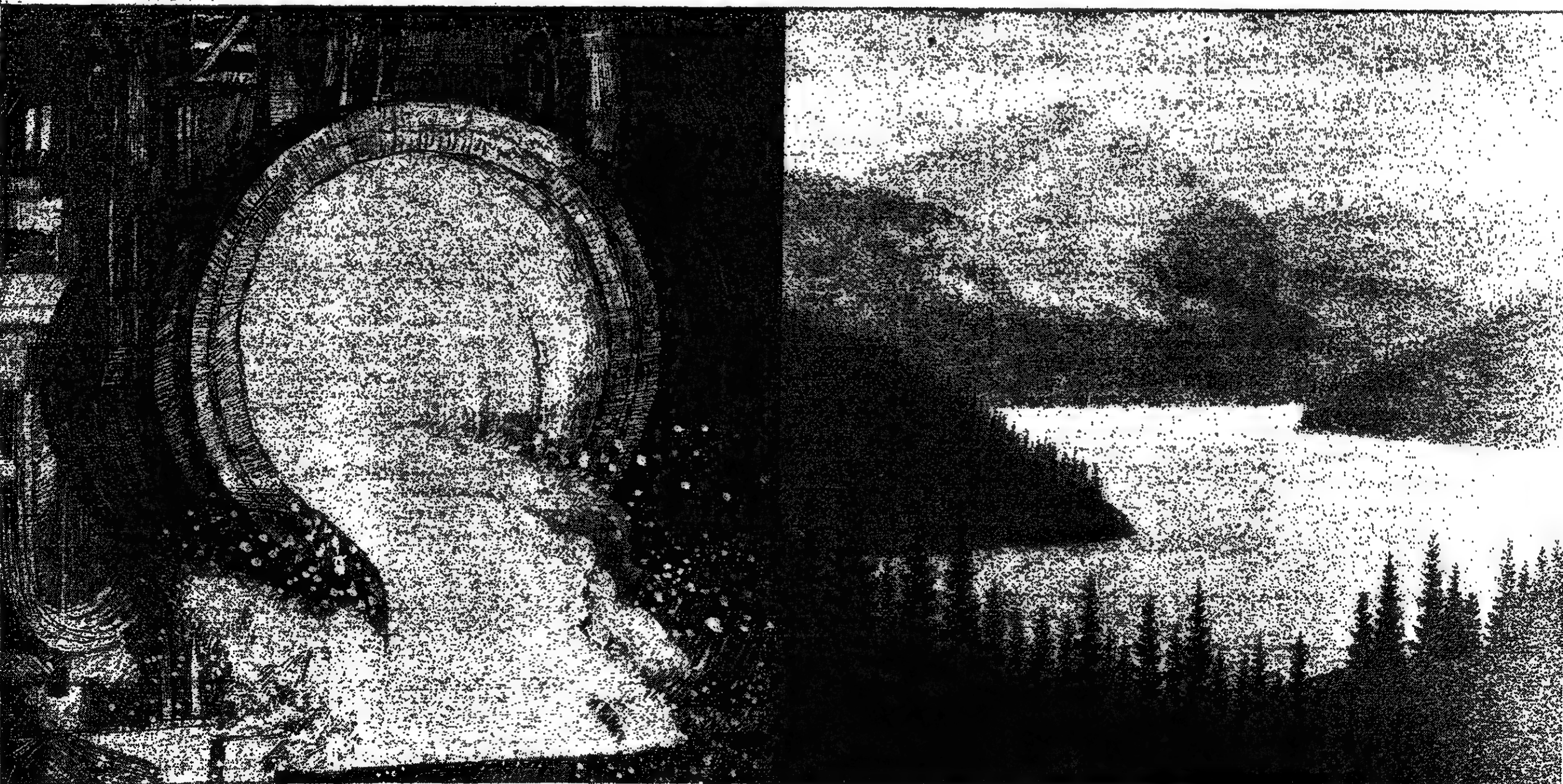
In recent months very intensive efforts have been made by the new council and its officials to identify the causes of the problems, suggest possible remedies and list the priorities by which they can be tackled in preparation for the council's first multi-million pound budget to be announced towards the end of June.

With the present curb on local authority spending, and an endeavour to contain the effects of inflation to 25 per cent over last year's budget, changes will inevitably be gradual and phased over a period of years.

ment has extended until September the date for the submission of the council's initial document on transport policies and programmes, the master plan for determining capital expenditure and the Government support grant.

Half the population of Scotland is contained within the Strathclyde region. Some 1.9m. people are resident in the 800 square miles comprising the Glasgow Passenger Transport Executive. The remaining 600,000 people are spread over 5,000 square miles and serviced by British Rail, the Scottish Transport Group, Western Ferries, several privately-owned bus companies and small ferry companies. The nationalised STG is composed of area buses, Caledonian MacBrayne Steamers and David MacBrayne. A £9m. investment in Clyde and West Coast shipping has been made

Continued on next page



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Protecting the environment

NO GREATER challenge faces the Strathclyde Regional Council than that of the twin tasks of disinheriting the legacy of industrial dereliction while at the same time fostering the full potential of land and sea resources unrivalled in any other region in the United Kingdom.

Eager and almost impatient to take up the challenge is Mr. Arthur Oldham, 53-year-old director of parks in Glasgow who this week takes over for the Regional Council the post of Director of Leisure and Recreation, with wide-ranging duties, including tourism, a major industry in the zone, and which will involve as he puts it himself, "total environment."

Mr. Oldham readily accepts that Scotland's economic well-being in the long term depends not on North Sea oil but on the social and industrial regeneration of the Central West belt and that that means massive expenditure in rehabilitation in Glasgow and North Lanarkshire and, to a lesser extent perhaps, in West Renfrewshire and North Ayrshire.

But he avers that the environment is perfect in 75 per cent. of the 5,000 square mile region, pretty bad in 20 per cent. and really shocking in only 5 per cent. of the vast area. And he is determined to make more popular than ever before, not just for tourists from other parts of the nation and from abroad, but for the Strathclyders themselves, the 1,300 miles of coastline, vast tracts of countryside: rugged mountains, wooded hills, treasure islands, trout and salmon rivers and lochs, fruit valleys, nature walks - unspoiled resources where there is little or no need to improve environment.

Mr. Oldham was almost lyrical as he described the contrasting, ever-changing scene for the traveller from South-East Lanarkshire to the Falls of Clyde and New Lanark, across into Ayrshire from which coast there are magnificent views of the Clyde estuary islands of Arran, Bute and the Cumbræ, with the Kintyre peninsula and across Erskine Bridge into Dumbartonshire, along Loch Lomond and into Argyll, turning back at Oban for the long haul via Lochgilphead and Tarbert to Machrihanish, the contrasting islands of Mull, Jura, Islay and Gigha coming into view in turn.

Proud

"That too, is an inheritance of which not only we should be proud but of which we should be much more aware," said Mr. Oldham. "It does not wipe out the industrial dereliction but it does help to negative the effects. It is our job to make the people more mobile - not by car but by other forms of transport and by foot - so that they can appreciate the environmental beauty on their doorstep. Education, too, must be used to stimulate interest."

First priority of a team of six experts brought together by the Warwickshire-born director is to make a complete assessment of the situation throughout the region. These reports, together with other studies dating back to the Abercrombie Clyde Valley report of 1948, will be scanned carefully before any major plans are prepared.

But the aim will be towards careful, cultural and constructive improvements in the unspoiled areas, leaving the more sophisticated developments to the holiday resorts in which the region abounds, from Girvan in the South to Oban in the North. And it will be a co-operative venture involving not only the

Regional and District Councils, but the Scottish Office, the Scottish Tourist Board, the Countryside Commission for Scotland, and, in Argyll, the Highlands and Islands Development Board and the National Trust for Scotland, all of which bodies carry environmental stakes.

But Mr. Oldham, winner of the St. Mungo Prize for helping to make Glasgow more beautiful by bringing the countryside to city folk, and now most anxious that the urban population in a region of 2 1/2 m. people should appreciate the natural treasures within easy reach of factory and office, in no way seeks to minimise the enormity of the task of erasing industrial dereliction, so important for the regeneration of the social and economic structure.

He himself has played a most important role in helping the planners in their aim in a vast and costly programme to improve the quality of life in Glasgow, based on a strategy of more efficient use of land and much greater improvement of services with the emphasis on social planning.

Clearance

Considerable advance has been made in cleaning up the approach to the city from the South: with the clearance of eyesores and derelict sites, landscaping and tree-planting in deprived housing areas, notably in the Greater Possil district, a scheme considered to be one of the most ambitious of its kind undertaken in Europe.

Despite setbacks, caused by unexpected demolition and rebuilding, by unsuccessful experimentation, pedestrian shopping precincts have been established in Sauchiehall and Buchanan Streets: the old Customhouse Quay has been converted into a pleasant riverside haunt and there are plans to extend the Clyde "Pleasure way" from Glasgow Green to Yorkhill Quay. Indeed, it will not be so long before walkways are established each way, one stretching out east along the river and through the farm, 1,800 acre Strathclyde Regional Park to the very source of the Clyde, the other, down river to the Kelvin where it will turn north, reaching out to the Highlands.

The progressive policy of smoke control in the city is at once in evidence: the outlook on a fine day is crisp and clear when viewed from the high ground both to the south and north of the metropolis when, before the war, it would have been obscured by black-grey smoke pall.

But immense difficulties have yet to be overcome when it is considered that there are 28 comprehensive development areas earmarked over a 5 square mile area - that means a long wait for many residents for the better environment envisaged by the planners.

The most spectacular rehabilitation project for the Region is that planned by the Scottish Development Department on the South bank of the Clyde at Cambuslang. The consultants' projection for this project, embracing both industrial development and recreation is now in the hands of the Secretary of State for Scotland and is expected to be released in the near future.

It envisages in the long term as more ground is released by the British Steel Corporation with the closure of open-hearth furnaces and other obsolete plant, a giant 700 acre industrial estate, flanked by recreational and leisure facilities, along a straightened bank of the Clyde.

The project will become the first major task of the new Scottish Development Agency

when it comes into operation late this year. But the project will be launched before then as 90 to 100 acres are already available for development and the Department of Industry are anxious to have bulldozers on the site within weeks, especially in view of the worsening crisis in the steel industry.

The British Steel Corporation already have announced their plans to help promote industry for this development and last week Mr. Ron Smith, the board member responsible in this sphere, led a delegation to the offshore technology conference at Houston, Texas, in a bid to attract American companies with oil or gas interests to the area.

There is little doubt that in the long term Strathclyde will have the right environment to attract the necessary industry to the region; but the task of creating that environment is enormous, costly and time-consuming. That is why it is so important now to utilise to the full, to publicise them, the unsurpassed natural resources available and to make them even more accessible, close as they are to the industrial scene.

For example, if Mr. Oldham succeeds - and the chances are that he will - in repopulating the Clyde and the Islands further afield, then there will be need to review Caledonian MacBrayne's policy of cutting back on cruising ships, replacing them with ferries designed to carry big commercial vehicles. Surely there should be a need for both types of vessel.

There is an urgent need, too, to co-ordinate rail and coach services so that people can easily reach their favourite leisure and recreation centres, saving expensive car fuel for essential journeys.

All know that the region boasts unrivalled golf courses and other sporting winners like fishing and boating: but too few have discovered what Mr. Oldham describes as the unique lighting to be found on the islands between April and June - a sight especially uplifting on Islay and Mull and equalled elsewhere in the world only in Japan. That's just one exotic example of his total environment.

James Dollan

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Transport

CONTINUED FROM PREVIOUS PAGE

donian MacBrayne shipping services on West Coast routes to avoid a 65 per cent. fare increase. Despite this, both passenger and private car fares went up by 25 per cent. from May 1 as well as loose freight charges. To prevent a major rise in basic living costs, the charge for commercial vehicles, which carry much of the food and other necessities to the islands, went up by 5 per cent. Increases also apply to the more remote routes served by David MacBrayne, which currently has a subsidy of £750,000.

Negotiations between the council and the Scottish Transport Group over steamer sailings, notably during the summer cruising season, have been somewhat heated. Recent years have seen the disappearance of the famous Clyde paddle steamers and the last of these, the Waverley, was acquired from the STG for £1

by a group of paddle steamer enthusiasts, who have had the ship overhauled in readiness for a cruising service later this month, but in no way competing with the MacBrayne services. To offset any loss between June 30 and August 31, the Regional Council has made a grant to the private company of £30,000. A similar grant was made to MacBrayne's to maintain the cruising programme of the Queen Mary II based at Oban. When the Council, however, sought to acquire the 49-year-old steamer King George V they were chagrined to learn it had gone to Cardiff, perhaps to become a floating restaurant.

Much thought and hard bargaining will be required to resolve the complex problems facing the council, but the predominantly strong Labour administration believe they will find the answers and implement their election pledges.

David Arthur

Handwritten signature: David Arthur

WALL STREET OVERSAS MARKETS

Early rise despite Asia news

BY OUR WALL STREET CORRESPONDENT

MODERATE GAINS were scored on Wall Street today, although investors kept a close eye on developments in South East Asia. After a surerising a good portion of a morning advance, following the sinking of Cambodian gunboats by U.S. aircraft, the market rallied again.

The Dow Jones Industrial Average was up 7.04 to 871.17, its first hour of trading, partially offset by a drop in the second half of the day, before rallying again to 873.76 by 1 p.m. for a net rise of 5.83.

The NYSE All Common Index put on 24 cents to 85.89, while the economy in the second half of 1975, and to speculation that bank price interest rates may be headed lower again fairly soon.

Some economists and analysts predicted a recovery in the second half of 1975, and to speculation that bank price interest rates may be headed lower again fairly soon.

Closing prices and market reports were not available for this edition.

General Motors were up \$1 to \$47.10, IBM ahead \$2 to \$225.10, and Sears Roebuck up \$1 to \$71.10.

Du Pont climbed more than \$1 in chemicals, as did Standard of Indiana in oil.

Southwest rose \$1 to \$38.10. E. R. Squibb and Sons a wholly-owned subsidiary, received approval from the Food and Drug Administration to make use of its injection, an antibiotic compound.

A. H. Robbins were up \$1 to \$13.10, and there is a suggestion to a Wall Street rumour it might be acquired by Procter and Gamble, up \$1 to \$96, after \$95.

American Telephone and Telegraph Warrants (trading on a cash basis) led the active list, unchanged at \$54.40. AT and T Common was third, up \$1 to \$11.10, including a block of 150,000 shares at \$11. The Warrants, 31.3m, of them—expire at the close of business Thursday and Morgan Stanley is trading transactions for the telephone company involving the warrants.

An AT and T Warrant entitles the holder to buy a Common share at \$32.

National Standard, the second most active issue, were up \$1 to \$14.

Hughes Tool rose \$2.10, and a gain of \$1.10. It has obtained an injunction restraining National Patent Development Corporation from terminating a Soft Contact Lens Agreement in the Western Hemisphere.

OTHER MARKETS

Canada improves

Canadian Stock Markets improved in light trading yesterday morning.

The Industrial Share Index rose 0.23 to 186.70, Golds 3.88 to 391.87, Base Metals 0.75 to 73.23, Western Oils 0.02 to 187.12, Utilities 0.43 to 187.32 and Papers 0.26 to 189.06.

Bank Shares edged 0.11 to 253.71. The largest price changes came on small volume. Gold Oils put on \$1 to \$203.

In Banks, Royal Bank were up \$1 to \$32.20 and Toronto Dominion ahead \$2 to \$43.

Macmillan Bloedel, the most active issue, were unchanged at \$23 to 10.10 shares.

PARIS—Market tended lower, with South East Asian news and the worsening French unemployment figures contributing to an overall unfavourable trend. Poor economic prospects depressed also stocks, despite frequently higher first-quarter turnover figures.

Royal Dutch lost Fr.1.50 to 36.10 in easier Dutch International, with only also edging slightly higher.

Plantations weakened, Ship-

Portfolios, Motors, Construct-

ions, Electricals and Metals

and Banks held about steady.

Foreign stocks were mostly

slightly lower, apart from U.S. and

Gold issues.

BRUSSELS—Generally higher in

light trading.

U.S. and Gold shares rose in

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U.S. and Gold shares rose in

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AMSTERDAM—Weaker ten-

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Royal Dutch lost Fr.1.50 to 36.10

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FINANCIAL TIMES

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BL unions demand worker participation

BY ROY ROGERS, LABOUR CORRESPONDENT

BRITISH LEYLAND unions yesterday demanded an element of worker participation as the price of their cooperation in the Government's plan to rescue the corporation.

This was spelt out firmly yesterday when national union officials and shop stewards' representatives met Industry Secretary Mr. Anthony Wedgwood Benn and Government industrial adviser Sir Don Ryder for the first time since Sir Don's report on the company was published last month.

While welcoming the general content of the proposals the unions felt that on the central question of industrial democracy they did not go far enough, commented Mr. Bob Wright, an executive member of the Amalgamated Union of Engineering Workers.

He described Sir Don's idea of setting up joint management-union councils as consultation and not participation and declared that the unions wanted to strengthen the machinery to make it more accountable to the worker representatives elected to the councils.

However, Mr. Wright would give no indication of the level of participation sought — the long-standing union demand has been for 50-50 control—but said they were seeking "workers' control". As a result of yesterday's meeting, described by Sir Don as "constructive", special tripartite meetings involving unions, divisional management and members of the Ryder team are to be held in the next few weeks at the proposed new Leyland divisions which will be considered further.

Last night Mr. Wright said that both Mr. Benn and Sir Don had emphasised they would be ready to assist in these negotiations if they were needed.

Terry Dodsworth adds: The cost to British Leyland of closing its Autli subsidiary in Spain, which the company once hoped to sell to General Motors for £27.5m., is likely to reach almost £30m.

This figure is almost double the loss incurred on the shutdown of BL's manufacturing operations in Australia last year, and highlights the severe impact on the company's financial position of the failure of these foreign businesses to have on BL's cash position at a time when it was forced to seek Government assistance.

Escalation
At the same time the rapid escalation of borrowings in the six months to March pushed interest charges up to £18m, the company revealed yesterday in its half-year statement.

This brought pre-tax losses for the six months to £19.8m. (against £16.6m. last year), and total losses to £22.7m. (against £12.7m.). There is still a possibility of selling Autli to a consortium of Spanish motor companies, which would reduce the loss, but meantime the business is due to close down manufacturing completely this month.

Some satisfaction is being displayed by the company that it has managed to hold trading losses before interest and taxation to £18m. Last year the comparable figure was £25m., and BL attributes the better per-

Marsh calls for freedom from intervention

BY PHILIP RAWSTORNE

BRITISH RAILWAYS could be restored to financial stability within two or three years if it were given freedom to manage its business within a clear and consistent policy framework, Mr. Richard Marsh, the British Rail chairman, said yesterday.

Political intervention was the major cause of the financial problems of the nationalised industries generally, he said at a Commons lunch.

"You cannot manage an industry properly if you are constantly faced with changes of policy," Mr. Marsh declared. "There was a critical need to reach a political consensus that would bring a degree of consistency into relations between Governments and the public sector."

Managers and workers in the nationalised industries were neither better nor worse than in the private sector, said Mr. Marsh.

Members of Parliament bear far more responsibility for the current level of public expenditure, including the demands of the nationalised industries, than any other group in the country. British Rail's immediate problem was the effect of inflation — but primarily we are facing the inevitable result of ad-

hoc and frequent restrictions on pricing," he said.

Both the CBI and the nationalised industries had warned the previous Conservative Government that the way in which its price restraint was being applied would reduce the public sector's finances to "a shambles".

The railways had also been faced over his period as chairman with changes in its investment programme every six months.

Uncertainties of this kind inhibited the industry's ability to compete for valuable export orders, Mr. Marsh declared.

"It really is difficult to cope with the schizophrenic approach of a society which wants to hold things down but at the same time reduce our costs; which complains about over-manning but does not like redundancies; which refuses to allow us to close services we have asked to close and then complains about the cost."

It had taken British Rail three and a half years to get authority to close down the Heysham-Belfast ferry service which was losing more than £800,000 a year, said Mr. Marsh. The freighting journey into the future, Page 20

CBI renews warning to Government

BY HAROLD BOLTER, INDUSTRIAL EDITOR

THE CONFEDERATION of British Industry issued a new warning yesterday that employers would not co-operate in policies which were unpopular and harmful policies if their views were ignored by the Government.

The warning came from Mr. Campbell Adamson, the confederation's director-general, addressing the CBI's general assembly in Cambridge.

"We must continue to oppose with all our strength industrial policies which either lead directly to eventual State takeover of all industry, with the danger of such concentration of economic and political power that we lose our freedom, or else which so upset the balance of power between the managers and employees that the job of managing becomes impossible," Mr. Adamson said.

In striking contrast to Government's other industrial policies, the British Government seems to indulge in repeated attacks and destructive criticism of industry's performance, apparently unimpaired by the fact that economic success depends on the efforts of both management and work force.

"At a time when this country desperately needs a united effort to get over its problems, Government must be warned that if they continue to disregard the views and arguments of industry and persist in policies which only weaken our ability to com-

pete, then no consensus will come about."

Industry will not continue to co-operate in policies which are distasteful to the great majority of the population.

Mr. Adamson said that a situation had been reached in this country which was so serious and so potentially dangerous that the greatest degree of responsibility was required.

Industry's first task, therefore, must be to produce constructive policies on the many areas of difficulty. "This we are doing, and shortly we shall be in a position to announce them," he said.

Industry must be clear about the policy for defeating the cancer of high inflation, which was producing such strains in our society and making it increasingly difficult for industry to compete in the world.

"If such a policy means we have to face up to problems on pay, problems which require courage to defeat and a general will to resist those who stand out against them, then we must find that will," Mr. Adamson said.

We have never been a country that has allowed itself to be dragged down by the actions of small groups who wish to bully us into submission so that they can impose their own political and economic doctrines.

CBI makes modest surplus, Page 10

THE LEX COLUMN

Limping to the duckpond

Index fell 1.4 to 330.9

ace of buying the whole lot for nearly £23m. a year ago.

Unit sales dropped 15 per cent. during the period, and although BL has held up better than the other domestic manufacturers during the first four months of calendar 1975, it has still lost market share to passenger car imports. Book net worth is down to £217m., and the £10m. rise in the net interest charge to £15m. helps to confirm that borrowings are now climbing well above the £300m. level.

But BL's balance sheet still looks like the rock of Gibraltar compared to that of what may be a forthcoming candidate for state aid, Chrysler U.K. Just for the record, it may be worth

so it anticipates that its underwriting losses "inevitably" be greater in 1974. Motor is less important proportionately for Royal, a U.S. over the last nine months of 1975 since its sale.

Elsewhere, Canada and while the U.K. is holding its own for both groups of problems on the stage, where rate increases are more frequent.

GA's underwriting loss 1975 could be slightly more than last year's £14.5m. This should be borne out by a growth in income from £35m. plus for a small profit.

At Royal, however, the scope for a big under recovery after last year's back—underpinning the cast of a "marked" improvement for 1975, only 7.7 per cent. in income in the first six months. These prospects have already been reflected in the stock price, which is up 11 p.p. to 48 p.p. GA, and 38 p.p. for Royal. See also Pages 24 and 25.

Trade figures

Yesterday saw very mixed movement in either exports or imports.

Exports: after hours, well-leaked April figures showed a 1.5 per cent. increase on the year, but a 0.5 per cent. decrease on the month.

Imports: after hours, well-leaked April figures showed a 1.5 per cent. increase on the year, but a 0.5 per cent. decrease on the month.

Aside from tomorrow's price index—which may be counted, the main news concerns money market rates—the three-month bank rate, for instance, has risen a full point this week, upward pressure on M.L. has been easing, and the authorities are ready to supply it.

Good days, suggesting no apart from their underwriting, wish to keep rates up.

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Chrysler shop stewards are ready for a long strike

BY PETER CARTWRIGHT AND ROY ROGERS

MILITANT STEWARDS at Chrysler's engine plant in Coventry decided yesterday to prepare for a long strike over their £15-a-week pay demand and to ignore the plea by Mr. Michael Foot, Employment Secretary, to end the stoppage, which is expected to bring Chrysler U.K. car production to a halt by the week-end.

Their decision was made only hours before a meeting between Chrysler executives and national union officials, led respectively by Mr. Gilbert Hunt, chairman, and Mr. Jack Jones, general secretary of the Transport and General Workers' Union.

Last night's talks, called to discuss the company's revolutionary plan to introduce employee participation and profit-sharing, did not involve any detailed discussion of the strike, which began on Monday.

However, after the meeting both sides said they hoped there would be an early resumption of work although the strike would have to be resolved in Coventry by local union officials.

Mr. Jones and Mr. Bob Wright, an executive member of the Amalgamated Union of Engineering Workers, both expressed themselves very pleased with Chrysler's proposals.

They claimed, and Mr. Hunt did not deny, that what Chrysler was offering was a planning agreement under the terms of the Industry Bill, and that this would be the subject of further discussions between the management and shop stewards.

The union leaders were confident that Chrysler would now remain in Britain and be successful here, and hoped that this

confidence would filter through to the workers.

This was confirmed by Mr. Hunt, who said: "Chrysler wants to stay here and be an ongoing company."

On the dispute, both sides agreed it was a local matter and both Mr. Jones and Mr. Wright declared themselves satisfied that their Coventry officials were perfectly capable of handling it.

There will therefore be no national union officials at today's mass meeting of the 4,000 strikers, who will be recommended by their shop stewards to remain out.

For the first time, wives are taking an active interest. Mrs. Sheila Willis, wife of £84-a-week maintenance Derek, and about a dozen other anti-strike women clashed after the meeting with another small group, led by Mrs. Maureen Enever, who said they were 100 per cent. in agreement.

"We are not behind our men, we are alongside them," she declared.

The Stoke workers had put forward their claim eight weeks before their existing contract runs out. Before they resume, they want a promise of at least £15 a week on July 1 and will then negotiate towards the £15 objective.

Resumption

The company has said it will make an offer on May 23 if there is an immediate resumption and has linked participation and profit-sharing to it.

The Stoke factory produces engines and transmission for the nearby Avenger car plant at

Ryton, for Imps and Hunters at Linwood, Scotland, and for vans made at Luton.

In addition, it has a lucrative contract to supply Iran with export kits for assembly there, a lifeline in the current depressed world market. This—and the future of the company in the U.K.—is at stake.

Total shutdown of car assembly begins to-day with 4,000 lay-offs beginning at the Avenger plant. Next week, several hundred more at Linwood will join the 700 already laid off.

Chrysler Chief tells of Plans, Page 8

WARNING OVER DOCKS SCHEME

DOCKERS WOULD gain a potentially disastrous stranglehold over exports and imports and the distribution of goods if the Government went ahead with its dock work proposals, the Freight Transport Association has told Mr. Michael Foot, Secretary for Employment.

The association's warning came in a letter to Mr. Foot, who is expected to announce a new dock work scheme in the near future.

The association said that the scheme would give dockers a stranglehold over exports and imports and the distribution of goods if the Government went ahead with its dock work proposals, the Freight Transport Association has told Mr. Michael Foot, Secretary for Employment.

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Granada denies 'distortions' over tea programme

BY RICHARD EVANS, LOBBY CORRESPONDENT

GRANADA TELEVISION has felt that "these were a legitimate area of interest to the British audience and offered hope for influence and change."

As far as the selection of children and families and their medical assessments were concerned, "Granada has submitted its findings to leading experts in this field who will support their validity."

A particular aspect of the criticism concerns an incident where a family was filmed living in a disused lavatory. Granada rejected suggestions that this particular incident had been staged.

Mr. Shore remained non-committal about the accusations despite pressure from some MPs urging action against the programme.

Granada has now told Mr. Shore that it concentrated on the British-owned estates because it

defended the television company for highlighting the workers' conditions.

Last night Mr. Max Madden, MP for Sowerby, tabled a Commons question to Mr. Shore, asking him to ensure that Granada TV is given an opportunity to comment officially on the report and to enable those comments to be published by his department.

Following a recommendation in the report that he should discuss the situation with British companies having tea estate interests in Sri Lanka, Mr. Shore announced he had invited the President of the Ceylon Association and his colleagues to an early meeting. Until these talks had taken place he was not prepared to comment on the detailed recommendations.

The feeling here to-day was that no concerted help for the pound is on the way, even if the first quarter, OECD figures suggested a surplus in 1975 of "only" some \$9.5bn. This admittedly little changed from last year, but well below the

\$12bn. figure which has been mentioned.

This improvement in the OECD area seems likely to be matched by a corresponding decline in the OPEC surplus in 1975.

Despite the academic atmosphere of WP3, considerable anxiety still surrounds the U.K. situation, and it seems generally accepted that an inflation rate of 20 per cent. or more is likely to make an external recovery even harder to achieve.

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Weather

U.K. TO-DAY
RAIN at times. Cool. London, S.E. and Cent. S. England, E. Anglia, E. Midlands Sunny showers developing. heavy and thundery at times. Wind S.W., light. Max. 14C (57F).
E. N.W. and Cent. N. England, W. Midlands, N. Wales Sunny spells, thundery showers developing. Wind S.W., light. Max. 14C (57F).
Channel Is., S.W. England, S. Wales Sunny periods and showers.

BUSINESS CENTRES			
City	Temp	Wind	Cloud
Alexandria	24	12	10
Amman	15	20	10
Algiers	20	10	10
Bahra	20	10	10
Barcelona	18	10	10
Bombay	28	10	10
Buenos Aires	18	10	10
Calcutta	28	10	10
Cairo	28	10	10
Cardiff	15	10	10
Colon	28	10	10
Copenhagen	15	10	10
Dublin	15	10	10
Edinburgh	15	10	10
Frankfurt	15	10	10
Geneva	15	10	10
Hamburg	15	10	10
Helsinki	15	10	10
Jersey	15	10	10
London	15	10	10

HOLIDAY RESORTS			
City	Temp	Wind	Cloud
Algeria	20	10	10
Amman	15	20	10
Algiers	20	10	10
Bahra	20	10	10
Barcelona	18	10	10
Bombay	28	10	10
Buenos Aires	18	10	10
Calcutta	28	10	10
Cairo	28	10	10
Cardiff	15	10	10
Colon	28	10	10
Copenhagen	15	10	10
Dublin	15	10	10
Edinburgh	15	10	10
Frankfurt	15	10	10
Geneva	15	10	10
Hamburg	15	10	10
Helsinki	15	10	10
Jersey	15	10	10
London	15	10	10

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